

Security and Defence Forum Program

Annual Report 2008-2009

March 2009

***Promoting and Developing Excellence
in Military, Security, and Defence Studies***

**CENTRE FOR MILITARY
AND STRATEGIC STUDIES**



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Summary of Program Highlights

The Centre for Military and Strategic Studies (CMSS) Security and Defence Forum (SDF) Program at the University of Calgary (U of C) remains committed to promoting and developing excellence in military, security and defence studies, and elevating its profile as a leading Centre of Excellence in North America.

The Centre remains committed to the promotion of advanced research, teaching and outreach, and nurtures a healthy interest in security and defence-related issues among Canadian students as well as in the general public.

The University has a strong interest in military, security and defence studies, as evidenced by the faculty, staff, students, and course offerings at the University, the institutionalization and integration of the research, teaching, and public education activities within the University, and University support for salaries, benefits, space, and library resources in support of the Centre.

Engagement in SDF Program Activities

The Centre's faculty, research associates and graduate students sustained a strong publication record in 2008-09, publishing in more than eighty academic and scholarly journals and academic and private presses. Centre associates remain active in print, broadcast, and radio interviews with the media, raising the profile of the Centre and the SDF program.

The Centre was pleased to host Dr. Patrick Lennox, J.L. Granatstein Post-Doctoral Fellow, and Dr. Michael Carroll, SDF R.B. Byers Post-Doctoral Fellow. Post-Doctoral Fellows and graduate students remain a high priority for the Centre, both in terms of providing competitive funding packages and opportunities for conference participation and research travel.

CMSS graduated 8 Master of Strategic Studies (MSS) students in 2008-09. Graduates have accepted positions in government and industry relating to security and defence. As of March 2009, CMSS has 18 MSS students and 10 PhD students. Each of our students has a diverse background ranging from Political Science to History to Anthropology. Admission offers for September 2009 have been made to 14 outstanding MSS applicants and 2 PhD applicants.

CMSS will be placing students in the MSS Co-op program in 2009-10. The University received government approval for the formal PhD program at the Centre.

The Centre continued its support of the Calgary Model United Nations Team (UCMUNT) and the 11th annual Strategic Studies and Security Consortium Student Conference, "*New Strategies for Security: Emergent and Innovative Thought in Security and Defence Studies.*"

Co-Directors of the Peacebuilding, Development and Security Program, Dr. Hrach Gregorian, President, Institute of World Affairs, and Lara Olson, University of Calgary, offered a new graduate course entitled *Relief, Development and Security: The Challenges of Coordination in International Peacebuilding Missions*, to university students and members of the Canadian Forces.

Outreach

On the U of C campus, the Centre continues its close cooperation with the Faculty of Social Sciences, the Faculty of Graduate Studies, and the Departments of History, Political Science, Anthropology, the Israeli Studies Program, the Arctic Institute of North America, and the School of Policy Studies.

Cooperative relationships with the Royal Military College of Canada, the Canadian Forces Leadership Institute, DND Public Affairs, the U.S. Consulate-General in Calgary, and other SDF Centres continue to benefit both faculty and students.

The Centre formalized an agreement for academic cooperation with the Helmut Schmidt University, University of the Federal Armed Forces Hamburg in Germany. CMSS hosted exchange students, Marian Corbe and Sebastian Schramm in the fall 2008. The University plans to facilitate the application of interested University of Calgary students to participate in this exchange by attending HSU in 2009-10.

The electronic journal, *Journal of Military and Strategic Studies (JMSS)*, continued to receive increased attention. Published quarterly, the electronic journal is dedicated to the study of contemporary Canadian strategic policy and security-related issues. Dr. John Ferris, editor, was awarded a three-year Aid to Scholarly Journals SSHRC grant in support of the *JMSS*.

To enhance awareness of security and defence issues among the general public and to contribute to the public policy debates and public education on defence and security issues, the Centre expanded its publication series, *Calgary Papers in Military and Strategic Studies*.

The Centre sustained its organization and sponsorship with SDF support of over forty-five lectures and seminars. Centre associates participated in more than sixty relevant conferences, workshops, seminars, and political meetings. Speaking on *Canada's Army – Post-Peacekeeping*, MGen. Lewis MacKenzie (ret'd) presented the Ross Ellis Memorial Lecture in Military and Strategic Studies to over 175 people at the Military Museums on March 12, 2009.

Collaboration with the Canadian Navy resulted in a successful conference held in September 2008, *Preparing for the Next Century of Canadian Sea Power*. A publication is forthcoming.

In an effort to attract top-quality graduate students and increase the quality and number of applicants to the MSS and PhD programs, the Centre enhanced its recruitment efforts, redesigning its printed materials and restructuring the Centre's Website.

Funding

In addition to SDF funding, external donations to CMSS, providing funding for Chairs, Doctoral and Masters scholarships, support staff, research and teaching support, Postdoctoral Fellowship support and funding for the CMSS publications series, have been instrumental to the Centre's success.

The Centre's budget for 2008-09 totalled over \$1 million. Graduate students were awarded more than \$400,000 in scholarship and research awards. Funding from SDF, the University of Calgary, donations, and conference support, allowed the Centre to focus on teaching, research, and outreach activities.

The University of Calgary and the Faculty of Social Sciences have been forced to make significant budget cuts as a result of no increase to the base budget and salary increases between 6 and 7% for 2009-10. A proposal to amalgamate four faculties, Social Sciences, Communication and Culture, Fine Arts, and Humanities will likely be endorsed by the Board of Governors in June 2009. This proposed amalgamation has created some uncertainty with respect to Human Resources and budgets at the University. A significant portion of the Centre's budget is funded externally.

External donations to CMSS will expire in 2010 and negotiations are underway to ensure the long-term viability of the Centre and its programs. If external funding sources are not renewed, funding for the Centre will be decreased by over \$500,000 by 2011-12. Any substantial loss of revenue will significantly reduce the activities of the Centre, the Centre's ability to attract students, and the Centre's ability to maintain a high profile across the country. Long-term funding solutions for the Centre remain the top priority for CMSS in the coming year.

2009-2010 Priorities

In support of the University's strategic priority to enhance high-quality graduate programs, graduate students remain a high priority for the Centre. Recruiting high quality students and establishing a competitive funding package is essential for elevating the Centre's profile as a leading Centre of Excellence in North America. Funding available through the SDF International and National Conference Funds assists considerably in recruiting top-quality graduate students and post-doctoral fellows.

The Centre's priorities include the expansion of the Centre's publication and outreach profile, through the creation of a *Defence Annual* and an agreement with the University of Calgary Press.

Closer collaboration with CMSS Fellows, cooperation with RMC and other DND organizations, continues to be a priority for CMSS. Collaborative research projects to strengthen alliances with other institutions in Alberta, across Canada and internationally is a priority for the Centre's plans for research growth.

The Centre will offer two block week courses in the fall 2009. Professor Bernd Wegner, Helmut Schmidt University, will offer "Germany and France in Modern History: From Antagonism to Reconciliation", while Dr. Jonathan Fine, IDC Herzlyia, Israel, will offer "US and European Policies in the Middle East: Regional Security, Arms Control and Counter Terrorism" in cooperation with the Israel Studies Program.

In collaboration with the Department of History and the History Graduate Students' Union, the Centre will co-host a conference, *Seventy Years On: New Perspectives on the Second World War*, from 31 August to 2 September 2009.

In collaboration with the Department of National Defence and the Canadian Defence & Foreign Affairs Institute, CMSS will co-host a conference in April 2010, *The Canadian Reserves in Afghanistan: Lessons Learned*, focusing on the effect of the deployment in Afghanistan of Canada's reserve forces.

Funding priorities for 2009-10 include conference and publication support, increased funding for graduate students, expanded teaching initiatives and collaborative research projects. As stated previously, long-term funding solutions for the Centre remains the top priority for CMSS in the coming year.

Observations

SDF funding has been instrumental to the scholarly environment for graduate students and researchers at CMSS. SDF funding directly supports graduate students and post-doctoral fellows to present their research at scholarly conferences, and CMSS dedicates \$15,000 annually in scholarship funding to CMSS students through SDF funding. SDF funds a portion of the administrative staff at the Centre and provides conference travel funds and thesis research awards to assist students in their academic careers.

The CMSS faculty, staff, research associates, and students wish to acknowledge the ongoing support of the Department of National Defence, and particularly thank members of the office of the Directorate of Public Policy for their assistance. We are appreciative of the efforts of SDF in preparing a regular newsletter and for bringing graduate students together for policy dialogues and SDF scholarship recognition. We appreciate and recognize the work of the SDF Selection Committee members in reviewing and providing feedback on the annual reports. The research, teaching, outreach, and educational opportunities at SDF Centres across Canada contribute significantly to the debate on defence and security issues facing Canada. SDF funding and recognition of this work is paramount to the continuation of the program.

As noted in previous years, professors at the University of Calgary are no longer required to complete annual reports for the University and, as such, gathering information for the SDF annual report has proven more difficult.

With closer relationships with the SDF program in Ottawa and other SDF Centres of Expertise, CMSS looks forward to being a leader in military, security and defence studies in the years ahead.



Dr. David J. Bercuson, FRSC, OC
Director, Centre for Military and Strategic Studies
University of Calgary

Introductory Section One – Mission Statement

What is the Centre's mission statement?

The Centre for Military and Strategic Studies (CMSS) is a research institute within the Faculty of Social Sciences at the University of Calgary (U of C) and has been identified as a Pillar of Prominence at the U of C. Its purpose is to promote and develop excellence in military, security and defence studies. The Centre seeks to advance this mandate by:

- coordinating research programs relevant to international and national policy makers relating to military, security and defence issues;
- fostering informed debate through the organization of conferences, workshops and seminars that bring together academics, students, experts, policy makers, and the general public;
- providing educational opportunities for students through the Master of Strategic Studies (MSS) program, Ph.D. program and MSS Co-op program;
- providing opportunities for graduate and undergraduate students to advance their careers through engagement in research in a challenging and productive environment;
- disseminating the results of research through electronic publication;
- collaborating with colleagues and programs at the U of C, with Canadian institutes and centres, with institutions abroad, with departments in the Canadian government, and with regional and international organizations.

