

# Centre for Military and Strategic Studies

Promoting and Developing Excellence in Military, Security,  
and Defence Studies

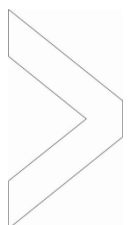


Annual Report 2011-2012

**CENTRE FOR MILITARY  
AND STRATEGIC STUDIES**



UNIVERSITY OF  
CALGARY



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## **Summary of Program Highlights**

The Centre for Military and Strategic Studies (CMSS) at the University of Calgary (U of C) remains committed to promoting and developing excellence in military, security and defence studies, and elevating its profile as a leading Centre of Excellence in North America. The Centre remains committed to the promotion of advanced research, teaching and outreach, and nurtures a healthy interest in security and defence-related issues among Canadian students as well as the general public.

The Centre supports the University's goals and vision through the "Eyes High" strategy and will contribute through our activities to the University's three foundational commitments; sharpening focus on research and scholarship, enriching the quality and breadth of learning, and fully integrating the University with the community.

On the U of C campus, the Centre continues its close cooperation with the Faculty of Arts, the Faculty of Graduate Studies, the Departments of History, Political Science, and Anthropology, the Israeli Studies Program, the Arctic Institute of North America, and the School of Public Policy. The U of C is currently conducting Decanal searches for new Deans in the Faculty of Arts and the Faculty of Graduate Studies.

The Centre's faculty, associates and graduate students sustained a strong publication record and remained active in print, broadcast, and radio interviews with the media, raising the profile of the Centre, the U of C, and the SDF program.

Recruitment for a joint appointment with CMSS and the Department of Anthropology to replace Dr. Anne Irwin, former Chair in Civil Military Relations, who retired in June 2010, was completed. The U of C is pleased to welcome Sabrina Peric, who will join the University this summer as the CDFAI Chair in Civil Military Relations. Sabrina will add supervisory and research strength to the Centre and will supervise graduate students interested in the relations between militaries and democracies and will offer graduate courses in civil military relations.

The Centre was pleased to host Dr. Matthew Trudgen, R.B. Byers PostDoctoral Fellow, and exchange students from the Helmut Schmidt University, University of the Federal Armed Forces in Hamburg, Germany.

Graduate students remain a high priority for the Centre, both in providing competitive funding packages and in creating opportunities for conference participation and research travel. Admission offers for September 2012 have been made to MSS and PhD applicants from across Canada and abroad. Following the successful placement of the Centre's first two Co-op students in January 2011, the Centre is pleased to report that both students have secured positions with Raytheon Canada.

The Centre continued its support of the Calgary Model United Nations Team (UCMUNT) and the 14th annual Strategic Studies and Security Consortium Student Conference, "*Security, Strategy, and Defence*". The conference organizers received over 100 paper proposals and secured funding to ensure international participation of students from Russia, Israel, Australia, and the United States.

Cooperative relationships with the Royal Military College of Canada, the Canadian Forces Leadership Institute, DND Public Affairs, the Canadian Defence & Foreign Affairs Institute and other institutions continue to benefit both faculty and students.

The Centre's electronic open-access periodical, *The Journal of Military and Strategic Studies* (JMSS), is a leading academic journal in military studies in Canada, with a subscription base of over 3000 individuals, ranging from CF officers to students and journalists, and institutions across Canada and abroad. *The Calgary Papers*, a monograph series published by the Centre with the cooperation of the University of Calgary Press, is now an on-line open access publication series.

Under the direction of Dr. John Ferris, the *Journal of Military and Strategic Studies* was awarded a new three-year grant in the amount of \$80,400 in February 2012 from the Social Sciences and Humanities Research Council of Canada in support of JMSS.

### **Funding**

The Centre benefits from a combination of funding sources; specifically funding from SDF and external donations have provided support for Chairs, Doctoral and Masters scholarships, administrative staff, research and teaching, Postdoctoral Fellowships, publications, and conferences. This funding has been instrumental to the Centre's success.

Given the uncertainty over the past two years regarding the continuation of SDF funding, the Centre planned for a worst-case scenario budget, ensuring a large carryover for 2011 in order to retain staff and graduate funding. The decision was made not to advertise a PostDoctoral Fellowship competition for the 2011-2012 year, given budget uncertainties. With the announcement that the SDF program would not be continuing in 2012, the Centre eliminated funding for a PostDoctoral Fellow and reduced spending to ensure a carryover of funds for 2012-13.

The Centre's budget for 2011-12 totalled over \$1 million. Graduate students were awarded more than \$560,000 in scholarship and research awards. Funding from SDF, the University of Calgary, donations, and conference support, allowed the Centre to focus on teaching, research, and outreach activities.

The University secured a \$420,000 donation over three years from the Arthur J.E. Child Foundation in December 2010 to provide Masters and Doctoral Scholarships. A multi-year campaign to raise \$30 million over the next five years, in cooperation with the Canadian Defence & Foreign Affairs Institute and the School of Public Policy has been launched.

As part of the fundraising campaign, the U of C received a \$2 million gift in December 2011 in support of the "Strong Canada Campaign", a fundraising initiative between the School of Public Policy, CDFAI, and CMSS. \$450,000 of this gift has been designated to CMSS to replace funds that were provided by the SDF program. CMSS will receive \$150,000 per year for three years, while the remainder of the gift will remain unallocated until the donor and the U of C, through the Strong Canada Campaign Executive Committee, agree upon the use of the funds.

With the support of Elizabeth Cannon, President of the U of C, CMSS is well placed as one of the leading centres of excellence in military and strategic studies in North America. CMSS is an acknowledged centre of excellence at the U of C with an international reputation as one of the English-speaking world's top three centres for military and strategic studies.

### **2012-2013 Priorities**

In support of the University's strategic priority to enhance high-quality graduate programs, graduate students remain a high priority for the Centre. Recruiting high quality students and establishing a competitive funding package is essential for elevating the Centre's profile as a leading Centre of Excellence in North America. With the elimination of funding available through the SDF International and National Conference Funds, CMSS will provide funds from external donations to continue to provide funding for international and national conference travel. This research and conference support assists considerably in recruiting top-quality graduate students.

Closer collaboration with CMSS Fellows, cooperation with RMC and other DND organizations, continues to be a priority for CMSS. Collaborative research projects to strengthen alliances with other institutions in Alberta, across Canada and internationally remains a priority for the Centre's plans for research growth.

The Centre plans to enhance its recruitment strategy by developing an effective social media marketing strategy that builds greater awareness, engages conversation, increases web traffic, and improves internal communications.

The Centre will be relocating to the Faculty of Social Sciences building, sometime in 2012, as part of the University's Campus Planning initiative.

Together with the School of Public Policy and the Canadian Defence & Foreign Affairs Institute, the Centre is hosting a conference, *Nobody Knows Nothing: Canada's Cyber Insecurities*, May 24-25, 2012 at the University of Calgary downtown campus. The Centre will also be hosting a third summer workshop, in cooperation with Helmut Schmidt University in July 2012, examining Strategy and Military Coalitions in War and Peace. The Centre is working with the Van Horne Institute to organize a conference, *Ready at a Moment's Notice: The Logistics of Military and Emergency Response*, scheduled for October 2012.

The Centre will undertake an external review in the fall 2012 to evaluate the program and benchmark itself against other leading, nationally and internationally, centres and institutes.

Funding priorities for 2012-13 include increased funding for graduate students, conference and publication support, expanded teaching initiatives and collaborative research projects. Long-term funding solutions for the Centre remains a top priority for CMSS and the launch of the Strong Canada Campaign, a joint fundraising initiative of CMSS, SPP, and CDFAI, will be instrumental to the Centre's continued success.

## **Final Observations**

CMSS is grateful for the very generous support of the Department of National Defence through the Security and Defence Form (SDF) since the inauguration of the program. Here at the University of Calgary, this support has been absolutely vital in allowing us to achieve the goals and objectives we set when this program was transformed from the Strategic Studies Program to the Centre for Military and Strategic Studies.

SDF funding has been instrumental to the scholarly environment for graduate students and researchers at CMSS. SDF funding directly supported graduate students and post-doctoral fellows to present their research at scholarly conferences, and CMSS dedicated \$15,000 annually in scholarship funding to CMSS students through SDF funding. SDF funded a portion of the administrative staff at the Centre and provided conference travel funds and thesis research awards to assist students in their academic careers. With the loss of SDF funding, the December 2011 gift to the U of C will replace SDF funding, to ensure the Centre continues to sharpen its focus on research and scholarship and strives to enhance interdisciplinary course offerings through the collaborative fundraising campaign.

We are now in a position where we can move forward without the support from the Department of National Defence, but we are fully cognizant of the debt that we owe and will remain ready whenever asked to provide whatever assistance we can to the Department of National Defence and to the continuation of SDF in whatever guise it may take on.

The CMSS faculty, staff, and students wish to particularly thank members of the office of the Directorate of Public Policy for their assistance. We appreciate and recognize the work of the SDF Selection Committee members in reviewing and providing feedback on the annual reports. The research, teaching, outreach, and educational opportunities at SDF Centres across Canada have contributed significantly to the debate on defence and security issues facing Canada.

CMSS looks forward to being a leader in military, security and defence studies in the years ahead.



Dr. David J. Bercuson, FRSC, OC  
Director, Centre for Military and Strategic Studies  
University of Calgary

## Introductory Section One – Mission Statement

What is the Centre's mission statement?

The Centre for Military and Strategic Studies (CMSS) is a research institute within the Faculty of Arts at the University of Calgary (U of C) and has been identified as a research strength at the University. Its purpose is to promote and develop excellence in military, security and defence studies. The Centre seeks to advance this mandate by:

- coordinating research programs relevant to international and national policy makers relating to military, security and defence issues;
- fostering informed debate through the organization of conferences, workshops and seminars that bring together academics, students, experts, policy makers, and the general public;
- providing educational opportunities for students through the Master of Strategic Studies (MSS) program, Ph.D. program and MSS Co-op program;
- providing opportunities for graduate and undergraduate students to advance their careers through engagement in research in a challenging and productive environment;
- disseminating the results of research through electronic publication;
- collaborating with colleagues and programs at the U of C, with Canadian institutes and centres, with institutions abroad, with departments in the Canadian government, and with regional and international organizations.