The Centre's major research foci are:

- Canadian military studies
- Civil-military relations
- Peacebuilding, development and security
- Unconventional warfare (includes terrorism and counter insurgency)
- Domestic/hemispheric security
- Ethics and morality in conflict
- Seapower/naval history
- Arctic security
- Strategic thought
- Israeli security studies
- Military anthropology
- American security studies

The Director of the Centre is Dr. David Bercuson who works closely with Dr. Rob Huebert, Associate Director, Dr. Holger Herwig, Canada Research Chair in Military and Strategic Studies, and Dr. Patrick H. Brennan, Graduate Program Coordinator.

The Centre is committed to its vision and program of activities, fostering closer working relationships with other SDF Centres and working in partnership with the Canadian Defence & Foreign Affairs Institute (CDFAI) and the Arthur J.E. Child Foundation.

What is the relationship between the mission statement and the activities of the SDF Centre?

The Centre seeks to advance the study and understanding of military, security and defence issues through the following activities:

- curriculum development and teaching in support of the Master of Strategic Studies (MSS) program, Master of Strategic Studies (MSS) Co-op program, and PhD program;
- support for research, across disciplines, relevant to military, security and defence studies;
- encouragement of informed scholarly and public debate on military, security and defence studies;
- organization of conferences, lectures and seminars;
- participation in academic and public meetings to promote high quality, policy-relevant research;
- dissemination of information and materials to the academic and attentive public communities in Canada and abroad regarding military, security and defence issues; and,
- cooperation and coordination with university, government, non-governmental, and private sector partners to broaden perspectives, share resources, and advance policy-relevant research and debate.

How do the activities undertaken in the current fiscal year match with those in the original five-year funding proposal?

The following activities were undertaken in the 2008-2009 program year:

- ***Major Themes of Research and Program Activities***
 - Canadian military, security and defence issues – organization of, and participation in (on and off campus), numerous lectures, seminars, conferences; support for faculty and graduate student research on defence and security issues;
 - Organization of the conference: *Preparing for the Next Century of Canadian Seapower*, in December 2008, in collaboration with the Canadian Navy;
 - Peacebuilding, and Development Security program; course development, program development, and seminar series.
- ***Engagement of students and support of student activities***
 - Support for graduate students: SDF funding support for teaching assistantships, research assistantships, scholarships, plus travel and related support for thesis research and conference participation;
 - Support for students and post-doctoral fellows to support scholarly research activities.
 - Funding to support the 11th annual Strategic Studies and Security Consortium Student Conference, “*New Strategies for Security: Emergent and Innovative Thought in Security and Defence Studies.*”

- ***Enhanced cooperation with other Institutes, on and off campus***
 - Canadian Defence and Foreign Affairs Institute (CDFAI) – Sponsorship of the Canadian Military Journalism course; student scholarships;
 - Centre for Information Security and Cryptography – co-sponsors of monthly lectures on defence and security;
 - Department of National Defence, Royal Military College of Canada and other SDF Centres and military organizations;
 - Collaboration with the School of Policy Studies, under the direction of Jack Mintz.

- ***CMSS Publication Series***
 - The electronic journal, *Journal of Military and Strategic Studies (JMSS)*, continued to receive increased attention. Published quarterly, the electronic journal is dedicated to the study of contemporary Canadian strategic policy and security-related issues.
 - To further its mission of public education and shaping the debate on Canadian military and foreign policy, and strategic studies in general, CMSS continued its publication series, *Calgary Papers in Military and Strategic Studies*, under the direction of Dr. John Ferris, series editor. The series will augment and extend its present form of electronic publication.

- ***Peacebuilding, Development and Security Program***
 - Under the direction of Dr. Hrach Gregorian and Lara Olson, the Centre established the Peacebuilding, Development and Security Program (PDSP). Four programs serve as the major pillars of PDSP: research on policy and practice; practitioner dialogues and workshops; curriculum development and instruction for advanced graduate students, including practicums in applied settings; and trainings in best practices.

What activities are planned for next year? How do they match the original five-year funding proposal?

For the 2009-10 program year, the following activities are planned:

- ***Major Themes of Research and Program Activities***
 - **Graduate Program**
 - Increased support for graduate students, including scholarships, assistantships, conference and research support;
 - Offering competitive funding packages for recruitment;
 - Market and recruit students for the newly established MSS Co-op program.

 - **Publications**
 - Support for the *Journal of Military and Strategic Studies*, JMSS, an electronic journal focusing on contemporary Canadian strategic policy;
 - Support for the *Calgary Papers in Military and Strategic Studies*;

- Support for the *Canadian Defence Annual*, a new publication on defence and security policy.
 - **Annual Ross Ellis Memorial Lecture Series in Military and Strategic Studies**
This lecture series honors Lt. Colonel Ross Ellis (1915-1983), Commander of the Calgary Highlanders. Dedicated to his leadership abilities and military spirit, the series brings a renowned specialist in military and strategic studies to speak to the University community and general public. The 2009 lecture featured MGen Lewis MacKenzie (ret'd), in cooperation with the Military Museums and the Calgary Highlanders.
 - **Canadian Military Journalism Course**
A ten day scholarship program for journalism students, sponsored by the Canadian Defence & Foreign Affairs Institute, hosted by CMSS adjunct assistant professor and graduate, Dr. Bob Bergen (May 2009).
- ***Engagement of students and support of student activities***
 - Postdoctoral Fellowship Program: Host one Post-Doctoral Fellow, sponsored by CMSS; J.L. Granatstein Post-Doctoral Fellowship; Mr. Or Honig, Political Science, University of California Los Angeles, will be joining CMSS in September 2009, researching battlefield decision making and intelligence predictions.
 - Support for graduate students: travel and related support for thesis research and conference participation; research associate stipends;
 - Provide support for the 12th Annual Strategic Studies and Security Consortium Student Conference (2010);
 - ***Enhanced cooperation with other Institutes***
 - **Helmut Schmidt University, University of the Federal Armed Forces Hamburg in Germany** – Educational opportunities and partnerships in cooperation with Helmut Schmidt University.
 - **Royal Military College of Canada** - Educational opportunities and partnerships in cooperation with RMC.
 - **Canadian Forces Leadership Institute** - Educational opportunities and partnerships in cooperation with CFLI.
 - ***Outreach and Dissemination of SDF Program Output***
 - Enhanced advertising campaign; increase CMSS profile in the media;
 - Increase numbers of high quality graduate students;
 - Increase website presence;
 - Sustain cooperation with DND Public Affairs.
 - ***Visiting Scholars***
 - Host the J.L. Granatstein Post-doctoral fellow;
 - Host students from Helmut Schmidt University, University of the Federal Armed Forces Hamburg in Germany.

- ***Conferences and Speakers***

- Host conference, in collaboration with the Department of National Defence and the Canadian Defence & Foreign Affairs Institute, April 2010, ***The Canadian Reserves in Afghanistan: Lessons Learned***, focusing on the effect of the deployment in Afghanistan of Canada's reserve forces.
- Support the **New Challenges in War to Peace Transitions Seminar Series**, organized by the Peacebuilding, Development and Security Program;
- Organize a number of speakers on security and defence.

Section 2 – Performance Indicators

2.1 Resident academic research population focused on security and defence issues (i.e. core group affiliated and residing with the Centre)		
<p>What is the number of faculty attached to the Centre involved in research?</p> <p>There are six core faculty members affiliated and residing with the Centre (Drs. Bercuson, Brennan, Ferris, Herwig, Huebert, and Keeley). The Centre is affiliated with several Fellows who contribute to teaching and supervision but do not reside with the Centre.</p>	Current Total	Last Year's Total
	6	6
<p>What is the number of Centre staff involved in research?</p>	Current Total	Last Year's Total
	4	4
<p>What is the number of research associates attached to the Centre involved in research?</p> <p>With the restructuring of the roles and responsibilities of Centre fellows, active researchers attached to the Centre on the University campus are considered Senior Research Fellows. In addition to the six core faculty members listed above, six Senior Research Fellows are affiliated with CMSS (Drs. Cameron, Hill, Irwin, Randall, Terriff, and Wright).</p>	Current Total	Last Year's Total
	6	
<p>What is the number of graduate students involved in research?</p>	Current Total	Last Year's Total
	28	37

Describe the relationship and work of research associates

CMSS fellows are invaluable to the Centre. Many are prominent scholars, practitioners or other experts invited to assist the Centre in pursuing its work on a variety of projects. They are engaged in research relating to the Centre's focus on military, strategic and security issues. Fellows are involved in teaching, research, and possibly supervisory roles at CMSS.

Post-Doctoral Accomplishments

This year, the Centre for Military and Strategic Studies renewed the J.L. Granatstein Post-Doctoral Fellowship held by Dr. Patrick Lennox. Dr. Lennox’s research has focused on Canada-US relations, and one of the results of this research was the publication of an edited volume, *An Independent Foreign Policy for Canada? Challenges and Choices for the Future* (edited with Brian Bow). In August and September this year he was embedded on the HMCS Iroquois in the Arabian Sea to observe Maritime Security Operations. This fieldwork has resulted in a number of publications and media contact.

The Centre also hosted Dr. Michael Carroll, an SDF R.B. Byers Post-Doctoral Fellow who has been researching Canada’s involvement in Indochina from 1954-1973. His book, *Pearson's Peacekeepers: Canada and the United Nations Emergency Force, 1956-1967*, is to be released in May 2009.

2.2 Publications (authored by core group affiliated and residing with the Centre)

	2005-2006 Total	Last Year’s Total
External or Academic Press (includes books, book chapters, journals, reviews, etc.)	81+	58
Internal or In-House Publications	10+	10

External or Academic Press

Barrett, Rob. “Borrowing from Security Strategy: can red teams help astronauts prepare for crew conflict in space?”, article in Canadian Military Journal, Vol. 9, No. 4. [forthcoming]

Bercuson, David J. The Fighting Canadians: Canada’s Regimental History from New France to Afghanistan, Toronto: Harper Collins, 2008.

---. “Up From the Ashes: The Re-Professionalization of the Canadian Armed Forces after the ‘Somalia Affair’”, in Canadian Military Journal, Vol. 9, No. 3.

---. “Canadian-American Defence Under a New US Administration: Old Issues, Current Challenges, New Opportunities”. A study commissioned for the Carleton University Canada-US Project, 2008.

Brennan, Pat. Onward: The King’s Own Calgary Regiment in War and Peace, Calgary: University of Calgary Press, forthcoming 2010.