The Centre's research strengths include:

- Canadian military studies
- Civil military relations
- Unconventional warfare (includes terrorism and counter insurgency)
- Domestic/hemispheric security
- Peacebuilding, development and security
- Ethics and morality in conflict
- Seapower/naval history
- Arctic security
- Strategic thought
- Israeli security studies
- American security studies

The Director of the Centre is Dr. David J. Bercuson who works closely with Dr. Rob Huebert, Associate Director; Dr. Holger Herwig, Canada Research Chair in Military and Strategic Studies; and Dr. Patrick H. Brennan, Graduate Program Coordinator. Dr. James F. Keeley will serve as Graduate Coordinator effective July 1, 2012.

The Centre is committed to its vision and program of activities, fostering closer working relationships with other Centres and Institutes and working in partnership with the Canadian Defence & Foreign Affairs Institute (CDFAI), the Arthur J.E. Child Foundation, and the School of Public Policy (U of C).



What is the relationship between the mission statement and the activities of the SDF Centre?

The Centre seeks to advance the study and understanding of military, security and defence issues through the following activities:

- curriculum development and teaching in support of the Master of Strategic Studies (MSS) program, Master of Strategic Studies (MSS) Co-op program, and PhD program;
- support for research, across disciplines, relevant to military, security and defence studies;
- encouragement of informed scholarly and public debate on military, security and defence studies;
- organization of conferences, lectures and seminars;
- participation in academic and public meetings to promote high quality, policy-relevant research;
- dissemination of information and materials to the academic and attentive public communities in Canada and abroad regarding military, security and defence issues; and,
- co-operation and coordination with university, government, non-governmental, and private sector partners to broaden perspectives, share resources, and advance policy-relevant research and debate.

How do the activities undertaken in the current fiscal year match with those in the original five-year funding proposal?

The following activities were undertaken in the 2011-2012 program year:

- ***Major Themes of Research and Program Activities***
  - Canadian military, security and defence issues – organization of, and participation in (on and off campus), numerous lectures, seminars, conferences; support for faculty and graduate student research on defence and security issues;
- ***Engagement of students and support of student activities***
  - Support for graduate students: SDF funding support for teaching assistantships, research assistantships, scholarships, plus travel and related support for thesis research and conference participation;
  - Support for students and post-doctoral fellows to support scholarly research activities;
  - Funding to support the 14th annual Strategic Studies and Security Consortium Student Conference, “*Security, Strategy, and Defence*”.
- ***Enhanced cooperation with other Institutes, on and off campus***
  - Canadian Defence and Foreign Affairs Institute (CDFAI) – Sponsorship of the Canadian Military Journalism course; student scholarships; joint fundraising initiative;
  - Department of National Defence, Royal Military College of Canada, Canadian Forces College, and other Centres and military organizations;
  - Collaboration with the School of Public Policy, under the direction of Jack Mintz.



- **CMSS Publication Series**
  - *Journal of Military and Strategic Studies (JMSS)*; published quarterly, the electronic journal is dedicated to the study of contemporary strategic policy and security-related issues.
  - Publication Series, *Calgary Papers in Military and Strategic Studies*, under the direction of Dr. John Ferris, series editor.

What activities are planned for next year? How do they match the original five-year funding proposal?

For the 2012-13 program year, the following activities are planned:

- **Major Themes of Research and Program Activities**
  - **Graduate Program**
    - Increased support for graduate students, including scholarships, assistantships, conference and research support;
    - Offering competitive funding packages for recruitment;
    - Market and recruit students for the MSS Co-op program.
  - **Publications**
    - Support for the *Journal of Military and Strategic Studies*, JMSS, an electronic journal focusing on contemporary strategic policy;
    - Support for the *Calgary Papers in Military and Strategic Studies*.
  - **Annual Ross Ellis Memorial Lecture Series in Military and Strategic Studies**
    - This lecture series honors Lt. Colonel Ross Ellis (1915-1983), Commander of the Calgary Highlanders. Dedicated to his leadership abilities and military spirit, the series brings a renowned specialist in military and strategic studies to speak to the University community and general public.
  - **Canadian Military Journalism Course**
    - A ten day scholarship program for journalism students, sponsored by the Canadian Defence & Foreign Affairs Institute, hosted by CMSS adjunct assistant professor and graduate, Dr. Bob Bergen (May 2012).
- **Engagement of students and support of student activities**
  - Postdoctoral Fellowship Program: Host successful PostDoctoral fellows wishing to work at CMSS. J.L. Granatstein Post-Doctoral Fellowship competition was not advertised in 2011 due to SDF budget uncertainties.
  - Support for graduate students: travel and related support for thesis research and conference participation; research associate stipends;
  - Provide support for the 15th Annual Strategic Studies and Security Consortium Student Conference (2013).

- ***Enhanced cooperation with other Institutes***
  - **Helmut Schmidt University, University of the German Federal Armed Forces, Hamburg, Germany** – Educational opportunities and partnerships in cooperation with Helmut Schmidt University; student exchanges.
  - **Royal Military College of Canada** - Educational and teaching opportunities and partnerships in cooperation with RMC.
  - **Canadian Forces Leadership Institute** - Educational opportunities and partnerships in cooperation with CFLI.
  - **ArcticNet** – Collaborative research, Dr. Rob Huebert, principal investigator.
- ***Outreach and Dissemination of Program Output***
  - Enhanced advertising campaign; increase CMSS profile in the media;
  - Recruitment of high quality graduate students;
  - Increase website presence;
  - Sustain cooperation with DND Public Affairs.
- ***Social Media and Marketing***
  - Development of an effective social media marketing strategy that builds greater awareness, engages conversation, increases web traffic, and improves internal communications.
- ***Visiting Scholars***
  - Host students from Helmut Schmidt University, University of the German Federal Armed Forces in Hamburg, Germany.
  - Host visiting researchers, students, and scholars.
- ***Conferences and Workshops***
  - Host conference, together with the School of Public Policy and the Canadian Defence & Foreign Affairs Institute, *Nobody Knows Nothing: Canada's Cyber Insecurities*, May 24-25, 2012 at the University of Calgary downtown campus.
  - Host the third summer Workshop, in cooperation with Helmut Schmidt University in July 2012, examining Strategy and Military Coalitions in War and Peace.
  - Collaborate with the Van Horne Institute to organize a conference, *Ready at a Moment's Notice: The Logistics of Military and Emergency Response*, scheduled for October 2012.

## Section 2 – Performance Indicators

2.1 Resident academic research population focused on security and defence issues (i.e. core group affiliated <b>and</b> residing with the Centre)		
<p>How many faculty attached to the Centre are involved in research?</p> <p>There are six core faculty members affiliated and residing with the Centre (Drs. Bercuson, Brennan, Ferris, Herwig, Huebert, and Keeley). The Centre is affiliated with several fellows who contribute to teaching and supervision but do not reside with the Centre.</p>	Current Total	Last Year's Total
	6	6
<p>How many Centre staff are involved in research?</p>	Current Total	Last Year's Total
	4	4
<p>How many research associates attached to the Centre are involved in research?</p> <p>Active researchers attached to the Centre on the U of C campus are considered Senior Research Fellows. In addition to the six core faculty members listed above, five Senior Research Fellows are affiliated with CMSS (Drs. Cameron, Hill, Randall, Terriff, Wright, and Cooper.)</p> <p>Research Fellows both on and off campus</p>	Current Total	Last Year's Total
	6	6
	31	31
<p>How many graduate students are involved in research?</p>	Current Total	Last Year's Total
	42	42

Describe the relationship and work of research associates

CMSS Fellows are invaluable to the Centre. Many are prominent scholars, practitioners, or other experts invited to assist the Centre in pursuing its work on a variety of projects. They are engaged in research relating to the Centre's focus on military, strategic and security issues. Fellows are involved in teaching, research, and possible supervisory roles at CMSS. Fellows are active in their home department and bring an interdisciplinary approach to the Centre's work.

Describe the accomplishments of post-doctoral fellows

**Dr. Matthew Trudgen - R.B. Byers PostDoctoral Fellow**

The Centre was pleased to host Dr. Trudgen as the RB Byers PostDoctoral Fellow in 2011-2012.

Dr. Trudgen completed his PhD at Queen’s University, under the supervision of Professor Allan English and Professor Joel Sokolsky, the Principal of the Royal Military College of Canada. Under their supervision, he completed his dissertation, “The Search for Continental Security: The Development of the North American Air Defence System, 1949 to 1956.” His thesis examined how different conceptions of the Canadian national interest held by different groups within the Canadian political establishment and armed forces interacted with the Canada-U.S. relationship in the emergence of this defence system.

Dr. Trudgen has been an active member of CMSS, working diligently on turning his dissertation into a book. He has given lectures and papers at conferences across Canada. Dr. Trudgen has enriched the scholarly environment at CMSS.

**2.2 Publications (authored by core group affiliated and residing with the Centre)**

	<b>2011-2012 Total</b>	<b>Last Year’s Total</b>
Peer-reviewed publications	41	66
Other publications	11	16

**Peer-reviewed publications**

**Publications**

*The Journal of Military and Strategic Studies (JMSS)* is the leading open access academic journal in military studies published in Canada, with a subscription base of over 3000 individuals, ranging from CF officers to students and journalists, and institutions, across Canada and the world. The mandate of the *JMSS* is to encourage the creation of original scholarship in strategic and military studies, to disseminate this material to an academic audience, and also to a public one, both nationally and internationally, and providing a forum for the discussion of issues related to security, broadly defined, in an open-access on-line format. Published quarterly, this online open-access peer-reviewed publication is dedicated to the dissemination of original scholarship in strategic and military studies to a world-wide audience.

The *JMSS* currently receives over 100 manuscripts per year of which approximately 50% are published. The *JMSS* has successfully moved from an external server to one at the University to take benefit of user-friendly software improvements offered by the Open Journal System. Over the past year, an average of 145,000 sessions per month have been logged and downloads from the site grew to an average of 118,000 pages per month, a substantive increase from the previous year. A special issue of the *JMSS*, examining the effects of 9/11 on Canada ten years later was released in 2011.

A special issue of the JMSS, examining Canada's cyber insecurities, is projected for 2012.

**The Calgary Papers**, a monograph series published by the Centre with the cooperation of the University of Calgary Press, is also now online and open access with the issue, *Canadian Arctic Sovereignty and Security Historical Perspectives*, edited by P. Whitney Lackenbauer. Online open access publications allow us to reach out to a wider audience through the internet. "Inuit Art and the Quest for Canada's Arctic Sovereignty", by Dr. Patrick Lennox was released in Fall 2011. The next issue will focus on Canadian military history and further issues on various aspects of military and security studies are being planned.

CMSS, facilitated by its agreement with the University of Calgary Press to publish one manuscript a year on a military and strategic studies topic, published *Serving the National Interest: Canada's Department of Foreign Affairs and International Trade, 1909-2009*, edited by Michael Carroll and Greg Donaghy.

**Bercuson, David and J.L. Granatstein with Nancy Pearson Mackie**, *Lessons Learned? What Canada Should Learn from Afghanistan*, Canadian Defence & Foreign Affairs Research Paper, October 2011.

**Bercuson, David with Ryan Flavelle and Nancy Pearson Mackie**: "Parliament Doesn't Decide: The Role of Parliament in Canadian Decisions to go to War," chapter in conference volume, *The Bundeswehr – an Expeditionary Force: Contemporary Military History at the Interface between Historians, Policymakers, the Public and the Armed Forces: 52<sup>nd</sup> International Military History Conference*, edited volume forthcoming May 2012.

**Brannigan, Augustine**: "Genocide: From pathological altruism to pathological obedience," Chapter 16, in Barbara Oakley, Ariel Knafo, Guruprasad Madhavan and David Sloan Wilson (eds.) Foreword by Francisco J. Ayala, *Pathological Altruism*, NY: Oxford University Press. pp. 225-236

"Is the sun setting on cosmopolitan justice?" *Society: Social Sciences and Modern Society*, 48: pp. 420-425. DOI 10.1007/s12115-011-9469-9, September issue.

**Cameron, Gavin**: (with James Keeley) "Cooperation under Anarchy" in Mark Dickerson, Thomas Flanagan and Brenda O'Neill (eds.), *Introduction to Government & Politics*. 9e. Toronto: Nelson Education, 2012. Forthcoming.

**Chomik, Andrew**: Making friends in dark shadows: An examination of the use of social computing strategy within the united states intelligence community since 9/11. *Global Media Journal : Canadian Edition*, 4(2), pp. 95-113.

**Domansky, Katie**: "The Canadian Forces in Somalia: An Operational Assessment." *Canadian Army Journal* 14:1 (Forthcoming).

**Hrach Gregorian**: "Serbia Between East and West," *Country Study*, Canadian Defence & Foreign Affairs Institute, November 2011.

“Right v. Might v. Iran,” *The Dispatch*, Canadian Defence & Foreign Affairs Institute, Fall, 2011 (Vol. IX, Issue III), <http://www.cdfai.org/newsletters/Dispatch%20-%20Fall%202011.pdf>

with Lara Olson, “No One Wants to be Coordinated: Obstacles to Coherence in Multidimensional Peace Operations,” NATO, Research and Technology Organization, Proceedings of Workshop on *Collaboration in a Comprehensive Approach to Operations* (Forthcoming).

**Herwig, Holger:** *The Marne 1914. The Opening of World War I and the Battle that Changed the World*. New York: Random House, 2011. Revised paper edition.

*Long Night of the Tankers: Hitler’s War Against Caribbean Oil 1942-1944*. Toronto: McArthur. With David J. Bercuson. Forthcoming.

“The Forgotten Campaign: Alsace-Lorraine August, 1914,” in Michael S. Neiberg (ed.), *Arms and the Man: Military History Essays in Honor of Dennis Showalter*, Leiden and Boston: Brill, 2011, pp. 193-213.

“Verdun und Somme 1916: Die Materialschlachten des Ersten Weltkriegs und ihre Auswirkungen auf Politik, Strategie und Taktik im 20. Jahrhundert,” in Freundeskreis Ausbildung ausländischer Offiziere an der Führungsakademie der Bundeswehr (ed.), *Identität und Verantwortung. Ausgewählte historische und politische Betrachtungen*. Ueterson: Graphische Werkstatt, 2011. pp. 63-83.

**Hill, Alexander:** "Offense, Defence or the Worst of Both Worlds? Soviet Strategy in May-June 1941", in *Journal of Military and Strategic Studies*, Volume 13, Issue 1 (Fall 2010): pp.61-74.

**Huebert, Rob:** With Franklyn Griffiths and Whitney Lackenbauer, *Canada and the Changing Arctic: Sovereignty, Security and Stewardship*. London ON: Wilfrid Laurier Press, 2011.

“Submarines, Oil tankers and Icebreakers: Trying to Understand Canadian Arctic Sovereignty and Security,” in *International Journal* Vol.66 No.3 (Summer 2011): pp. 809-824.

“The future of Canadian airpower and the F-35,” *Canadian Foreign Policy Journal* Vol. 17, No. 3, (September 2011): pp. 226–236.

“Canada and the Newly Emerging International Security Regime,” in *Arctic Security in an age of Climate Security* edited by James Kraska (Cambridge: Cambridge University Press, 2011): pp. 193-217.

**Kraay, Hendrik:** “Erro vitorioso,” *Revista de História da Biblioteca Nacional* 60 (July 2011): pp. 22-23. (article on the battle of Pirajá, 11 November 1822, for Brazil’s popular history magazine).

“Apresentação,” in, Miquéias H. Mugge and Adriano Comissoli. ed. *Homens e armas: Recrutamento militar no Brasil, século XIX*. São Leopoldo: Oikos, 2011, pp. 7-12. (preface to an edited book on military recruitment in nineteenth-century Brazil).

**Mantle, Craig Leslie:** Of Stephen Sawell, ed., *Into The Cauldron: The Experiences of a CEF Infantry Officer during the Great War – Memoirs of Edward Stanley Sawell, M.C., V.D.* In *Canadian Army Journal* 13.3 (Autumn 2010): pp. 188-189. Published 2012.

**Olson, Lara:** with Hrach Gregorian “No One Wants to be Coordinated: Obstacles to Coherence in Multidimensional Peace Operations,” NATO, Research and Technology Organization, Proceedings of Workshop on *Collaboration in a Comprehensive Approach to Operations* (Forthcoming).

**Pearson Mackie, Nancy:** “Canada,” *Directorio de Instituciones Educativas Hemisféricas de Seguridad Y Defensa 2011*, Centro de Estudios Hemisféricos de Defensa (research publication, CHDS). 2011.

**Policzer, Pablo:** “La Carta Democrática Interamericana, Las Constituciones y la Democracia: Desafíos Pendientes,” in *Observatorio Ciudadano, ed. Equidad, interculturalidad y democratización: desafíos para una ciudadanía plena en chile hoy*. 2012

with Valerie Yankey-Wayne. “Armed Groups and the Arms Trade Treaty: Challenges and Opportunities,” in Benjamin Perrin, ed. *Modern Warfare: Armed Groups, Private Militaries, Humanitarian Organizations, and the Law*. Vancouver: UBC Press. 2012.

with Antonio Franceschet “Constitutions and the promotion of Democracy in Latin America: Lessons from the 2009 Honduran Crisis,” *Latin American Research Centre Occasional Papers Series* (Vol 1:2), University of Calgary. 2011.

**Randall, Stephen:** “Engaging the United States: the Department of Foreign Affairs and the Bilateral Relationship,” in Michael Carroll, Ed., *In the National Interest: Canadian Foreign Policy and the Department of Foreign Affairs and International Trade*. Calgary: University of Calgary Press, 2011, pp. 207-228.

“The Continuing Pull of the Polar Star: United States-Colombian Relations in the Post-Cold War Era,” in Peter Lambert, ed., *Latin American Foreign Policies*. London: Palgrave: Macmillan 2011. pp. 139-158.

**Terriff, Terry:** ‘Grace, Murder or Suicide? The Passing of American Primacy’, in Sean Clark and Sabrina Hoque, editors, *Debating A Post-American World: What Lies Ahead?* (London and New York: Routledge, Dec 2011) pp. 47-53

**Trudgen, Mathew:** with Joel Sokolsky “Exploring the Alternative and Rationalizing the Status Quo The Canadian Strategic Debate of the Early 1960s” *International Journal* (Article Submitted).

“UN Military Observation on the Roof-top of the World: Canadian Air Operations in Kashmir” In *On Wings of Peace: Air Power in UN Operations*, ed. Walter Dorn, Tokyo: United Nations University Press, (Article Forthcoming).



## Other publications

**Cameron, Gavin:** Edited “Special Section: 9/11 and Canada Ten Years On”, *Journal of Military & Strategic Studies*, Volume 13 No. 3 (Spring 2011): 77 pp.

“Terrorism and Canada: An Assessment Ten Years After 9/11” *The Dispatch*, (Winter 2012), Canadian Defence & Foreign Affairs Institute (CDFAI): pp. 6-7.

“9/11 and Canada: Ten Years On” *Journal of Military & Strategic Studies*, Volume 13 No. 3 (Spring 2011): pp. 1-5.

**Herwig, Holger:** Lawrence Sondhaus, *World War One: The Global Revolution* (Cambridge: Cambridge University Press, 2011), in: *The Journal of Military History* 75 (October 2011): pp. 1320-1321. Reviewer.

Patrick J. Kelly, *Tirpitz and the Imperial German Navy* (Bloomington and Indianapolis: Indiana University Press, 2011), in: *Naval History* (October 2011): pp. 68-69. Reviewer.

William Philpott, *Three Armies on the Somme: The First Battle of the Twentieth Century* (New York: Alfred A. Knopf, 2010), in: *The Journal of Military History* 75 (April 2011): pp. 647-649. Reviewer.

**Pablo Policzer:** “Coups in Latin America: Old and new threats,” Applied Research Center Research Paper, Florida International University.

Reaction to the Turmoil in Egypt, 3 Quarks Daily, February 7:

<http://www.3quarksdaily.com/3quarksdaily/2011/02/on-the-turmoil-in-egypt.html>

**Trudgen, Mathew:** Review of James Wood, *Militia Myths: Ideas of the Canadian Citizen Soldier, 1896-1921*, *Canadian Military Journal*, (Forthcoming).

**Terriff, Terry:** Book Manuscript, *Uniformed Reason: The Past and Purpose of Military Doctrine* (Harald Hoiback, author), for Cambridge University Press. Referee.

Book Manuscript Proposal, *The Bitter Choice: Surrender in Military History* (John A. Lynn, author), for Cambridge University Press. Referee.

### 2.3 Participation in relevant off-campus external events

What is the number of resident staff who participated in international conferences?	Professors/Associates & Number of Events (i.e. professors who attended the events)	Students & Number of Events (i.e. students who attended the events)
	9/12	8/4
What is the number of resident staff who participated in domestic conferences?	Professors/Associates & Number of Events (i.e. professors who attended the events)	Students & Number of Events (i.e. students who attended the events)
	12/11	19/6

SDF International Conference Fund

**Betson, Capt. Andrew P.:** "Slow Learners: The British Military in Contemporary COIN", Presentation at *14th Annual Graduate Strategic Studies Conference*, University of Calgary, February 10 - 11, 2012.