---. “Completely worn out by service in France: Combat Stress and Breakdown among Senior Officers in the Canadian Corps”, article in Canadian Military History, forthcoming summer 2009.

---. "Major-General David Watson: A Critical Appraisal of Canadian Generalship in the Great War", chapter in Great War Commands: Perspectives on Canadian Army Leadership, 1914-1918, Andrew Godefroy, ed. Kingston: Royal Military College, forthcoming 2009.

Cameron, Gavin. "Multi-track Micro-proliferation: Lessons from Aum Shinrikyo and al Qaida", in Brenda J. Lutz and James M Lutz (eds.) Global Terrorism, London: Sage Publications, 2008. [reprint of 1999 article]

---. (with Natasha E. Bajema) "Assessing the Post-9/11 Threat of CBRN Terrorism: A Threat of Mass Destruction or Mass Disruption?", chapter in Terrorism & Counterterrorism, New York: McGraw-Hill, 2008.

Carroll, Michael. Pearson's Peacekeepers: Canada and the United Nations Emergency Force, 1956-1067, University of British Columbia Press, Forthcoming May 1999.

---. "Canada and Suez: The Diplomacy of Peacekeeping," chapter in Ronald W. Prussen, ed, Suez 1956: Year of Crisis, University of Toronto Press, forthcoming.

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Cooper, Barry. It's the Regime, Stupid! A Report from the Cowboy West on why Stephen Harper Matters. Toronto: Key Porter, 2009.

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- , and Len Scott. “The Creation of the XX Committee, 1940”, in R. Gerald Hughes, Peter Jackson and Len Scott (eds.) Exploring Intelligence Archives, Enquiries into the Secret State, London: Routledge, 2008.
- . “Diplomatic Signaling during Crises: Three British Examples, 1877, 1922 and 1938”, in Len Scott and Peter Jackson (eds.) Intelligence in Crises, Routledge, 2008.
- . “SSTR in Perspective: The British Imperial Experience, 1815-1945”, in James J. Wirtz and Jeffrey A Larsen (eds) Naval Peacekeeping and Humanitarian Operations, Stability from the Sea, Routledge, 2009.
- . “”Now that the Milk is Spilt”: Appeasement and the Archive on Intelligence”, in B.J.C. McKercher and Roi, Michael (eds.) Appeasement Reappraised, special issue, *Diplomacy and Statecraft*, 2008.
- . Historical commentary on episode 22 of “Young Indy” for the DVD “Young Indy” collection by Lucasfilm, 2008.
- . “Michael Handel, 1942-2001”, forward to Hebrew edition of Michael Handel Masters of War, Tel Aviv: Machalot (publishing house of the Israeli Defence Forces), 2007.
- . “War in the 1920s”, in Jeremy Black (ed.) War in the Twentieth Century, London: Thames and Hudson, 2009. (In Press)
- . “Intelligence at War”, The International Studies Association Compendium to Intelligence Studies, 2009. (In Press)
- . “After the RMA: Contemporary Intelligence, Power and War”, in John Buckley (ed), The Ashgate Research Companion to Modern Warfare, London, 2009. (In Press)
- . Forward to Brad Gladman Intelligence and Anglo-American Air Support in World War II, London, 2009. (In Press)
- . “The Internationalism of Islam: British Perceptions of a Muslim Menace, 1840-1923”, in Greg Kennedy (ed.) Historical Essays in Honour of David French, Routledge, 2009. (In Press)
- . “Conventional Power and Contemporary War”, (revised edition) in John Baylis, Colin Gray, James Wirtz and Eliot Cohen (eds) Contemporary Strategy, Oxford University Press, 2009. (forthcoming)
- . “The Cryptanalytical background to British foreign policy, 1919-29: three case studies”, in Peter Jackson and Martin Thomas (eds.), Essays in Honour of Zara Steiner, Cambridge University Press, 2009. (Forthcoming)

Herwig, Holger. With David Bercuson. Operacja Arkadia: Tajne spotkanie Roosevelta z Churchillem, które zmieniło losy świata. Warsaw: Bellona, 2008.

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Hill, Alexander. The Great Patriotic War of the Soviet Union, 1941-1945: A documentary reader, Abingdon: Routledge, 2009.

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Huebert, Rob. "Walking and Talking Independence in the Canadian North", chapter in Brian Bow and Patrick Lennox, eds, An Independent Foreign Policy for Canada? Challenges and Choices for the Future, Toronto: University of Toronto Press, 2008.

---. "The Need for an Arctic Treaty: Growing from the United Nations Convention on The Law of the Sea", article in Ocean Yearbook, vol. 23, 2009, 27-37.

---. "Science, Cooperation and Conflict in the Polar Region", chapter in Jessica Shadian and Monika Tennberg, eds, Legacies of Polar Science: Historical, Legal and Political Reflections on the International Polar Year, London: Ashgate, in print.

---, ed. Thawing Ice-Cold War: Canada's Security, Sovereignty, and Environmental Concerns in the Arctic – Bison Papers 12, Winnipeg: Centre for Defence Studies, in print.

---. "Canada and the Changing International Arctic: At the Crossroads of Cooperation and Conflict", in Frances Abele, et al. eds., Northern Exposure: Peoples, Powers and Prospects for Canada's North, Montreal: IRPP, forthcoming.

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Kraay, Hendrik. With João José Reis. "The Tyrant is Dead': The Revolt of the Periquitos, Bahia, 1824", Hispanic American Historical Review Vol. 83, Issue 3. (forthcoming).

Lennox, Patrick. Ed. With Brian Bow. An Independent Foreign Policy for Canada? Challenges and Choices for the Future, Toronto: University of Toronto Press, 2008.

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Munroe, Doug. "The October Crisis Revisited: Counterterrorism as strategic choice, political result, and organizational practice", chapter in Terrorism and Political Violence. (forthcoming).

Olson, Lara. With Andrea Charron. "NGO Myths, Realities and Advocacy on the International Strategy in Afghanistan", chapter in Charles Pentland and Hans-Georg Ehrhart NATO in Afghanistan: Lost Cause or Long-Term Endeavour, 2008. (forthcoming).

---. With Anja de Beer. "NGO Views of NATO Strategy in Afghanistan", article in Sicherheit und Frieden (Security and Peace), Special Journal Issue: NATO at 60: Still on the Right Course? 1/2009.

Poewe, Karla. "A Curious Exercise in Archival Research: Missionary Martin Jäckel, the unraveling of his mixed genre novel, and the tragedies it revealed", chapter in Ulrich van der Heydeen and Andreas Feldtkeller Border Crossings: Explorations of an Interdisciplinary Historian, Stuttgart: Franz Steiner Verlag, 2008, 221-252.

---. "The Völkisch Modernist Beginnings of National Socialism: Its Intrusion into the Church and its Antisemitic Consequence", chapter in Religion Compass, Wiley-Blackwell. (forthcoming).

---. Book Review: "Modernism and Fascism: The Sense of a Beginning under Mussolini and Hitler. Roger Griffin 2007, New York: Palgrave Macmillan, 469", in Ethnos, Vol. 73, Issue 2, 2008, 267-8.

---. "The Fabricated Luther: Refuting Nazi Connections and other Modern Myths" in Global Journal of Classical Theology, 2008 2nd edition, 196.

Roberts, Chris W.J. "Changing the Game: The Chinese approach to African Development," article in Vanguard Magazine May/June 2008, 16-18.

Terriff, Terry. “Of Romans and Dragons: Preparing the Marine Corps for Future Warfare”, chapter in Tim Benbow and Rod Thornton eds. Dimensions of Counter-insurgency: Applying Experience to Practice, Abingdon: Routledge, 2008, 137-156.

---. “Blue Water and Muddy Deck Shoes: US Navy Support for the US Marine Corps in Post Conflict Stability Operations”, chapter in James J. Wirtz and Jeffrey A. Larson eds Naval Peacekeeping and Humanitarian Operations: Stability from the Sea, Abingdon: Routledge, 2008.

Wright, David Curtis. “A Chinese Princess Bride’s Life and Activism among the Eastern Türks, 580-593 CE”, chapter in Altayistik Konferansi Bildirileri, Ankara: Türk Dil Kurumu, 2008, 463-71.

---. Review of Linfu Dong, “ Cross Culture and Faith: The Life and Work of James Mellon Menzies” (Toronto: University of Toronto Press, 2005), in University of Toronto Quarterly Vol. 77, Issue 1, 332-34.

---. Review of Naomi Standen, “Unbound Loyalty: Frontier Crossings in Liao China”, in The Journal of Asian Studies, Vol. 67, 2008, 1088-89.

---. “Chinese Foreign Relations,” entry in Oxford Encyclopedia of the Modern World: 1750 to Present, Oxford UP, 2008.

---. “Gunpowder”, entry in Medieval Science, Technology, and Medicine: An Encyclopedia, New York: Routledge/ Taylor & Francis Group, 2005, 210-13.

Internal or In-House Publications

Journal for Military and Strategic Studies, Spring 2008, Vol. 10, Issue 3.

Journal for Military and Strategic Studies, Summer 2008, Vol. 10, Issue 4.

Journal for Military and Strategic Studies, Fall/Winter 2008/2009, Vol. 11, Issue 1 & 2.

Calgary Papers in Military and Strategic Studies, Volume 1, 2008, “Strategic Studies”.

Calgary Papers in Military and Strategic Studies, Volume 2, 2008, “Military Studies and History”.

Calgary Papers in Military and Strategic Studies, Volume 3, 2008, “Civil-Military Coordination: Challenges and Opportunities in Afghanistan and Beyond”.

Calgary Papers in Military and Strategic Studies, Occasional Paper No. 2, Summer 2008, “Equipment Procurement in Canada and the Civil-Military Relationship: Past and Present” by Aaron Plamondon.

Cameron, Gavin. “WMD Terrorism: No Longer a Question of If, but When?” in Calgary Papers in Military & Strategic Studies, Calgary: CMSS, Vol.1, 1-26. (reprint of 2005 article).

Carroll, Michael. ed. with Greg Donaghy. Serving the National Interest: Perspectives on the Department of External Affairs 1909-2009, Calgary Papers Series, Forthcoming September 2009.

Herwig, Holger. “Of Men and Myths: The Use and Abuse of History and the Great War”, Calgary Papers in Military and Strategic Studies, Calgary: CMSS, Vol.2.