**Coates, Brice:** "Comparative Legislation to Reform National Intelligence Activities", Presentation at *Seventh Annual IAFIE Conference*, John Hopkins University, Washington D.C., June 6 - 9, 2011.

**Falk, Ophir:** "Correlation between Legal Compliance and Targeted Killing Effectiveness", Presentation at *14th Annual Graduate Strategic Studies Conference*, University of Calgary, February 10 - 11, 2012.

**Gonzalez, Juliette:** "Armed Forces and Society: The Tactical Success of Merging Counter-Narcotics and Counter-Insurgency in Columbia", Presentation at *IPSA Research Committee on Armed Forces and Society Triennial Conference*, Bilkent University, Ankara Turkey, June 16 - 18, 2011.

**Lacovara, Jen:** "Predicting Post Conflict Terrorism through Pre-Conflict Indicators", Presentation at *14th Annual Graduate Strategic Studies Conference*, University of Calgary, February 10 - 11, 2012.

**Shaw, Timothy:** "The Legality and Morality of Killing in War: Just War Theory and its Implications for Understanding Etiology of PTSD", Presentation at *14th Annual Graduate Strategic Studies Conference*, University of Calgary, February 10 - 11, 2012.

**St-Louis, Herve:** "Strategic Studies and Cyberspace: Iranian Political Unrest on Twitter", Presentation at *12th International Pragmatics Conference*, International Pragmatics Association, Manchester U.K., June 3 - 8, 2011.

**Valensi, Carmit:** "Exceeding the State: Hamas & Hezbollah as Hybrid Actors", Presentation at *14th Annual Graduate Strategic Studies Conference*, University of Calgary, February 10 - 11, 2012.

SDF National Conference Fund

**Bryson, Rachael:** "Cooperation or Contention? Russian Foreign Policy in the Arctic", Presentation at *CDA Institute's 14th Annual Graduate Student Symposium, Royal Military College, Kingston, Ontario*, October 27-28, 2011.

**Jackson, Geoff:** "Victor Odlum's Career as a Battalion Commander in the Great War", Presentation at *22nd Military History Colloquium, University of Waterloo, Waterloo, Ontario*, May 5-7, 2011.

**Jensen, Rebecca:** "Considerations other than war - a Century of Change in Canada's Military", Presentation at *CDA Institute's 14th Annual Graduate Student Symposium, Royal Military College, Kingston, Ontario*, October 27-28, 2011.

**Pavelich, Kimberly:** "The Disregarded Threat of Female Combatants: Northern Uganda, a case study", Presentation at *CDA Institute's 14th Annual Graduate Student Symposium, Royal Military College, Kingston, Ontario*, October 27-28, 2011.

**Pratt, Will:** "Air Vice-Marshal C.M. "BlackMike" McEwen: Oral History and Leadership in No.6 (Canadian) Bomber Group", Presentation at *22nd Military History Colloquium, University of Waterloo, Waterloo, Ontario*, May 5-7, 2011.

**Richert, Ruth:** "Friend or Foe? Deconstructing the US-Pakistan Alliance", Presentation at *CDA Institute's 14th Annual Graduate Student Symposium, Royal Military College, Kingston, Ontario*, October 27-28, 2011.

**Robson, Maria:** Weller Prize Presentation "Follow the Money: How Insider Trading Can Reveal Terrorist Threats", Presentation at *2011 CASIS International Conference: New Frontiers in Security and Intelligence, Ottawa, Ontario*, November 9-10, 2011.

**Stuart, Jeremy:** "The Industrial Front: The Canadian Experience in Industrial Mobilization, WWI and WWII", Presentation at *CDA Institute's 14th Annual Graduate Student Symposium, Royal Military College, Kingston, Ontario*, October 27-28, 2011.

**Stuart-Ross, Amanda:** "Biological Weapons in the Twenty-First Century: Threats without Borders, Enemies without States", Presentation at *CDA Institute's 14th Annual Graduate Student Symposium, Royal Military College, Kingston, Ontario*, October 27-28, 2011.

**Topping, Vincent:** "Arms Trade Ban on China: Implications of the Disagreement in Transatlantic Relations", Presentation at *5th Annual Union Centre of Excellence (EUCE) Conference, Dalhousie University, Halifax, Nova Scotia*, April 10 - 12, 2011.

Professor/associate and student attendance at domestic and international conferences **not** funded by the international or national conference funds

**Bercuson, David:** “Military Scholarship in the 21<sup>st</sup> Century”, panelist, *A Symposium on Military Scholarship and Professional Education: What is it, why do we need it and how do we do it?* Ottawa, June 6-7, 2011.

“Target for Revision: Bomber Command and the new Canadian War Museum”, Canadian Aviation Historical Society, Calgary Chapter, December 15, 2011.

**Brannigan, Augustine:** “Is the Sun Setting on Cosmopolitan Justice? Critique of the UN/Hybrid Courts and Exploration of Alternatives,” Annual Meetings of the American Society of Criminology, Marriott Hotel, Washington D.C. November 16, 2011.

“Investigating Genocide and the Genocide Courts,” East West Center, Roberta A. Burns Building, US Secretary of State, Manoa, University of Hawaii Campus, March 29, 2012.

**Bryson, Rachael:** “The Use of Social Media in Influence Activities by the Canadian Forces”. 7<sup>th</sup> Annual Graduate Symposium: “The Rise of the Rest? Opportunities and Implications “The Use of Social Media in Influence Activities by the Canadian Forces, Dalhousie University, March 8-9, 2012,

**Cameron, Gavin:** Invited Speaker. “The Nuclear Terrorism Convention” Multilateral Cooperation on Nonproliferation Workshop, Naval Postgraduate School, Monterey CA, March 29-30, 2012.

Invited Speaker. “Terrorism & Monsters: Depictions of Inhumanity”, Revisioning Terrorism, Purdue University, Indiana, September 8-11, 2011.

“US-Canada relations: oil, power and interdependence”, Western Political Science Association Annual Meeting, San Antonio TX, April 21-23, 2011.

**Carruthers, Bill:** 7<sup>th</sup> Annual Graduate Symposium: “The Rise of the Rest? Opportunities and Implications “The Use of Social Media in Influence Activities by the Canadian Forces, Dalhousie University, March 8-9, 2012.

**Chomik, Andrew:** Participant. Grand Strategy Symposium, Toronto, April 6-7, 2011.

**Herwig, Holger:** “Military Doomsday Machine? The Decision to go to War 1914,” Calgary Workshop on the History of Strategy,” Calgary, July 6, 2011.

“Die Kiegsmarine im 2. Weltkrieg: Zäsur 1941,” Deutsche Marinemuseum, Wilhelmshaven, Germany, November 4, 2011.

“‘One Hell of a Business’: Genesis of the Military-Industrial Complex in the United States,” Militärgeschichtliches Forschungsamt, Potsdam, Germany, November 6, 2011.

**Huebert, Rob:** “Circumpolar Relations, Defence and Security in the Arctic,” Lecture - NATO Parliamentary Assembly Edmonton, July 13, 2011.

“The Emerging Arctic Security Regime as a “new Strategic Location” Workshop - History of Strategy CMSS, Calgary, July 7, 2011.

“Understanding the new arctic: Canada and The Emerging security regime: The Strategic Dimension of Canada’s North,” Brief Prepared for Canadian Coast Guard, Calgary, July 4 2011.

“Developing an Arctic Roadmap for the International Oil and Gas Industry,” Conference- 5th Harsh Weather Summit 2011, Discovering the Next Arctic Frontiers, Maastricht, May 31, 2011.

“Understanding the New Arctic: Canada and The Emerging security regime: The Strategic Dimensions of Canada’s North,” Canadian Security Studies Programme, Canadian Forces Staff College, May 5, 2011.

“The Arctic is HOT!: The Developing Arctic Security Regime: Setting the Stage for Canada,” Conference Observatoire de la Politique et la Securite de l’Arctique, Montreal April 29, 2011.

“Understanding the New Arctic: The International Security Challenges,” Video Lecture Monterey Institute of International Studies, April 21, 2011.

“The New Developing Arctic Military Regime: What are the Asian Interests and Challenges ?” – Conference: Geopolitics, Resources and Security: Asia and the Arctic in the 21st Century, Ottawa April 8, 2011.

**McAuley, William:** “Explosives Safety & Security Issues for First Responders”, Canadian Chemical Biological Radiological Nuclear Explosive (CBRNE) First Responders' Conference, Calgary, September 25-28, 2011.

**Pavelich, Kimberly:** Participant. Grand Strategy Symposium, Canadian Forces College, Toronto, ON, April 6-7, 2011.

**Pearson Mackie, Nancy:** “Preparing to Fight the Next War: Professional Military Education in Canada,” Center for Hemispheric Defense Studies Conference Security and Defense Education in the Americas, Washington DC, September 12-14, 2011.

**Policzer, Pablo:** “La Carta Democrática Interamericana, las constituciones, y la promoción de la democracia: Los desafíos pendientes,” Seminario Internacional sobre “Equidad, interculturalidad y democratización: Desafíos para una ciudadanía plena en Chile hoy,” Observatorio Ciudadano, 29-, Santiago, Chile. November 30, 2011.

“Reflecciones sobre el Informe Latinobarómetro 2011,” Presentación del Informe Latinobarómetro 2011, Embajada de Canadá, Santiago, Chile, November 18, 2011.

“Democracia, Constituciones, Constitucionalismo,” Escuela de Transformación Social, Observatorio Ciudadano, Temuco, Chile, October 21, 2011.

“(In) security in Latin America: Three policy options,” Canadian International Council Forum on Canada-Latin America Relations: Challenges and Opportunities, CIC Vancouver Branch, Simon Fraser University Wosk Centre for Dialogue, Vancouver, BC, May 26, 2011.

**Randall, Stephen:** Closing speaker, Ministerial Dialogue on the Americas, Foreign Affairs and International Trade Canada, Ottawa, December 6, 2011.

“North American Relations in the Post-9/11 Decade,” Centro de Estudios Superiores Navales, and the National Autonomous University, Mexico City, September 2011.

**Robson, Maria:** “The Canadian Advantage: Cold War Signals Intelligence”, 14th Annual Graduate Strategic Studies Conference, Centre for Military and Strategic Studies, Calgary, Alberta, February 10, 2012.

Conference Attendee. Cryptologic History Symposium, Center for Cryptologic History, National Security Agency, Laurel, Maryland, United States of America, October 6-7, 2011.

**Stuart, Jeremy:** 7<sup>th</sup> Annual Graduate Symposium: “The Rise of the Rest? Opportunities and Implications”, “Failure to Connect: Factors Affecting Federal Efforts in the Cyber Security of Critical Infrastructure”, Dalhousie University, Halifax, Nova Scotia, March 8-9, 2012,

**Sutherland, Matthew:** Alberta Security and Strategic Intelligence Support Team’s (ASSIST) 3<sup>rd</sup> Annual Counter Terrorism Seminar, Edmonton Alberta, October 6, 2011,

Participant. 2012 Conference on Defence and Security, Ottawa, February 23-24,.

**Trudgen, Matthew:** *American and Canadian Debates over the Distant Early Warning (DEW) Line, 1952 to 1954* at the 21st Association of Canadian Studies in the United States Biennial Conference, Ottawa, November 16, 2011.

**2.4 Courses taught by members of the Centre – at the University where the Centre is located – with significant security and defence content.**

<p align="center"><b>Course Name and Calendar Description</b></p> <p>Centre Fellows offer a number of undergraduate courses and graduate directed reading courses associated with their home departments.</p>	<p align="center"><b>Instructor</b></p>	<p align="center"><b>Course Enrolment</b></p>
<p><b>Fall 2011 Semester</b></p>		
<p>HTST 489 – Espionage &amp; State, 500 BC 1939 (Undergraduate) The rise of modern intelligence services in the West with particular attention to Twentieth Century developments. Changes in the role, importance and technology of intelligence will be assessed. The contribution of intelligence to political and military strategy in selected major conflicts will be examined.</p>	<p>Dr. John Ferris</p>	<p align="center">71</p>
<p>HTST 492 – Comparative World Diplomacy (Undergraduate) A comparative study of the origins and development of world diplomatic practices and ideas of international relations. Analysis of the forms and processes of diplomacy and ideas of international relations of major world cultures and international contacts from an intercultural perspective, from antiquity to the 1840s CE.</p>	<p>Dr. John Ferris/Dr. David Wright</p>	<p align="center">22</p>
<p>HTST 526 – Canadian Military WWII Through examination of topics such as leadership and adapting to warfare, this course will examine the Canadian military's ability to cope with the harsh realities of war. Emphasis will be placed on the political parameters imposed by the Canadian government on the military, the quality of Canadian leadership, and the "fit" between British forms of military organization and the fighting quality of Canadian soldiers, sailors and aircrew.</p>	<p>Dr. David Bercuson</p>	<p align="center">7</p>
<p>HTST 545.9 – Topics in Military History (Undergraduate) An examination of selected problems in modern military history. Topics may include: military theory; guerrilla warfare from the 18th century to the 20th century; evolution of tactics in World War I; development of military medicine; innovation in European armies; colonial wars.</p>	<p>Dr. Alexander Hill</p>	<p align="center">15</p>
<p>HTST – 655 (STST 655) Classics in Strategy (Graduate) Formerly Historical Studies 481) Classics of Strategy Strategic thought from Sun Tzu to Clausewitz, Mahan to</p>	<p>Dr. Holger Herwig</p>	<p align="center">8</p>



<p>Corbett. Analyzes the writings of classic strategic thinkers, and then by way of case studies examines their theories as they pertain to military and political planners from the Peloponnesian War to the present.</p> <p>POLI 439 – Strategic Studies (Undergraduate) An analysis of the causes of war, the meaning of security and defence in the post-Cold War era, including the use and control of military force.</p> <p>POLI 483 – International Law (Undergraduate) The basic concepts, principles, and functions of international law.</p> <p>POLI 523 – Canada &amp; The Circumpolar World An examination of critical national and international issues in the circumpolar world.</p> <p>POLI 585 – Non proliferation on Regimes (Undergraduate) An analysis of the politics of the international regimes governing the control of weapons of mass destruction, including case studies of states that pose challenges to these regimes.</p> <p>POLI 619 - War and Interpretation (Graduate) An examination of the philosophical justifications offered to defend the use of military force, based particularly on the analysis of texts in the history of Western political philosophy.</p> <p>STST 651.01 – Readings in Strategic Studies (Graduate) Reading course designed as prep for PhD candidacy exams</p> <p>STST 651.03 – Intelligence and Policy (Graduate) Reading course exploring Intelligence and Policy on a Graduate Level</p> <p>STST 651.04 – Regime Theory This is a reading course in Regime Theory.</p> <p>STST 651.06 – Canadian Arctic Security (Graduate) Explores the three main factors transforming the Canadian Arctic are: 1) the impacts of climate change in the Arctic including dramatically changing ice conditions on the northern seas; 2) growing recognition of the resource wealth of the Arctic region; and 3) evolving international relations in the region.</p>	<p>Dr. Robert Huebert</p> <p>Dr. James Keeley</p> <p>Dr. Robert Huebert</p> <p>Dr. Gavin Cameron</p> <p>Dr. Fraser (Barry) Cooper</p> <p>Dr. Gavin Cameron</p> <p>Dr. Gavin Cameron</p> <p>Dr. Jim Keeley</p> <p>Dr. Robert Huebert</p>	<p>28</p> <p>79</p> <p>12</p> <p>23</p> <p>16</p> <p>3</p> <p>1</p> <p>1</p> <p>6</p>
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<p>STST 651.07 – US Sea Power (Graduate) Reading seminar exploring US Navy.</p>	<p>Dr. Robert Huebert</p>	<p>1</p>
<p><b>Winter 2012 Semester</b></p>		
<p>HTST 515 – History of the Holocaust (Undergraduate) Nazi persecution and destruction of the European Jews during World War II. Topics will include: the roots of modern anti-Semitism; Nazi policy towards the Jews of Germany in the 1930s; the Nazi "New Order" in occupied Europe; the technology of murder; Jewish resistance; the attitudes/actions of occupied peoples and Allied governments; the war crimes trials.</p>	<p>Dr. Holger Herwig</p>	<p>16</p>
<p>HTST 520 – Canada &amp; The First World War (Undergraduate) Discussion topics will focus on the major themes in Canada's Great War military experience, including the Canadian Expeditionary Force's recruitment and training, leadership, tactical doctrine, and integration within the British Expeditionary Force, as well as developments in civil-military relations, conscription politics and the country's postwar military legacy.</p>	<p>Dr. Patrick Brennan</p>	<p>20</p>
<p>HTST 543 – Topics Great Power Dipl &amp; Intell (Undergraduate) An exploration of selected themes in the history of modern statecraft. Topics may include: theories of international relations, war origins, treaty-making, Fascist diplomacy, appeasement, wartime alliances, intelligence and policy, cold war diplomacy. A seminar in which primary sources will be used.</p>	<p>Dr. John Ferris</p>	<p>19</p>
<p>POLI 633 – US Security Policy (Graduate) An examination of US security policy, with an emphasis both on how US security policy is made and on the main contemporary security issues the US faces today.</p>	<p>Dr. Terry Terriff</p>	<p>1</p>
<p>POLI 685 – Strategic Studies (Graduate) Advanced seminar in major topics in strategic studies, such as arms control, deterrence, and other military doctrines.</p>	<p>Dr. Rob Huebert</p>	<p>13</p>
<p>POLI 689 – Unconventional Warfare (Graduate) Analysis of warfare conducted by, or against, sub-state groups. This may include in-depth studies of guerrilla warfare, asymmetric conflict, or terrorism.</p>	<p>Dr. Gavin Cameron</p>	<p>11</p>

<p>STST 651.01 – Constructivist Theory (Graduate) This is a reading course in constructivist theory.</p>	<p>Dr. Jim Keeley Dr. John Ferris</p>	<p>1</p>
<p>STST 651.03 – Intelligence &amp; Strategy (Graduate) Reading course exploring Intelligence and Strategy</p>		<p>1</p>
<p>STST 651.05 – Foundations and Problems of Policing in Democratic Societies This directed reading course is designed to offer the student a close engagement with the literature surrounding the requirements of constitutional policing as well as literature from organizational and institutional theory, police education and training, and police culture that accounts for why policing is not always fully constitutional or conform to the expectations of the operation and conduct of police services and police officers in democratic societies generally and Canada in particular.</p>	<p>Dr. Maureen Hiebert</p>	<p>1</p>
<p>STST 651.06 – Frameworks for Policing in Canada This ‘research paper course’ is designed to offer the student a close and comprehensive engagement with the vast literature surrounding the historical legal and regulatory framework / antecedents of policing in Canada.</p>	<p>Dr. Patrick Knoll</p>	<p>1</p>
<p>STST 651.07 – Russian and Soviet Petroleum Security and Diplomacy This two part course, with each portion supervised by a different professor, will provide the student with the theoretical and historiographical backgrounds necessary to conduct his thesis research. The first half will deal with political theory and the second half with Soviet and post-Soviet history. Topics for the political science portion, including liberalism and energy security, will be planned on a weekly basis. The second half will be divided chronologically (1928-1953, 1953-1985, post-1985) with a final discussion of Soviet and Russian petroleum historiography.</p>	<p>Drs. Gavin Cameron and Alexander Hill</p>	<p>1</p>
<p>STST 651.08 – Intelligence and Policy Peter Gill and Mark Phythian, Intelligence in an Insecure World (Polity, 2006) Mark Lowenthal, Intelligence from Secrets to Policy (CQ Press, 2009)- 3<sup>rd</sup> or 4<sup>th</sup> edition Loch Johnson and James Wirtz (eds) Intelligence: The Secret World of Spies- An Anthology (OUP, 2010)- 3<sup>RD</sup> edition Christopher Andrew, Richard J Aldrich and Wesley K Wark (eds) Secret Intelligence: A Reader</p>	<p>Dr. Gavin Cameron</p>	<p>1</p>

(Routledge, 2009)		
POLI 491 – US Security Policy An examination of US security policy, with an emphasis both on how US security policy is made and on the main contemporary security issues the US faces today.	Dr. Terry Terriff	45
<b>TOTAL</b>	<b>29 Courses</b>	<b>425</b>

<b>2.5 Student research activities on security and defence issues</b>		
<b>Student Name</b>	<b>Type of Activity –</b>	<b>Activity Description/Title</b>
Braden Ambler	MSS- In Progress	Thesis writing and research in progress. Preparing for Thesis Oral Examination 2011/2012
Saira Bano	PhD – In Progress	Completed MSS June 2011. Currently completing course work.
Shaiel Ben-Ephraim	PhD – In Progress	Preparing for Candidacy Oral in latter 2012
Rachael Bryson	MSS – In Progress	Thesis research and writing in progress
Timothy Cake	PhD – In Progress	Candidacy Exam expected to be completed latter 2012.
William Carruthers	MSS – In Progress	Currently completing Course Work
Timothy Choi	MSS – In Progress	Currently completing Course Work
Corin Chater	PhD – In Progress	Dissertation writing currently in progress.
Andrew Chomik	MSS – Near Completion	Preparing for Thesis Oral Spring 2012.
Brice Coates	MSS – In Progress	Thesis research and writing currently in progress.
Clayton Dennison	PhD – In Progress	Dissertation writing currently in progress.
Katie Domansky	PhD – In Progress	Preparing for Candidacy Oral latter 2012.
Keith Hahn	MSS – In Progress	Thesis research and writing in progress.