Irwin, Anne. “The Problem of Realism in Training Exercises”, Calgary Papers in Military and Strategic Studies, Calgary: CMSS, Vol. 2, 1-26. (reprint).

Keeley, Jim and John Ferris. “Should We Stay or Should We Go?: Canada and Afghanistan”, editorial in Journal of Military and Strategic Studies, Vol. 10, No. 2, 2008.

Keeley, Jim and George MacLean. “Calculating Costs: A Critical Assessment of Verification Costs for a Fissile Material Cutoff Treaty”, Calgary Papers in Military and Strategic Studies, Vol. 1, 2008, 27-54.

Keeley, Jim. “International Maritime Law and the Interdiction of Movements of Weapons of Mass Destruction”, Calgary Papers in Military and Strategic Studies, Calgary: CMSS, Vol. 1, 2008, 55-92.

Keeley, Jim. “Terrorism, Self Defence and International Law: Movement under Pressure?”, Calgary Papers in Military and Strategic Studies, Vol. 1, 2008, 93-106.

Olson, Lara and Hrach Gregorian. “Interagency and Civil-Military Coordination: Lessons from a Survey of Afghanistan and Liberia”, Calgary Papers in Military and Strategic Studies, Vol. 3, 2008, 115-149.

Terriff, Terry. “Confronting Reality: President Obama’s Two War Inheritance”, Journal of Military and Strategic Studies, Vol. 11, Issues 1 & 2, Winter 2009, 43pp.
<<http://www.jmss.org/2009/winter/index2.htm>>

2.3 Participation in relevant off-campus external events

	Professors/Associates & Number of Events	Students & Number of Events
What is the number of resident staff who participated in domestic conferences?	13 professors attended 33 events	6 students attended 10 events
	Professors/Associates & Number of Events	Students & Number of Events
What is the number of resident staff who participated in international conferences?	12 professors attended 33 events	5 students attended 5 events

Use of the SDF International Conference Fund:

Carroll, Michael: “Laos, Cambodia, and Thailand and the Vietnam War” 13-14 March 2009, Lubbock, TX; presented paper “Laos and the International Commission of Supervision and Control: A Canadian Perspective”.

Scott Fitzsimmons: International Studies Association 2009, 15-18 February 2009, New York, NY; presented paper entitled “The Art of Private Warfare: A Normative Theory of the Military Performance of Modern Mercenary Forces” in the section “Outsourcing and Private Security”.

Daniel Fitzsimmons: International Studies Association 2009, 15-18 February 2009, New York, NY; presented paper entitled “An Unwavering Consensus: Groupthink and New Media Influence on the United States Military Strategy in Iraq” in the section “Public Opinion, Media and Foreign Policy Actions”.

Valerie Yankey-Wayne: UN Third Biennial Meeting of States, 14-19 July 2008 New York, NY; Participated in discussion on “Arms Transfers and Organized Groups: Challenges and Opportunities”. Paper Presented by the Armed Groups Project (U Calgary).

Use of the SDF National Conference Fund:

Geoff Jackson: CDA Institute Grad Student Symposium, 31 October – 1 November 2008, Kingston, ON; Panel on Strategy and Doctrine “Operational Doctrines from the Balkans to Afghanistan”

Sebastian Schramm: CDA Institute Grad Student Symposium, 31 October – 1 November 2008, Kingston, ON; Panel on Organization in Conflict, “Transformation as a Major Challenge for NATO – The German Perspective”.

Hugh Doug Munroe: CDA Institute Grad Student Symposium, 31 October – 1 November 2008, Kingston, ON; Panel on Intelligence and Terrorism, “Does Violence Beget Violence? A Quantitative Analysis of Fifty Years of Terrorism and Counter-Terrorism”.

Professor/associate and student attendance at domestic and international conferences *not* funded by the international or national conference funds:

Barrett, Rob: “Peace and Conflict Program” conference, University of Toronto; attended.

Barrett, Rob: New Orleans Aerospace Medicine Conference; presented research on crew conflict prevention strategies for astronauts on exploration-class missions (lunar and Mars).

Bob Bergen: “Preparing for the Next Century of Canadian Sea Power”, 7 December 2008, Calgary, AB; presented paper “Canada’s Navy and the News Media”.

Pat Brennan: Wilfrid Laurier Military History Colloquium, University of Waterloo, May 2008; presented “David Watson: A Critical Reappraisal of Canadian Generalship in the Great War”.

Pat Brennan: Wilfrid Laurier Military History Colloquium, University of Western Ontario, May 2009; “Out of the Shadows: The Great War Career of General Richard Turner”.

Gavin Cameron: “Security, Intelligence, Law Enforcement and Defence Sans Frontières: Learning from the past and preparing for the future”, Canadian Association for Security and Intelligence Studies Annual Conference, 30 October – 1 November 2008; gave the “Presidential Opening Address”.

Gavin Cameron: “Terrorism and Modernity”, German Historical Institute, 23-26 October 2008, New Orleans; presented as an invited speaker “What is so terrible about ‘The Terror’?”

Gavin Cameron: CPSA Annual Conference, 4-6 June 2008, Vancouver, BC; presented paper entitled “Terrorism and Historical Sociology”.

Carroll, Michael: SDF Award Winners Defence Issue Briefing, 11 February 2009, Ottawa, ON.

John Ferris: United States Navy 2008 Security and Stability Conference, 31 January 2008, Washington; presented “SSTR as History: The British Imperial Navy Experience”.

John Ferris: The Society for Historians of American Foreign Policy, 27 June 2008, Columbus, OH; “Roundtable on Intelligence”.

John Ferris: Conference on Canadian Naval Policy, The Centre for Military and Strategic Studies, 9 September 2008, Calgary, AB; presented “Seapower and the State”.

John Ferris: Conference on Contemporary Strategy, the United States Naval Postgraduate School, 16-18 September 2008, Monterey, CA; presented “Contemporary Military Power and War”.

John Ferris: Conference on Operational Intelligence, 21 October 2008, The Department of International Relations, The University of Wales, Aberystwyth; presented “Operational Intelligence in Historical Perspective”.

John Ferris: The Canadian Association for Security and Intelligence Studies, 30 October 2008, Ottawa, ON; presented “Anglo-American Intelligence, Japanese Deception, and the Road to Pearl Harbor”.

John Ferris: The National Cryptologic Museum, 3 December 2008, Fort Meade, MD; presented “West Wind Clear” on the panel “Pearl Harbor: Closed Case?”

John Ferris: The International Studies Association, 15 February 2009, New York, NY; presented “Intelligence at War” in the Session on War.

John Ferris: The Henry Schorreck Memorial Lecture, The National Security Agency, 15 May 2009, Fort Meade, MD; presenting paper “Anglo-American Intelligence, Japanese Deception, and the Road to Pearl Harbor” (forthcoming).

John Ferris: Conference on British Intelligence, 1909-2009, 1 May 2009, The Department of International Relations, The University of Wales, Aberystwyth; presented “The Far East Combined Bureau: British Intelligence and the Outbreak of the Pacific War”

John Ferris: Conference on Anglo-Japanese Relations, 29 June 2009, London; presented “The Fulcrum of Power: Britain, Japan and the Pacific Ocean, 1888-1942”.

Holger Herwig: 75th Annual Conference, Society for Military History, 21 April 2008, Ogden, UT; presented “Death in the Vosges: Alsace-Lorraine and the Battle of the Frontiers 1914”.

Holger Herwig: 75th Annual Conference, Society for Military History, 21 April 2008, Ogden, UT; commentator for “The Mongols and Frontiers”.

Holger Herwig: Public Lecture at the Helmut-Schmidt Universität der Bundeswehr, 29 April 2008, Hamburg, Germany; “Operation Rheinübung: Genese, Verlauf und Schlußfolgerungen für den weiteren Krieg”.

Holger Herwig: Public Lecture at the Big Rock University Lecture Series, 12 November 2008, Calgary, AB; “The Cult of Heroic Death: Nazi War Memorials”.

Holger Herwig: Public Lecture, Otto-von-Bismarck Stiftung, 9 December 2008, Aumühle, Germany; presented “Schlachtschiff Bismarck: Operation 1941 and Tauchgang 2002”.

Holger Herwig: Militärgeschichtliches Forschungsamt, 10 December 2008, Potsdam, Germany; guest lecturer, presented “Buch Präsentation: Die Schlacht am Skagerrak”.

Holger Herwig: Deutsches Marine-Museum public lecture, 11 December 2008, Wilhelmshaven, Germany; “Mythos Bismarck: Operation Rheinübung 1941 und James Camerons Dokumentarfilm”.

Irving Hexham: Centre for Lutheran Theology and Public Life, Concordia Seminary, 24 October 2008, St Louis MO; invited to present “Ancestral neo-paganism: From Feuerbach via the Nazis to contemporary Germany”.

Alexander Hill: 3rd Annual Prairie Defence and Security Consortium Workshop, University of Manitoba, 5 December 2008, Winnipeg, MB; participant, “Russia Resurgent: Implications for European and North American Security”.

Rob Huebert: 4th Annual Conference: Arctic Shipping, 8-11 April 2008, St. Petersburg, Russia: presented “Arctic Sovereignty: International Policies and Current Realities”.

Rob Huebert: Canadian Forces College, CSSP, 1 May 2008, Toronto, ON: invited to present “Canadian Arctic Security: A New and Confounding Reality”.

Rob Huebert: National Energy Board, 6 May, 2008, Calgary, AB: presented “Sovereignty, Security and Resource Development in Canada’s Arctic”.

Rob Huebert: ARCUS 20th Annual Meeting and Arctic Forum, 15 May 2008, Washington, D.C.: presented “Sovereignty and Security in the New Arctic: The Coming Blizzard”.

Rob Huebert: “Breaking the Box: Making Strategic Choices for Maritime Security Needs in the Twenty-first Century”, Dalhousie University, 13 June, 2008, Halifax, NS: presented “Strategic Factors for Change: Lessons from the Arctic; or Is Canada a 3 Ocean Nation... Yet?”.

Rob Huebert: “After the 2008 Presidential Elections: Opportunities for Canada?”, CIC, 20 June 2008, Toronto, ON: presented “Canada Arctic Security – Preparing for a Changing Future”.

Rob Huebert: Icetech 2008 Conference, 22 July 2008, Banff, AB: presented “Shipping, the Changing Arctic and the International System: The View from Canada”.