Nathan Hawryluk	MSS – In Progress	Currently completing course work.
George Heng	MSS – In Progress	Thesis research and writing in progress. Preparing for Thesis Oral latter 2012.
Marshall Horne	PhD – In Progress	Candidacy Oral Complete 2011. Dissertation research and writing in progress.
Amara Hunt	MSS – Near Completion	Thesis research and writing in progress. Preparing for Thesis Oral spring 2012.
Geoffrey Jackson	PhD – In Progress	Dissertation writing currently in progress.
Rhonda Jarrett	MSS – In Progress	Currently completing course work.
Rebecca Jensen	PhD – In Progress	Currently completing course work.
Ethan Johnson	PhD – In Progress	Dissertation writing currently in progress.
Michael Kuzik	MSS – In Progress	Thesis research and writing in progress. Preparing for Thesis Oral latter 2012.
Craig Mantle	PhD – In Progress	Dissertation research and writing in progress.
Victor Matheron	MSS – In Progress	Thesis research and writing in progress.
Mark McVicar	PhD – In Progress	Completed MSS. Currently completing course work.
Hadleigh McAlister	MSS – In Progress	Thesis research and writing in progress. Preparing for Thesis Oral latter 2012.
William McAuley	PhD – In Progress	Thesis research and writing in progress. Preparing for Candidacy Oral spring 2012.
Kelly Ogle	MSS – In Progress	Thesis research and writing in progress. Preparing for Thesis Oral latter 2012.
Kimberly Pavelich	MSS – In Progress	Thesis research and writing in progress.
Jeffrey Rakebrand	MSS – In Progress	Thesis research and writing in progress.
Ruth Richert (Vooy)	MSS – In Progress	Thesis research and writing in progress.
Monika Riez	PhD – In Progress	Dissertation writing currently in progress.

Maria Robson	MSS – In Progress	Currently completing course work.
Jean-Pierre Shamvu	PhD – In Progress	Dissertation writing currently in progress.
Jeremy Stuart	MSS – In Progress	Thesis research and writing in progress.
Amanda Stuart-Ross	MSS – In Progress	Currently completing course work.
Matthew Sutherland	MSS – In Progress	Thesis research and writing in progress.
Joel Thompson	MSS – In Progress	Currently completing course work.
Vincent Topping	MSS – In Progress	Thesis research and writing in progress.
Valerie Yankey-Wayne	PhD – Near Completion	Dissertation writing almost complete. Preparing for Defense spring 2012.
Mustafa Ahmed	MSS – June 2012	“A Muslim Marriage: The United States and Saudi Arabia after the Iraq War”
David Aranas	MSS – Fall 2011	Course based degree – Cooperative Program.
Saira Bano	MSS – Fall 2011	“The NSG Waiver for India: Implications for the Nonproliferation Regime”
Julian Dawson	MSS – Fall 2011	“A Constructivist Approach to the US-Iranian Nuclear Problem”
Milos Dimic	MSS – Fall 2011	“Viable Conflict Resolution: Lessons Learned from the Ituri District in the Democratic Republic of Congo”
Ryan Flavelle	MSS – Fall 2011	“The Decline and Fall of Imperialism in Canada: A Cultural Analysis of the Great War”
Juliette Gonzalez	MSS – Fall 2011	“Militarizing the War on Drugs: The Influence of the Colombian Government in Shaping the Design of Plan Columbia”
Tao Mori	MSS – Fall 2011	Course based degree.
Hugh Douglas Munroe	PhD – June 2012	“Same Game, Different Rules: Investigating the Origins of Counterterrorism”
Jennifer Worboys	MSS – Fall 2011	Course based degree – Cooperative program.

## 2.6 Media Engagement

### Media Interviews (print, broadcast, radio etc.)

Total: ~750

CMSS remains active in print, broadcast, and radio interviews with the media, raising the profile of the Centre and the University of Calgary.

Provide a brief description of the briefing topics and the media outlets receiving them.

Centre Fellows continue to provide background briefings to the media on a number of security issues. U of C Media Relations discontinued their subscription to receive media clippings in summer of 2011. Since this new policy, while we have no reason to suspect our presence in the media has changed, we no longer have the same amount of data available. We believe our total number of media clips to be again in the 700s, but without the service, it has proven time consuming to gather complete data on all media communications and requests. Below is a sampling of media clips.

Person	Title	Date	Publication	Link to Clip
David Bercuson	The military is a central actor in Canada's story	07/12/ 2011	<i>The Globe and Mail</i>	<a href="#">View Clip</a>
	The myth of two Canadas	03/8/2012	<i>National Post</i>	<a href="#">View Clip</a>
Gavin Cameron	Osama Bin Laden	05/2/2011	<i>CBC - Radio</i>	<a href="#">View Clip</a>
Barry Cooper	In U.S. politics, ideas come second to money	01/11/2012	<i>Calgary Herald</i>	<a href="#">View Clip</a>
	Judging land claims on facts, not modern fantasies	02/07/2012	<i>Calgary Herald</i>	<a href="#">View Clip</a>
	Canada is still Canada without Quebec's 'values'	02/16/2012	<i>Ottawa Citizen</i>	<a href="#">View Clip</a>
	Separatist comments reveal the real Trudeau, analyst says	02/16/2012	<i>Calgary Herald</i>	<a href="#">View Clip</a>



	Is Justin Trudeau a conditional Canadian?	02/27/2012	<i>Times Colonist</i>	<a href="#">View Clip</a>
	Fuddle duddle: Pierre Trudeau would not be amused by Justin's latest antics, say pundits	02/18/2012	<i>Winnipeg Free Press</i>	<a href="#">View Clip</a>
	Why not celebrate a victory?	02/20/2012	<i>Edmonton Journal</i>	<a href="#">View Clip</a>
	What's good for the West is good for Canada	02/22/2012	<i>Calgary Herald, The Province, Ottawa Citizen, The Star Phoenix, Leader Post</i>	<a href="#">View Clip</a>
	Cooper – Tory mechanics keep political machine well oiled	03/6/2012	<i>Calgary Herald</i>	<a href="#">View Clip</a>
Rob Huebert	Canada lags in Arctic arms race	07/4/2011	<i>Ottawa Sun</i>	<a href="#">View Clip</a>
	Arctic Sovereignty: Canada Might Need Help From Americans To Fulfill Tories' Arctic Policies	11/14/2011	<i>The Canadian Press</i>	<a href="#">View Clip</a>
	Afghan mission depletes army leadership	11/29/2012	<i>Postmedia News</i>	<a href="#">View Clip</a>
	Civilians to aid military in Arctic searches	12/02/2011	<i>Herald News</i>	<a href="#">View Clip</a>
	Are Chinese golf plans in Iceland a water hazard for	12/04/2011	<i>Globe and Mail</i>	<a href="#">View Clip</a>

	Canada			
	U.K. to probe Arctic resource rush	01/10/2012	<i>Nanaimo Daily News</i>	<a href="#">View Clip</a>
	China plans to open a shipping route through Arctic region	01/30/2012	<i>The Voice of Russia – Radio and The Calgary Herald</i>	<a href="#">View Clip</a>
	Canada’s north becomes a battlefield in Arctic video game	02/10/2012	<i>Ottawa Citizen</i>	<a href="#">View Clip</a>
	Warships vie for Arctic supremacy and resources – in 2030	02/11/2012	<i>The Vancouver Sun</i>	<a href="#">View Clip</a>
	Military revives skills needed to fight in Canada’s north	02/17/2012	<i>Leader-Post</i>	<a href="#">View Clip</a>
	Troops transition from Afghan sand to subarctic	02/19/2012	<i>The Province, Calgary Herald, Montreal Gazette</i>	<a href="#">View Clip</a>
	No F-35 could limit Canada’s strategic options - Experts	03/15/2012	<i>Toronto Sun, Calgary Sun, Ottawa Sun, Edmonton Sun, Winnipeg Sun, London Free Press, CANOE-Cnews, 24-hours Vancouver</i>	<a href="#">View Clip</a>

**2.7 Outreach Strategy: Briefly outline how the Centre attempted to meet the outreach strategy outlined in the five-year funding proposal**

CMSS strives to sustain and enhance its outreach strategy, involving the following:

- Maintaining and enhancing the CMSS website, including the electronic newsletter, and *Journal of Military and Strategic Studies*;
- Continuing proactive and reactive relations with the news media;
- Continuing to support the Canadian Military Journalism course, developed by CMSS in conjunction with the Canadian Defence and Foreign Affairs Institute;
- Engaging with Parliament as well as its delegations and committees;
- Expanding awareness of security and defence issues to the general Canadian public. CMSS faculty, fellows, associates, and students will speak to Canadians off-campus, including at other post-secondary educational institutions in Alberta and across Canada, Calgary-area high schools, community groups, town halls, related non-governmental associations, societies, foundations, and institutions, museum functions, libraries, military gatherings, and other outreach activities;
- Engaging non-traditional audiences in outreach nationally and internationally.

**Bercuson, David:**

Presenter, Holocaust Symposium, Mount Royal College, AB, May 5, 2011

Presenter, Military History Symposium, Waterloo, ON, May 2011

Participant, Royal Military College Education Symposium, June 2011

Panelist, Conference, *A Decade of Evolving Partnerships: A Look at the Canada-U.S. Relationship Since September 11*, New York, September 2011.

Presenter, Invited presenter to Canadian Security Intelligence Service (CSIS), Ottawa, ON, February 2012.

Member, Board of Governors, Royal Military College

Member, Board of Directors, Conference of Defence Associations Institute

Member, Board of Directors, Canadian International Council

Member, Board of Directors, Atlantik-Bruecke

**Ben-Ephraim, Shaiel:** "Issues and Trends in World Politics", Taught course at Mount Royal University, Fall 2011.

**Bryson, Rachael:** Working group participant, Canadian Grand Strategy Conference, Canadian Forces Staff College, Toronto, ON, April 6-7, 2011.