Rob Huebert: Coastal Zone Canada, CZC 2008, 28 May 2008, Vancouver, BC: presented “Canadian Arctic Sovereignty and Security: A New Spring or Coming Blizzard?”

Rob Huebert: Canadian Society of Petroleum Geologists, 9 September 2008, Calgary AB: invited to present “Northern Energy Resources and Canadian Arctic Sovereignty and Security”.

Rob Huebert: “Preparing for the Next Century of Canadian Sea Power”, University of Calgary, 9 September 2008, Calgary, AB: presented “The Canadian Arctic: An Ocean in search of a Strategy”.

Rob Huebert: “Arctic Energy Resources A New and Challenging Frontier”, CSIS, 17 September 2008, Washington, D.C.: presented “Northern Energy Resources and Arctic Sovereignty and Security: The Canada – US Dimension”.

Rob Huebert: “Maritime Security Challenges 08”, MARPAC, 18 September 2008, Victoria, BC: presented “Maritime Security in the Arctic: The Reemerging Ocean”.

Rob Huebert: Institute for US Policy Research, 16 October 2008, Calgary, AB: invited to present “US Arctic Policy: The Reluctant Arctic Power”.

Rob Huebert: Arctic Security Working Group, 5 November 2008, Yellowknife, NT: presented “The Transforming Arctic: Coming Challenges in Circumpolar World”.

Rob Huebert: Morse User Consultation Workshop, 12 November 2008, St. John’s NL: Keynote speaker, “Seeing through the Coming Blizzard: The Need for Arctic Surveillance and Enforcement of Canadian Arctic Sovereignty”.

Rob Huebert: “Maritime Security 2025: Preserving Global Trade”, 18 November 2008, Long Beach, CA: presented “The Transforming Arctic: Maritime Security Challenges in the Circumpolar World”.

Rob Huebert: “On Thin Ice: Addressing the Scientific, Economic, Environmental, Cultural and Security: Implications of Climate Change in the Arctic Region”, Naval Post-Graduate School, 8 December 2008, Monterey CA: presented “The Geo-Political Assessment of the Arctic: The Rediscovered Ocean”, and “Boundary Issues in the Arctic”.

Rob Huebert: Rotary Club of Calgary, 13 January 2009, Calgary, AB: presented “Canadian Arctic Sovereignty and Security”.

Rob Huebert: Geological Survey of Canada, 14 January 2009: presented “Arctic Sovereignty and Security: The Coming Challenges”.

Rob Huebert: “Security Prospects in the High North Current Strategic Challenges in the High North – Where Are We?”, NATO/ Government of Iceland, 29 January 2009: presented “The Evolving Arctic Strategic Environment”.

Rob Huebert: “Global Change and Canada 30th Annual Conference of the GKS”, 14 February 2009, Grainau, Germany: presented “The Coming Blizzard: The Changing Arctic and Canada”.

Rob Huebert: “Use It or Lose It: What’s Next for Canada’s Arctic Policy,” CIC National Videoconference, 17 March 2009: participant.

Rob Huebert: The Military Museums of Calgary, 25 March 2009: presented “The Return to Canada’s Third Ocean: Canadian Arctic Seapower”.

Anne Irwin: Canadian Anthropology Society Annual Conference, Carleton University, 2008, Ottawa, ON; presented “Military Ethnography and Embedded Journalism: Parallels, Intersections and Disjuncture”.

Anne Irwin: “Scholars, Security, and Citizenship”, Advanced Seminar at the School for Advanced Research in Santa Fe, 2008. Invited participant.

James F. Keeley: Department of Political Science, University of Calgary, 21 November 2008, Calgary, AB; presented “Variations on a Theme by Krasner”.

James F. Keeley: “The Nuclear Energy Revival: Regional Perspectives and Governance Challenges,” Conference sponsored by the Canadian Centre for Treaty Compliance, Carleton University, 5-7 November 2008, Waterloo, ON; attended.

Patrick Lennox: Roundtable panelist, “Canada’s Foreign Policy Independence: Living in the Shadow of the United States,” Annual Meeting of the Canadian Political Science Association, University of British Columbia, 4-6 June 2008, Vancouver, BC.

Patrick Lennox: International Studies Association Annual Meeting, 26-30 March 2008, San Francisco, CA; presented “Not by Great Powers Alone: Two Implications of Hierarchy in Anarchy”.

Patrick Lennox: Centre for Military and Strategic Studies, University of Calgary, 12 November 2008, Calgary, AB; presented “Observing Canada’s Command of Combined Task Force 150 – Arabian Sea: An Academic’s Perspective on a Contemporary Naval Deployment”.

Patrick Lennox: Centre for Foreign Policy Studies, Dalhousie University, 31 October 2008; presented “Maritime Security and Sea Presence in the Arc of Instability: OP Altair Roto 4”.

Patrick Lennox: “Canada and the United States: What Does it Mean to be Good Neighbours?”, CDFAI Annual Conference, 27 October 2008, Ottawa, ON; presented “Chopping in: Sea Power and Canada’s Contribution to the Long War”.

Craig Leslie Mantle: 11th Annual Canadian Defence Associations Institute Graduate Student Symposium, Royal Military College of Canada, 31 October – 1 November 2008, Kingston, ON; presented “A Two-Pronged Assault: Whole of Government as the Bi-Polar Strategy”.

Craig Leslie Mantle: International Military Testing Association, 50th Annual Conference, 29 September – 3 October 2008, Amsterdam, The Netherlands; presented “21st Century Coalition Operations: A Canadian Perspective on Future Challenges”.

Lara Olson: The Harvard Networks in Political Science Conference, 13-14 June 2008, Cambridge, MA; attended.

Lara Olson: “Effective Coordination in Peacebuilding Missions”, Expert Workshop, Peacebuilding, Development and Security Program (PDSP), 18 July 2008, Calgary, AB; hosted and presented.

Lara Olson: “Interagency Dynamics in Effective Peacebuilding Project” Expert Workshop, PDSP, 25 September 2008, Banff, AB; hosted and presented.

Lara Olson: Expert Meeting on Systems Thinking and Peacebuilding, University of Wisconsin, 22-24 October 2008, Milwaukee, WI; presented.

Lara Olson: “Assessing Progress: Integrated Approaches in Afghanistan”, PDSP, 15 December 2008, Washington DC; hosted and presented.

Karla Poewe: Centre for Lutheran Theology and Public Life, Concordia Seminary, 24 October 2008, St Louis MO; invited to present “New Religions and German Politics: especially in the Nazi era”.

Chris W.J. Roberts: Canadian Association of African Studies 2008 Conference, 1-4 May 2008, Edmonton, AB; presented “International Access to Africa’s Oil, Copper and Cobalt: Implications for African Development and World Order”, Chaired another panel.

Chris W.J. Roberts: “Seapower”, Centre for Military and Strategic Studies, DND, September 2008, Calgary AB; attended.

Chris W.J. Roberts: “Maritime Security Challenges 2008”, MARPAC, September 2008, Victoria, BC; attended.

Chris W.J. Roberts: “Serving the National Interest”, DFAIT/CMSS, January 2008, Calgary, AB; attended.

Chris W.J. Roberts: CMSS Student Conference (S3C), March 2009, Calgary, AB; chaired a panel.

Terry Terriff: “Crisis Management Training Workshop”, NATO School (Allied Command Transformation), 14 October 2008, Oberammergau, Germany; presented “Crisis Management and the Transformation of NATO”.

Terry Terriff: “Challenging Uncertainties: The Future of the Netherlands’ Armed Forces”, Netherlands Defence Academy, Netherlands Institute for International Relations Clingendael, 16 December 2008, The Hague, Netherlands; presented “America in a Multipolar World 2030”.

Terry Terriff: “Crisis Management Training Workshop” course, NATO School (Allied Command Transformation), 16 March 2009, Oberammergau, Germany; presented “Crisis Management and the Transformation of NATO”.

David Curtis Wright: University of Northern British Columbia, 28 October 2008, Prince George, BC; presented “China and Tibet: Their Tangled historical Relationships”.

David Curtis Wright: 75th annual meeting of the Society for Military History, 18 April 2008, Ogden, UT; presented “Mediaeval Chinese and European Strategy, Tactics, and Weaponry for Fending Off Nomadic Incursions” in the panel proposed and organized by David C. Wright, “Countering the Threat from the Steppe in Theory and Practice: Chinese, European, and Middle Eastern Countermeasures Against Nomadic Attacks”.

2.4 Courses offered by the Centre itself with significant security and defence content		
Course Name and Calendar Description (at least 50% of the course must be related to security and defence)	Instructor	Course Enrolment (# of students registered on accounting day)
Centre fellows offer a number of undergraduate courses and graduate directed reading courses associated with their home departments.		
FALL 2008		
POLI 439 <i>Strategic Studies</i> (Undergraduate) An analysis of the causes of war, the meaning of security and defence in the post-Cold War era, including the use and control of military force.	Dr. Rob Huebert	60
POLI 681 <i>Adv Analysis Of Intl Relations</i> Selected issues and approaches in the analysis of world politics.	Dr. A. Franceshet	6
STST 655 (HTST655) <i>Classics Of Strategy</i> Strategic thought from Sun Tzu to Clausewitz, Mahan to Corbett. Analyzes the writings of classic strategic thinkers, and then by way of case studies examines their theories as they pertain to military and political planners from the Peloponnesian War to the present.	Dr. Holger Herwig	8
WINTER 2009		
HTST 431 <i>Canada and the Two Wars</i> (Undergraduate) The impact of the two world wars on Canadian society. The lectures, readings and audio-visual materials will familiarize students with both the civilian and military experiences of the Canadian people, with emphasis on the former, and reveal how these experiences shaped our national institutions, the fabric of our society, and our very identity as a nation.	Dr. Pat Brennan	9
HTST 483 <i>World War I</i> (Undergraduate) An examination of the nature and course of the First World War (1914-1918), with an emphasis on the Western Front. Topics will include the historiography of the war, strategy and tactics, the impact of technology, and the effect of the war on the nations involved.	Monika Riez	61

<p>HTST 515 <i>History of the Holocaust</i> (Undergraduate) Topics to be tackled in this course include the genesis of anti-Semitism in the Christian West; the rise to power of Adolf Hitler and the NSDAP; Nazi ideology; the Second World War; the mentality of the SS; the Wannsee Conference of January 1942; the “final solution” of the Jewish “question”; and the meaning and legacy of the Holocaust.</p>	Dr. Holger Herwig	15
<p>HTST 545.09 <i>The Great Patriotic War</i> (Undergraduate) This course will examine Soviet preparations for and conduct of this war, known in the Soviet Union as the Great Patriotic War, as well as briefly considering the ramifications of the war for the post-war Soviet Union.</p>	Dr. A. Hill	10
<p>HTST 545.11 <i>Topics in Military History</i> (Undergraduate) This seminar will explore WWII officer leadership in the Canadian military.</p>	Dr. David Bercuson	9
<p>POLI 439 <i>Strategic Studies</i> (Undergraduate) An analysis of the causes of war, the meaning of security and defence in the post-Cold War era, including the use and control of military force.</p>	Dr. Rob Huebert	59
<p>POLI 685 <i>Strategic Studies</i> Advanced seminar in major topics in strategic studies, such as arms control, deterrence, and other military doctrines.</p>	Dr. Rob Huebert	6
<p>POLI 689 <i>Unconventional Warfare</i> Analysis of warfare conducted by, or against, sub-state groups. This may include in-depth studies of guerrilla warfare, asymmetric conflict, or terrorism.</p>	Dr. Gavin Cameron	12
<p>STST 611 <i>Topics in Military History</i> This seminar will explore WWII officer leadership in the Canadian military.</p>	Dr. David Bercuson	5
<p>STST 651.26 <i>Relief, Development and Security: The Challenge of Contemporary Peacebuilding</i> (Block Week) This course examines the nature of modern civil wars and the challenges encountered by contemporary international peacebuilding missions. It will trace the origins and evolution of today’s expansive international interventions to support war to peace transitions in places such as Afghanistan, Liberia, Kosovo and elsewhere.</p>	Dr. Hrach Gregorian and Lara Olson	13
TOTAL	13	273

2.5 Student research activities on security and defence issues (i.e. dissertations, theses, major papers)

Student Name	Type of Activity – indicate level (BA, MA, PhD) and if in progress	Activity Description/Title
Crookes, Geoff	MSS – Completed (November 2008)	“Mozi on Warfare: A Critical Analysis of Mohist Military Thought” Supervisor: Dr. David Wright
Farion, Tiffany	MSS – Completed (June 2008)	“The Security of Canadian and American Transportation Systems: Has Anything Changed Since 9/11?” Supervisor: Dr. Rob Huebert
Fung, Derek	MSS – Completed (June 2008)	“Respectful Vagueness: The Continual Utility of Strategic Ambiguity as the Primary Deterrent to Conflict in the Taiwan Strait” Supervisor: Dr. David Wright
Kotarski, Kris	MSS – Completed (April 2009)	“Buying Prevention: The Evolution of Cooperative Threat Reduction from Policy Innovation to International Regime.” Supervisor: Dr. Jim Keeley
Lammi, Jeremy	MSS – Completed (June 2008)	“Rules for Victory: Analysis of the Malayan Emergency and the South Vietnamese Strategic Hamlet Program using Social Constructivism” Supervisor: Dr. Rob Huebert
Sullivan, Andrew	MSS – Completed (November 2008)	“Innovations in Strategic Communication: Memetics as a Basis for Tactical Information Operations in a Counterterrorism Context” Supervisor: Dr. Gavin Cameron
Modinger, John	PhD – Completed (November 2008)	“Hegemony Over the Heavens: The Chinese and American Struggle in Space” Supervisor: Dr. John Ferris
McVicar, Mark	MSS (In Progress)	Thesis writing and research in progress Supervisor: Dr. Augustine Brannigan

Aithal, Jag	MSS (In Progress)	Thesis writing and research in progress Supervisor: Dr. Rob Huebert
Beaty, Anne	MSS (In Progress)	Thesis writing and research in progress Supervisor: Dr. Rob Huebert
Burr, Matthew	MSS (In Progress)	Thesis writing and research in progress Supervisor: Dr. John Ferris
Cake, Timothy	MSS (In Progress)	Thesis writing and research in progress. Preparing for Thesis Oral Examination Spring 2009 Supervisor: Dr. Pablo Policzer
Clitheroe, Violetta	MSS (In Progress)	Thesis writing and research in progress Supervisor: Dr. Rob Huebert
Dawson, Julian	MSS (In Progress)	Thesis writing and research in progress Supervisor: Dr. Jim Keeley
Horne, Marshall	MSS (In Progress)	Thesis writing and research in progress. Preparing for Thesis Oral Examination Spring 2009
Kuzik, Michael	MSS (In Progress)	Currently completing coursework Supervisor: Dr. Paul Chastko
MacKrous, Alice	MSS (In Progress)	Currently on parental leave Supervisor: Dr. Pat Brennan
McDonald, Carina	MSS (In Progress)	Thesis writing and research in progress Supervisor: Dr. John Ferris
Roberts, Christopher	MSS (In Progress)	Thesis writing and research in progress Supervisor: Dr. David Wright
Shepherd, Robert	MSS (In Progress)	Thesis Examination successfully completed. Thesis revisions in progress. Supervisor: Dr. David Bercuson
Soonawalla, Tushna	MSS (In Progress)	Thesis writing and research in progress Co-Supervisor: Dr. Gavin Cameron / Dr. Joerg Denzinger

St. Louis, Herve	MSS (In Progress)	Currently completing coursework Supervisor: Dr. Tom Keenan
Stone, Simon	MSS (In Progress)	Currently completing coursework Supervisor: Dr. David Wright
Stromer, Cindy	MSS (In Progress)	Thesis writing and research in progress Co-Supervisor: Dr. Holger Herwig/ Dr. Paul Chastko
Zeller, Joseph	MSS (In Progress)	Thesis writing and research in progress Supervisor: Dr. Holger Herwig
Barrett, Robert Sean	PhD (In Progress)	Dissertation writing and research in progress Supervisor: Dr. Rob Huebert
Chater, Corin	PhD (In Progress)	Dissertation writing and research in progress Supervisor: Dr. Gavin Cameron
Dennison, Clayton	PhD (In Progress)	Dissertation writing and research in progress Supervisor: Dr. Stephen Randall
Jackson, Geoffrey	PhD (In Progress)	Currently completing coursework Supervisor: Dr. Pat Brennan
Johnson, Ethan	PhD (In Progress)	Dissertation writing and research in progress Supervisor: Dr. John Ferris
Mantle, Craig	PhD (In Progress)	Dissertation writing and research in progress Supervisor: Dr. David Bercuson
Munroe, Hugh Douglas	PhD (In Progress)	Dissertation writing and research in progress Supervisor: Dr. Gavin Cameron
Riez, Monika	PhD (In Progress)	Dissertation writing and research in progress Supervisor: Dr. Holger Herwig
Shamvu, Jean-Pierre	PhD (In Progress)	Dissertation writing and research in progress Supervisor: Dr. Rob Huebert

Yankey-Wayne, Valerie	PhD (In Progress)	Dissertation writing and research in progress Supervisor: Dr. Rob Huebert
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2.6 Media Contact

Media Interviews (print, broadcast, radio etc.)

Total: 289+

CMSS remains active in print, broadcast and radio interviews with the media, raising the profile of the Centre, the University of Calgary, and the Security and Defence Forum. It is difficult and time consuming to gather complete data on all media communications and requests. The following is a sample of media outreach over the past year.

Rob Huebert		
4/1/2008	<i>Enforcing Canada's Sovereignty</i>	CTV News & Current Affairs
4/1/2008	<i>Is NATO playing for keeps in Afghanistan?</i>	CTV.ca News
4/5/2008	<i>This space for sale?</i>	Torontosun.com
4/17/2008	<i>Is NATO playing for keeps?</i>	CTV.ca
4/28/2008	<i>Canada's control of Arctic waters questioned</i>	Northern News Services
5/4/2008	<i>Russian bombers are again regular visitors along Canadian and US airspace</i>	The Canadian Press
5/1/2008	<i>Foreign charters necessary: analyst</i>	Belleville Intelligencer
5/1/2008	<i>Reining in the 'cowboys of the sky'</i>	Belleville Intelligencer
5/6/2008	<i>Target identified: Russians</i>	TheChronicleHerald.ca
5/6/2008	<i>Ruskie bombers back in Canadian sky</i>	Sault Star Online
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5/5/2008	<i>Cold War antics renewed</i>	Dawson Creek Daily News
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5/12/2008	<i>CTV Newsnet With Dan Matheson</i>	NEWSNET (CTV - Toronto)
5/19/2008	<i>Senate Committees</i>	CPAC Ottawa
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6/18/2008	<i>Afghan war 'an endurance battle'</i>	Kingston Whig-Standard (ON)
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6/20/2008	<i>Federal government quietly releases \$490B military plan</i>	CBC News
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7/2/2008	<i>The Agenda with Steve Paikin</i>	CICA (TVO - Ottawa)
7/6/2008	<i>Mackenzie Pipeline or Pipe Dream?</i>	Calgary Herald
7/6/2008	<i>Grand plan for Alaskan gas mired in uncertainty</i>	Calgary Herald
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7/14/2008	<i>Canadian scientists testing detectors in Arctic waters</i>	Globe and Mail
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8/5/2008	<i>Canadians Must Assert Control Over the Arctic Now</i>	Market Watch
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8/17/2008	<i>Arctic Ambitions: Canada's stake in the North</i>	Times Colonist
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8/27/2008	<i>Canada to widen Arctic patrols, PM says</i>	Globe and Mail - Online
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11/6/2008	<i>Northern summits tackle Arctic sovereignty, environment</i>	cbc.ca
11/29/2008	<i>Canadian navy needs a tune-up</i>	Gauntlet
12/10/2008	<i>Panel looks at ramifications of Arctic meltdown</i>	Monterey County The Herald
12/10/2008	<i>EU's Arctic Intentions Worry Canadians</i>	Embassy - Foreign Policy Newsweekly
12/15/2008	<i>NPS HOSTS CONFERENCE ON IMPACT OF CLIMATE CHANGE ON ARCTIC REGION</i>	Inside the Navy
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1/13/2009	<i>Americans assert Arctic sea rights</i>	Times Colonist
1/12/2009	<i>Bush asserts U.S. sea power over Arctic straits</i>	CanWest News Service
1/14/2009	<i>Harper plays down threat to Arctic sovereignty</i>	Globe and Mail
1/13/2009	<i>Politics with Don Newman</i>	CBC News
1/15/2009	<i>Bush policy asserts U.S. power in Arctic</i>	CanWest News Service
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2/27/2009	<i>This government has responded. every time the Russians have done that, we will continue to respond.</i>	CTV News Net
2/27/2009	<i>Military tensions heating up on Canada's coldest frontier</i>	CanWest News Service
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Holger Herwig		
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Nov. 2008	<i>"i2eye with Dr. Holger Herwig: A top military historian talks about war and how we remember,"</i>	Canada Foundation for Innovation, National Radio Broadcast
Bob Bergen		
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9/2/2008	<i>Ex-Canadian soldiers to be compensated for A-tests</i>	Breitbart
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4/16/2008	<i>List of replacements includes ex-Winnipegger</i>	Winnipeg Free Press
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5/28/2008	<i>Sex 'n' security scandal has its precedent</i>	Globe and Mail
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12/28/2008	<i>Family grieves as latest slain soldier begins journey home</i>	National Post
12/28/2008	<i>Soldier killed Friday begins journey home</i>	CanWest News Service
1/8/2009	<i>Bomb blast kills Canadian soldier</i>	CanWest News Service
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11/9/2009	<i>How the Jewish Vote Swung from Red to Blue</i>	Embassy
3/3/2009	<i>«On ne devrait pas attendre 2011 pour partir», estime le père d'un soldat</i>	La Presse
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Anne Irwin		
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11/26/2008	<i>"Women in the Military" (invited panelist TV Ontario, The Agenda, with Steve Pailin)</i>	TV Ontario
Barry Cooper		
11/22/2008	<i>New rules of the road infantilizing drivers</i>	Ottawa Citizen
12/24/2008	<i>Stephen Harper named The Canadian Press Newsmaker of 2008</i>	Canadian Press
John Ferris		
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2/4/2009	Canadian Defence & Foreign Affairs Institute Despite the Increase in Canadian Warships Piracy in the	market wire
Tom Keenan		
1/21/2009	CBC News: Today	CBC News world
Michael Keren		
1/29/2009	Controversial Israel-Palestine speaker visits	Gauntlet
Terry Terriff		
9/14/2008	Live Interview on Harper and Afghanistan	CKNW Radio (Vancouver)
11/4/2008	Live interview/discussion of US domestic and international implications of US election	CHQR 77 Radio
1/20/2008	Implications of Obama as President in the United States	Gauntlet Radio (U Calgary)
1/22/2008	Implications of Obama as President of the United States	CTV Calgary
3/9/2009	Politics With Don Newman (live interview)	CBNEW
3/10/2009	BBC News Radio	BBC
OpEd Articles Published		
<ul style="list-style-type: none"> • Please send samples where appropriate 		