**Cameron, Gavin:** “Calgary: Challenges and Implications of a Canadian Boomtown”, Rotary West Linton, Scotland, July 4, 2011.

**Gregorian, Hrach:** Public address, “The Challenges of Peacebuilding in Afghanistan and Iraq,” at the University of Virginia, October 2011.

**Herwig, Holger:** College of Reviewers, Canada Research Chairs Program, Ottawa, 2011-12.

Presidential Advisor, National World War II Museum, New Orleans, USA, 2011-2012.

Advisory Board, National World War I Museum, Kansas City, USA, 2011-12.

Co-Coordinator, Big Rock University, Calgary, 2011-2012.

Keynote Speaker, 27<sup>th</sup> Annual High School Holocaust Symposium, Mount Royal University, 4 May 2011.

**Jackson, Geoff:** 2011 “The Second World War”- Instructor, *HTST 485, University of Calgary.*

2010-Present, Member of the Conjoint Faculties Research and Ethics Board, *University of Calgary.*

**Keeley, James:** Reviewer of draft of Trevor Findlay, *Strengthening and Reform of the International Atomic Energy Agency.* Report for the Centre for International Governance Innovation. 2012.

External Assessor for application for promotion to Full Professor of Dr. Duane Bratt, Mount Royal University, 2011.

CMSS Fellows Lecture Series: “Exploring the Terrain of Nuclear Co-operation: Some Data,” University of Calgary, January 27, 2012,

**MacPherson, Nelson:** On-camera commenter and historical research advisor for Falklands War episode of Partners in Motion series *Edge of Battle*, produced for Discovery Military Channel (U.S.), September 2011-February 2012.

Lecturer for a Government of Canada agency’s prototype Critical Thinking and Structured Analysis program, designed to enhance intelligence analysts’ skills, December 2011.

**Mantle, Craig Leslie:** “Oral History Research Methodology” to HIST 394, The Veterans’ Oral History Project, University of Victoria, British Columbia, 29 February 2012 (Dr. James Wood instructing).

**McAuley, William:** Keynote Speaker. Remembrance Day Ceremonies, Burnsland Field of Honour, Calgary, November 11, 2011.

Delegate. Alberta Solicitor General Annual Counter Terrorism Seminar, Edmonton, October 6, 2011.

Ongoing Military Activity. Continues to serve as a Reserve Engineer Officer with 41 Combat Engineer Regiment, 41 Canadian Brigade Group, Calgary.

Ongoing National Security Activity. Continues to act as Western Region Manager/Senior Inspector of Explosives for the Explosives Safety and Security Branch of Natural Resources Canada (federal public service).

**Olson, Lara:** Presentation on rule-of-law challenges in peacebuilding contexts (Kosovo and Liberia), at a Rule-of-Law seminar hosted by the Calgary-based Chumir Foundation, June 20, 2011.

**Pavelich, Kimberly:** Guest Speaker. *Women in a World at War*, Canadian Red Cross, Calgary-April 2011.

**Robson, Maria:** Member. Board of Directors for the Canadian Association for Security and Intelligence Studies, November 2011- November 2013.

**Terry Terriff:** 'The Iraq War', served as an interview subject for a group of Grade Six students, St. Patrick School, NW Calgary, for the YouthInk Publications Society (the class worked up and published an article on the Iraq War based on the 'interview'), April 2011.

Editor (with John Ferris and Jim Keeley), *Journal of Military and Strategic Studies*.

Editorial Board Member, *Contemporary Security Policy*, 2005 to present.

Member Advisory Committee, *Revista Unidad de Investigacion sobre Seguridad y Cooperacion*, Madrid. 2003- present.

**Centre sponsored events on security and defence**

Total Number of Events: 

26
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Title of the Event	Number of Attendees	Audience Description	Type of Event	Funded by the SDF Special Project Fund
<p><u>April 4, 2011</u> U.S. – China Cooperation: Prospects and Problems</p>	25	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	Public Lecture by RADM (ret'd) Eric McVadon	
<p><u>April 5, 2011</u> Discussion on the Future of the Canadian Forces</p>	20	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	Public Lecture by LGen. Peter Devlin, Chief of the Land Staff.	
<p><u>April 6-7, 2011</u> Canadian Grand Strategy Symposium</p>	100	<ul style="list-style-type: none"> <li>- students</li> <li>- DND officials</li> <li>- CF members</li> <li>- other Government departments</li> <li>- foreign nationals</li> <li>- NGO representatives</li> </ul>	Conference cosponsored by the Centre for Military and Strategic Studies, the Centre for National Security Studies and the School of Public Policy, University of Calgary	
<p><u>April 11-12, 2011</u> Delegation from Ugandan Internal Security Organization</p>	30 over two days	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- NGO representatives</li> <li>- Community</li> </ul>	A benchmarking meeting between the CMSS and Ugandan government officials	

of the Department of Security of the Ugandan government		members		
<u>June 6-7, 2011</u> A Symposium on Military Scholarship and Professional Education: What is it, why do we need it and how do we do it?	75	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- other Government departments</li> <li>- foreign nationals</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	Conference cosponsored by CAE, Conference of Defence Associations Institute (CDA Institute), Queen's University – Defence Management Studies, Wilfrid Laurier University – Centre for Military Strategic and Disarmament Studies, University of Calgary – Centre for Military Strategic Studies and School of Public Policy	
<u>July 6-7, 2011</u> Summer Symposium on Grand Strategy	20	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	A two day workshop looking at grand strategy. Cosponsored by the Royal Alberta United Services Institute	
<u>September 19, 2011</u> The Chou Conquest of the Shang	25	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	Public Lecture by Ralph Sawyer	
<u>September 28, 2011</u> Investigating Genocide and the Genocide Courts	30	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> </ul>	Public Lecture by Dr. Augustine Brannigan, University of Calgary. Cosponsored by the Postcolonial Studies	



<p><u>September 30, 2011</u> Ethnocentrism, Racism and Military Assessment: Great Britain Views a Japanese Rival, 1890-1945</p>	<p>20</p>	<ul style="list-style-type: none"> <li>- NGO representatives</li> <li>- Community members</li> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	<p>Research group and the Centre for Military and Strategic Studies</p> <p>CMSS Fellows Lecture Series Lecture by Dr. John Ferris, Department of History</p>	
<p><u>October 3, 2011</u> Canada's Frigates</p>	<p>28</p>	<ul style="list-style-type: none"> <li>- Students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	<p>Public lecture by Commander Paul Francoeur, HMCS Calgary</p>	
<p><u>October 13, 2011</u> The End of Canadian Combat Operations and the Way Ahead in Afghanistan</p>	<p>25</p>	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	<p>Public Lecture by BGen. Richard Giguere, CD</p>	
<p><u>October 20, 2011</u> The Israeli Palestinian Conundrum Today</p>	<p>27</p>	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	<p>Public Lecture by Ambassador Michael Bell, University of Windsor</p>	

<p><u>October 26, 2011</u> The Patrol: Seven Days in the Life of a Canadian Soldier in Afghanistan</p>	30	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	<p>Book Launch. Cosponsored with the University of Calgary Bookstore</p>
<p><u>November 8, 2011</u> The Security Implications of the Changes in the Middle East</p>	25	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	<p>Public Lecture by Barry Rubin, Director of the Global Research in International Affairs Center</p>
<p><u>November 25, 2011</u> Long Night of the Tankers: War in the Caribbean</p>	25	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	<p>CMSS Fellows Lecture Series lecture by Dr. David Bercuson and Dr. Holger Herwig, University of Calgary</p>
<p><u>December 1, 2011</u> The Royal Canadian Navy's New Strategic Concept</p>	50	<ul style="list-style-type: none"> <li>- students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO representatives</li> <li>- Community members</li> </ul>	<p>Public Lecture by Rear-Admiral Mark Norman, Deputy Commander, Royal Canadian Navy</p>
<p><u>December 8, 2011</u> 2<sup>nd</sup> Annual New Perspectives on the Second</p>	20	<ul style="list-style-type: none"> <li>- Students</li> <li>- faculty</li> <li>- staff</li> <li>- DND officials</li> <li>- CF members</li> <li>- NGO</li> </ul>	<p>Public Lecture Series, cosponsored by The History Graduate Students Union, the Department of History at the University of Calgary, the Calgary Military Museums</p>

World War		representatives	Society and CMSS, lecture by Dr. John Ferris, University of Calgary and Dr. Christopher Bell, Dalhousie University	
<u>January 27, 2012</u> Exploring the Terrain of Nuclear Co-operation: Some Data	15	- students - faculty - staff - DND officials - CF members - NGO representatives - Community members	CMSS Fellows Lecture Series lecture by Dr. James Keeley, University of Calgary	
<u>February 1, 2012</u> DND Junior Policy Officer Program	15	- students	Presentation by Aaron Hywarren, DND	
<u>February 3, 2012</u> Stabilization and Reconstruction Task Force	60	- students - faculty - staff	Presentation by Darren Brunk, DFAIT	
<u>February 10-11, 2012</u> Security, Strategy and Defence (14 <sup>th</sup> Annual Graduate Strategic Studies Conference)	35	- students - faculty - staff - DND officials - CF members - NGO representatives - Community members	Conference organized for graduate students by the CMSS graduate student association. Cosponsored by RAUSI, SDF, CMSS and various University departments	\$5000 SDF Special Projects fund
<u>February 17, 2012</u> Protecting Canadian Interests on a Global Scale: The Royal	25	- students - faculty - staff - DND officials - CF members - NGO representatives	Public Lecture by Vice-Admiral Paul Maddison, CMM, MSM, CD, Commander, Royal Canadian Navy	

Canadian Navy		- Community members		
<u>March 2, 2012</u> What's Wrong with Peace Ops? A Systems Analysis	28	- Students - faculty - staff - DND officials - CF members - NGO representatives	CMSS Fellows Lecture Series lecture by Dr. Hrach Gregorian and Lara Olson, University of Calgary	
<u>March 2, 2012</u> Desert Lions	25	- students - faculty - staff - DND officials - CF members - NGO representatives - Community members	Public lecture and documentary showing by LCol. Mike Vernon	
<u>March 13, 2012</u> Canada and NATO in Afghanistan: What Canadians Should Know	23	- students - faculty - staff - DND officials - CF members - NGO representatives - Community members	Public lecture by BGen. Andre Corbould	
<u>March 28, 2012</u> The Navajo Code Talkers of WWII: Growing Up with Heroes – A Daughter's Journey	25	- students - faculty - staff - DND officials - CF members - NGO representatives - Community members	Public Lecture by Zonnie Gorman, daughter of the late Carl Gorman, code talker.	
<u>March 30, 2012</u> Explaining the Iraq War: Counterfactual Theory	23	- students - faculty - staff - DND officials - CF members - Community members	Public Lecture by Dr. Frank Harvey, Dalhousie University	