Total: **21**

Mike Capstick: “The war will be won in Kabul”, *Ottawa Citizen*, 14 April 2008

David Wright: “China and Tibet’s history long and connected”, *Calgary Herald*, 3 April 2008

Kris Kotarski: “Flag flap is worth words”, *Calgary Herald*, 7 April 2008

Kris Kotarski: “Taliban propaganda, or a promise?”, *Calgary Herald*, 25 August 2008

Kris Kotarski: “Individuality gets lost in the awe”, *Calgary Herald*, 8 September 2008

Kris Kotarski: “Is it safe again to debate Afghanistan?”, *Calgary Herald*, 20 October 2008

Kris Kotarski: “Group is wrong, but right to free speech is more important”, *Calgary Herald*, 1 December 2008

David Bercuson: “First a defence strategy, then a shopping list”, *Globe and Mail*, 21 May 2008

David Bercuson: “How an Obama presidency will play in Canada”, *Globe and Mail*, 16 June 2008

David Bercuson: “In 1926, voters showed us the way”, *Globe and Mail*, 5 December 2008

David Bercuson: “Israel changes the facts on the ground, militarily and diplomatically”, *Globe and Mail*, 20 January 2009

Pablo Policzer: “The challenge of violence in Latin America”, *Calgary Herald*, 24 April 2008

Barry Cooper: “Murder and mayhem in Mexico may be unavoidable”, *Calgary Herald*, 21 May 2008

Barry Cooper: “Pricey fish and chips sparks musings on world economics”, *Calgary Herald*, 11 June 2008

Barry Cooper: “Russia sends a message to its ‘near abroad’ and to the West”, *Vancouver Sun*, 12 August 2008

Barry Cooper: “Personality trumps policy in debates”, *Calgary Herald*, 1 October 2008

Barry Cooper: “ Hamas stepped up attacks on Israel for political gain”, *Calgary Herald*, 7 January 2009

Barry Cooper: “President’s campaign of hope ends as reality begins”, *Calgary Herald*, 21 January 2009

Barry Cooper: “After Guantanamo is closed down, then what?”, *Calgary Herald*, 4 February 2009

Rob Huebert: “Canada needs to be on its guard”, *The Globe and Mail*, 22 May, 2008

Rob Huebert: “As the ice melts, control ebbs in the Arctic”, *The Globe and Mail*, 18 August, 2008

Rob Huebert: “Time for the government to go beyond Arctic promises”, *Embassy*, 6 November 2008

Patrick Lennox: (with Brian Bow), “Canada Can’t Afford to Forget Foreign Policy Now”, *Embassy – Foreign Policy Newsweekly*, 21 January 2008

Patrick Lennox: (with Aaron Plamondon), “Build Ships, Be Heard”, *National Post*, 8 January 2009

Media Background Briefings

Total:

5

Gavin Cameron: National Post (3), Hill Times, CTV, CBC, Calgary Journal, The Gauntlet

Terry Terriff: 20 July 2008, Background with CBC National on Afghanistan

Terry Terriff: 11 September 2008, Background with Calgary Herald on Harper and Afghanistan

Terry Terriff: 17 September 2008, QR77 Radio (Calgary) background on Afghanistan for possible interview

Terry Terriff: 24 September 2008, Background and quoted in *Calgary Herald*, “Senator decries Afghanistan absence: National security issue missing from the election race”, 25 September 2008

2.7 Outreach Strategy: Briefly outline how the Centre attempted to meet the outreach strategy outlined in the five-year funding proposal

Over the duration of the five-year funding proposal, CMSS will maintain and enhance its outreach strategy, involving the following:

- Maintaining and expanding the CMSS website, including the News & Views newsletter, the *Calgary Papers in Military and Strategic Studies* and *Journal of Strategic Studies*;
- Continuing proactive and reactive relations with the news media;
- Continuing to support the Canadian Military Journalism course, developed by CMSS in conjunction with the Canadian Defence & Foreign Affairs Institute;
- Engaging with Parliament as well as its delegations and committees;
- Expanding awareness of security and defence issues to the general Canadian public. CMSS faculty, fellows, associates, and students will speak to Canadians off-campus, including at other post-secondary educational institutions in Alberta and across Canada, Calgary-area high schools, community groups, town halls, related non-governmental associations, societies, foundations, and institutions, museum functions, libraries, military gatherings, and other outreach activities;
- Engaging non-traditional audiences in outreach nationally and internationally.

David Bercuson:

Participated in external PhD Examination of Britton W. MacDonald, “The Policy of Neglect: The Canadian Militia in the Interwar Years, 1919-1939,” Ph.D. Temple University, 2008.

Wrote, “Canadian-American Defence Under a New US Administration: Old Issues, Current Challenges, New Opportunities”. A study commissioned for the Carleton University Canada-US Project, 2008.

Gavin Cameron:

President, Canadian Association for Security & Intelligence Studies (CASIS) 2008

Contributing Editor, Studies in Conflict and Terrorism

Editorial Board Member, Journal of Conflict Studies

John Ferris:

Co-Editor, The Journal of Military and Strategic Studies

Holger Herwig:

Chair, Humanities and Social Sciences Subcommittee, Killam Research Fellowships, Canada Council for the Arts, Ottawa, 2008.

College of Reviewers, Canada Research Chairs Program, Ottawa, 2008-09.

Advisory Board, National World War I Museum, Kansas City, USA, 2008-09.

Presidential Counselor, National World War II Museum, New Orleans, USA, 2008-09.

Coordinator, Big Rock University, Calgary, 2008-09.

Keynote Speaker, 24th Annual High School Holocaust Symposium, Mount Royal College, Calgary, 6 May 2008.

Rob Huebert:

Resolute/Eureka NU trip to observe Ranger Patrol – DND April 12-14 2008.

Iqaluit NU trip to observe Operation Nanook – DND August 21-25 2008.

Air Board Meeting – Member (Advisory Board to Chief of Air Staff) Ottawa May 2, 2008.

Air Board Meeting – Member (Advisory Board to Chief of Air Staff) Ottawa October 29 2008.

Strategic Advisory Board (SAG) – Member (Advisory Board to Directorate of Maritime Strategy) Calgary September 10, 2008.

Arctic Security Working Group – Member, Yellowknife NWT November 4-5 2008.

Anne Irwin:

Presented “Perspectives on Afghanistan” to the Afghan Students’ Union, University of Calgary, November 2008.

Served on Board of Governors, Royal Military College of Canada.

Hendrik Kraay:

Visiting teaching – “Escravos armadas no Brasil”, guest leadership of Dr. Vitor Izecksohn’s graduate course on military recruitment, Universidade Federal do Rio de Janeiro, Rio de Janeiro, Brazil, 25 September 2008.

Jim Keeley:

Served on 2008-09 Review Committee for the Graduate Research Award for Disarmament, Arms Control and Non-Proliferation.

Craig Leslie Mantle:

“How do we go about building peace while we’re still at war?” Canada, Afghanistan and the Whole of Government Concept. Canadian Forces Leadership Institute Technical Report 2008-02. November 2008.