### Section 3 – Financial Information

3.1 What is the overall budget for the Centre?	
Name of Awarding Organization	Amount Awarded
Opening Balance	\$162,923.00
University of Calgary	\$486,353.00
Donations	\$330,837.00
SDF Centre of Expertise Grant	\$140,000.00
SDF International Conference Fund	\$11,000.00
SDF Domestic Conference Fund	\$5,000.00
SDF Special Projects Grant – Conference, 14 <sup>th</sup> Annual Strategic Studies & Security Consortium Student Conference, February 2012	\$5,000.00
SDF Special Projects Grant – Conference, :Nobody Knows Anything: Canada’s Cyber Insecurities”, May 2012 (awarded March 2012 – to be included in 2012-13 budget)	\$10,000.00
<b>Total:</b>	<b>\$1,141,113.00</b>

**3.2 What research grants/awards on security and defence issues were awarded to the academic and research population within the Centre?**

Name of Granting Organization and Recipient(s)	Amount Awarded
<b>Graduate Student Support</b>	
Graduate Assistantships (Non Teaching) CMSS Shaiel Ben-Ephraim Timothy Cake William McCauley Brice Coates Keith Hahn Kim Pavelich Marshall Horne	\$41,779.00
Graduate Assistantships (Non Teaching) CRC Shaiel Ben-Ephraim Katie Domansky Marshall Horne Geoff Jackson Keith Hahn Jeff Rakebrand	\$16,337.00
Graduate Assistantships (Teaching) Faculty of Arts Clayton Dennison Katie Domansky Marshall Horne Rachael Bryson	\$31,828.00
Program Awards – CMSS Saira Bano Shaiel Ben-Ephraim Clayton Dennison Katie Domansky Marshall Horne Rebecca Jensen Joel Thompson William Carruthers Brice Coates Keith Hahn	\$52,200.00
Kahanoff Chair in Israeli Studies – Master’s Scholarship Matthew Sutherland	\$6,000.00

Kahanoff Chair in Israeli Studies – PhD Scholarship Shaiel Ben-Ephraim	\$10,000.00
Graduate Research Scholarships – Faculty of Graduate Studies Saira Bano Shaiel Ben-Ephraim Timothy Cake Clayton Dennison Katie Domansky Marshall Horne Geoff Jackson William McCauley Mark McVicar Amanda Stuart-Ross Joel Thompson Rachael Bryson William Carruthers Timothy Choi Brice Coates Keith Hahn Maria Robson Jeremy Stuart Matthew Sutherland Ruth Richert Vincent Topping	\$95,934.00
Security and Defence Forum – Master’s Scholarships Rachael Bryson William Carruthers Timothy Choi Brice Coates Keith Hahn Nathan Hawryluk Kim Pavelich Rhonda Jarette	\$15,000.00
Security and Defence Forum Master’s Award Rachael Bryson	\$10,000.00
Child – Master’s Scholarships Rhonda Jarrett Amanda Stuart-Ross Timothy Choi Nathan Hawryluk Kim Pavelich Matthew Sutherland	\$90,000.00

Child – PhD Scholarship Saira Bano Rebecca Jensen	\$50,000.00
Queen Elizabeth II – Master’s Scholarships William Carruthers Joel Thompson	\$14,400.00
Queen Elizabeth II – PhD Scholarships Katie Domansky Geoff Jackson	\$20,000.00
Social Sciences Humanities Research Council – Master’s Vincent Topping Maria Robson Jeremy Stuart Ruth Richert	\$70,000.00
Social Sciences Humanities Research Council – PhD Timothy Cake	\$20,000.00
Choquette Scholarship Vincent Topping	\$10,000.00
<b>Total Graduate Student Support</b>	<b>\$560,246.00</b>

<b>Research and Conference Support</b>	
Canadian Defence & Foreign Affairs Institute Canadian Military Journalism Course – Grant, June 2011	\$43,000.00
Royal Alberta United Services Institute (RAUSI) Summer Symposium on Grand Strategy, July 2011	\$5,000.00
Royal Alberta United Services Institute (RAUSI) 14 <sup>th</sup> Annual Strategic Studies Student Conference, February 2012	\$5,000.00
Leslie Ellis Ross Ellis Memorial Lecture in Military and Strategic Studies	\$9,852.20
Arthur J.E. Child Foundation Graduate Scholarship Funding (\$140,000 over three years)	\$140,000.00



Foundation Donations Supporting Research and Teaching	\$268,000.00
Talisman Energy 14 <sup>th</sup> Annual Strategic Studies Student Conference, February 2012	\$1,000.00
Support for 14 <sup>th</sup> Annual Strategic Studies Student Conference from U of C; President's Office, Department of History, Israeli Studies Program, Department of Political Science, Faculty of Arts	\$2,000.00
Canada Research Chairs Secretariat Dr. Holger Herwig, CRC	\$200,000.00
Social Sciences and Humanities Research Council "After Somalia: The Minister's Monitoring Committee and the Reform Movement in the Canadian Forces", Dr. David J. Bercuson, 2011-13	\$27,372.00
SSHRC Aid to Scholarly Journals Program <i>Journal of Military and Strategic Studies (JMSS)</i> , Dr. John Ferris	\$26,800.00
<b>Total Research and Conference Support</b>	\$700,652.00
<b>TOTAL GRANTS AND AWARDS</b>	<b><u>\$1,260,898.20</u></b>

### 3.3 Complete Financial Information – Illustrates where SDF money is spent in relation to the Centre’s total budget.

2011-2012 CMSS Budget as at March 31, 2012

	Total Budget	SDF - DND	University of Calgary	Donations
<b>Balance Forward</b>	\$162,923.00	\$8,434.00		\$154,489.00
<b>Revenue</b>				
SDF Centre of Expertise Grant	\$140,000.00	\$140,000.00		
SDF Special Projects Grants	\$5,000.00	\$5,000.00		
SDF International and Domestic Conference Funds	\$16,000.00	\$16,000.00		
University of Calgary Funding	\$355,515.00		\$355,515.00	
Donations	\$461,675.00			\$461,675.00
<b>Total Budget for 2011-12</b>	<b>\$1,141,113.00</b>	<b>\$169,434.00</b>	<b>\$355,515.00</b>	<b>\$616,164.00</b>
<b>Expenditures</b>				
1 Salaries & Benefits	\$259,091.00		\$191,546.00	\$67,545.00
2 Research & Teaching Support	\$75,471.00	\$17,327.00	\$3,125.00	\$55,019.00
3 Graduate Student Support	\$353,485.00	\$69,821.00	\$156,669.00	\$126,995.00
4 Post-Doctoral Fellows and Interns	\$16,465.00			\$16,465.00
5 Conference and Publication Support	\$91,778.00	\$32,568.00		\$59,210.00
6 Contracted Services	\$56,720.00			\$56,720.00
7 Materials and Supplies	\$36,567.00	\$12,025.00	\$2,682.00	\$21,860.00
Marketing and Recruitment	\$14,528.00			\$14,528.00
8 Travel for students, fellows, and visiting professors/speakers	\$69,186.00	\$30,088.00	\$1,493.00	\$37,605.00
<b>Total Expenditures</b>	<b>\$973,291.00</b>	<b>\$161,829.00</b>	<b>\$355,515.00</b>	<b>\$455,947.00</b>
<b>* Closing Balance</b>	<b>\$167,822.00</b>	<b>\$7,605.00</b>	<b>\$0.00</b>	<b>\$160,217.00</b>

1 Includes support staff, administrative honorarium, graduate student research stipends

2 Research support for students, visiting professors, and fellows - research travel stipends for students included in travel budget

3 High priority for CMSS - a combination of funding, including scholarships and research support

4 Post-Doctoral Fellowship program was not advertised; includes research allowance

5 Publication program enhanced. Includes *Calgary Papers for Military and Strategic Studies, JMSS*

6 Contracted Services for special project assistance

7 Includes telephone, postage, maintenance of equipment, books and periodicals

8 Includes visiting professors, speaker series, graduate student research and conference travel

\* Balance forward to maintain graduate and research support and staffing levels, given SDF budget uncertainty

### 3.4 Please include an estimated budget for the next fiscal year

Centre for Military and Strategic Studies - University of Calgary

#### DRAFT BUDGET - 2012-13

	Total Budget	SDF - DND	University of Calgary	Donations
<b>Balance Forward</b>	\$167,822.00	\$7,605.00		\$160,217.00
<b>Revenue</b>				
<i>Strong Canada Campaign</i> Donation	\$150,000.00			\$150,000.00
Arthur Child Foundation	\$140,000.00			\$140,000.00
University of Calgary Funding	\$351,225.00		\$351,225.00	
Donations	\$324,800.00			\$324,800.00
Conference and Other	\$10,000.00	\$10,000.00		
<b>Total Estimated Budget for 2012-13</b>	<b>\$1,143,847.00</b>	<b>\$17,605.00</b>	<b>\$351,225.00</b>	<b>\$775,017.00</b>
<b>Expenditures</b>				
Salaries & Benefits, faculty and administrative	\$310,840.00		\$179,287.00	\$131,553.00
Research & Teaching Support	\$83,201.00		\$3,304.00	\$79,897.00
Graduate Student Support	\$438,718.00		\$160,112.00	\$278,606.00
Postdoctoral Support	\$10,000.00			\$10,000.00
Conference and Publication Support	\$59,792.00	\$17,605.00		\$42,187.00
Speakers Series	\$15,000.00			\$15,000.00
Contracted Services	\$56,800.00			\$56,800.00
Materials and Supplies	\$40,000.00		\$8,522.00	\$31,478.00
Travel for students, fellows, and visiting professors/speakers	\$60,000.00			\$60,000.00
Marketing and Recruitment	\$20,000.00			\$20,000.00
Renovations and Furnishings	\$30,000.00			\$30,000.00
Contingency	\$19,496.00			\$19,496.00
<b>Total Expenditures</b>	<b>\$1,143,847.00</b>	<b>\$17,605.00</b>	<b>\$351,225.00</b>	<b>\$775,017.00</b>
<b>Closing Balance</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

**Centre for Military and Strategic Studies**

University of Calgary

2500 University Drive NW

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Calgary, Alberta T2N 1N4

CANADA