Centre sponsored events on security and defence

Total Number of Events: **48**

a) All Centre sponsored events on security and defence		
NOTE: All events in Table a) will also likely appear in Table b) and/or Table c) and/or Table d) below		
Event (please provide a brief description of the event purpose and indicate if event was held in partnership with other universities or organizations)	Number of Attendees	Audience Description (i.e. which segments of the security and defence community were present- gov’t, academics, students, private sector, NGO’s, etc.; use specific names when appropriate)
3 April 2008 <i>The Proliferation of Information Security in the Digital Age</i> Scott Vanstone, Founder and EVP Strategic Technology – Certicom. In partnership with the Centre for Information Security and Cryptography.	20	Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence
4 April 2008 Williamson Murray, Institute of Defence Analyses	20	Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence

<p>11 April 2008 <i>The life and dignity of the combatant: a plea for a major change</i> Lecture with Asa Kasher, Department of Political Science, University of Calgary. In partnership with the Kahanoff Foundation and the Department of Political Science.</p>	<p>10</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>11 April 2008 <i>Cyber-Threats: A snapshot of the global Internet threat environment</i> Dean Turner, Director, Global Intelligence Network, Symantec Corp. In partnership with the Centre for Information Security and Cryptography.</p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>16 April 2008 <i>Present Thinking on NATO Operations in Kandahar Province</i> Colonel Jamie Cade, CF. In partnership with the Department of National Defence Public Affairs Office Calgary</p>	<p>25</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>17 April 2008 <i>Combat Stress: the Commonwealth Experience</i> Professor Terry Copp, Laurier Centre for Military and Strategic Disarmament Studies.</p>	<p>12</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>17 April 2008 <i>Canada's National Army, Canada's National Interest: 1918, 2008</i> Professor Terry Copp, Laurier Centre for Military and Strategic Disarmament Studies. In partnership with Department of National Defence Public Affairs Office Calgary, the Calgary Highlanders, Canadian Defence & Foreign Affairs Institute.</p>	<p>75</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, business leaders, general public, members of National Defence</p>

<p>4-14 May 2008 Canadian Military Journalism Course Speakers: Eric Cameron, DND Public Affairs Calgary Office, Lt. (N) Desmond James, DND, Bruce Henwood, Kelly Cryderman, Calgary Herald, Mike ter Kuile, Calgary Police Service, M.Gen. Cameron Ross (ret'd), Bill Graveland, Canadian Press. In partnership with CDFAI, Calgary Poppy Fund, DND Public Affairs Office Calgary, Calgary Highlanders, the Military Museums, CFB Wainwright, Canadian Maneuver training Centre, CFB Edmonton, ATCO Frontec.</p>	<p>12</p>	<p>Journalism students from across Canada, taught by CMSS Fellow, Dr. Bob Bergen.</p>
<p>21 May 2008 The Proliferation of Small and Light Arms and Accentuation of Conflicts in Central Nigeria Dr. Olayemi Akinwumi, Nasawara State University, Nigeria; and Pablo Policzer, Director, Armed Groups Project, University of Calgary. In partnership with Armed Groups Project, UofC, Peacebuilding, Development and Security Program.</p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>14 June 2008 Campus Fair 5 Volunteers mount a “kiddie boot camp” for Calgary community and share information on CMSS.</p>	<p>Thousands</p>	<p>Adults and children in the Calgary community.</p>
<p>17 June 2008 CanCaps and Beyond Kerry Nankivell. In partnership with MARPAC.</p>	<p>15</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>28 July 2008 PDSP Workshop</p>	<p>20</p>	<p>Invited guests from various NGOs</p>

<p>2 September 2008 <i>Lunch with the Minister of National Defence</i> The Honourable Peter MacKay, Minister of National Defence. In partnership with Department of National Defence, the Canadian Forces, Department of National Defence Public Affairs Office Calgary, Canadian Defence & Foreign Affairs Institute, the Office of the Minister of National Defence.</p>	<p>110</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, business leaders, veterans, campus community, general public, members of National Defence</p>
<p>3 September 2008 <i>Defining Success in Afghanistan – Perspectives from the Canadian Ambassador</i> Arif Lalani, Canadian Ambassador to Afghanistan. In partnership with DFAIT, PDSP.</p>	<p>80</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>7-10 September 2008 Conference: <i>Preparing for the Next Century of Canadian Sea Power</i> In partnership with Canadian Forces, DND, the Canadian Navy, General Dynamics Canada, Canadian Forces College, the US Coast Guard, Lockheed, King’s College London, the Otto von Bismarck Foundation University of Wollongong, Canadian Coast Guard.</p>	<p>100</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, academics from across Canada, members of National Defence and Canadian Forces</p>
<p>10 October 2008 <i>Secure Cryptography without Assumptions: An Introduction to Unconditional Security</i> Professor Douglas Stinson – Professor and University Research Chair, David R. Chelton School of Computer Science, University of Waterloo.</p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>16 October 2008 <i>United States Arctic Policy: The Reluctant Arctic Power</i></p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general</p>

<p>Rob Huebert. In partnership with the Institute for United States Policy Research.</p>		<p>public, members of National Defence</p>
<p>16 October 2008 <i>Future of the Naval Reserve</i> Commodore J.J. Bennett, OMM, CD. In partnership with DND Public Affairs Calgary Office.</p>	<p>15</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>17 October 2008 <i>Unexceptional: America's Empire in the Persian Gulf, 1941-2007</i> Marc J. O'Reilly, Political Science, International and Multicultural Academic Program, Heidelberg College, Ohio.</p>	<p>15</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>24 October 2008 <i>Ancient Chinese Warfare: Methods, Modes, and Objectives</i> Ralph Sawyer, leading scholar of Chinese warfare.</p>	<p>15</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>28 October 2008 <i>Canada in Afghanistan: A Snapshot</i> David Mulroney, Deputy Minister, Privy Council Office. In partnership with the Peacebuilding, Development and Security Program.</p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>30 October 2008 <i>Marial Qui in China: Courage, Resilience, and the manipulation of the Spirit in Traditional and Contemporary Doctrine</i> Ralph Sawyer, leading scholar of Chinese warfare.</p>	<p>15</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>4 November 2008 <i>Announcing an Exchange Agreement with Helmut-Schmidt University in Hamburg Germany</i> Dr. David Bercuson, Dr. Holger Herwig, and Dr. Martin Nassua, Director International Office (Helmut</p>	<p>15</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>

<p>Schmidt University). In partnership with the International Centre, Helmut-Schmidt University.</p> <p>4 November 2008 <i>They Called her the Gustav: The Story of the F 104G Starfighter in the Service of the German Air Force and the Political and Economic Consequences for Today</i> Dr. Martin Nassua, Helmut-Schmidt University, University of the Federal Armed Forces, Hamburg. In partnership with Helmut-Schmidt University.</p> <p>6 November 2008 <i>Writing World War II History and Remembrance</i> Mr. Mark Zuehlke, Canadian Author.</p> <p>6 November 2008 <i>The Forgotten Campaign: Canada's WWII Invasion of Sicily July 10-August 7, 1943</i> Mr. Mark Zuehlke, Canadian Author.</p> <p>6 November 2008 <i>Book Launch of David Bercuson's The Fighting Canadians: Our Regimental History from New France to Afghanistan, and Mark Zuehlke's Operation Husky: The Canadian Invasion of Sicily, July 10-August 7, 1943.</i></p> <p>12 November 2008 <i>Observing Canada's Command of Combined task Force 150 – Arabian Sea: An Academic's Perspective on a Contemporary Naval Deployment</i> Dr. Patrick Lennox, J.L. Granatstein Post-Doctoral Fellow, CMSS.</p>	<p>15</p> <p>12</p> <p>25</p> <p>30</p> <p>60</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p> <p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p> <p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p> <p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p> <p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
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<p>17 November 2008 <i>Modern Naval Diplomacy – A Practitioner’s View of the Canadian Navy</i> Commodore Bob Davidson, CF.</p>	<p>15</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>20 November 2008 <i>Security Issues in the Andean Region</i> Jorge Ortiz-Sotelo. In partnership with the Latin American Research Centre.</p>	<p>30</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>20 November 2008 <i>The History of Callao Naval Department (1746-1824)</i> Jorge Ortiz-Sotelo. In partnership with the Latin American Research Centre.</p>	<p>30</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>20 November 2008 <i>Afghanistan</i> Dr. Anne Irwin, Department of Anthropology. In partnership with the Afghan Students’ Union.</p>	<p>40</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>4 December 2008 <i>Germany’s Struggle Between NATO and European Security and Defence Policy</i> Marian Corbe and Sebastien Schramm, Helmut Schmidt University, German Armed Forces. In partnership with Helmut-Schmidt University.</p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>22 January 2009 <i>Which Way I Ought to go from Here? President Obama, US National Security Policy and a World of Trouble</i> Dr. Terry Terriff. In partnership with the School of Policy Studies.</p>	<p>25</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>

<p>28 January 2009 <i>After the PhD: The Academic Job Search</i> Dr. Adam Chapnick, Assistant Professor, Deputy Director, Education Directorate of Academics, Canadian Forces College. In partnership with the Canadian Forces College.</p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>23 January 2009 <i>Directorate of History and Heritage – Past, Present and Future</i> Serge Bernier, Director, Directorate of History and Heritage, Department of National Defence. In partnership with the Directorate of History and Heritage, DND.</p>	<p>30</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>29 January 2009 <i>Conference: “Serving the National Interest: Canada’s Department of Foreign Affairs and International Trade, 1909-2009.”</i> In partnership with DFAIT.</p>	<p>70</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>3 February 2009 <i>Are We Meeting the Development Challenge in Kandahar</i> Adrian Walraven. In partnership with the PDSP, University of Calgary Special Projects.</p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>24 February 2009 <i>Guarding the Mails: Cryptography at the assistance of the Secret Service of the Post Office</i> Dr. Leon Pintsov – Pitney Bowes Fellow and Vice President-International Standards and Advanced Technology Pitney Bowes Inc., Stamford, CT, USA. In partnership with the Centre for Information Security and Cryptography.</p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>

<p>3 March 2009 <i>Why is Biology so Good at Security while Computers are So Bad?</i> In partnership with the Centre for Information Security and Cryptography.</p>	<p>20</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>3 March 2009 <i>The Demobilization (DDR) Challenge in Stabilization Missions</i> Major (retired) Philip Lancaster, PhD. In partnership with, PDSP, Department of National Defence Public Affairs Office Calgary.</p>	<p>10</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>3 March 2009 <i>The challenges of contemporary international interventions in Africa</i> Major (retired) Philip Lancaster, PhD. In partnership with PDSP, DND Public Affairs Office Calgary.</p>	<p>15</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>3 March 2009 <i>From Theory to Practice: A Political Science Professor's Experience Inside the Harper Government</i> Jean-Sebastien Rioux, Senior Manager, Northern Business Development, ATCO Frontec.</p>	<p>12</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>6-7 March 2009 Conference: "The Next U.S. Administration: Policy Directions & Implications for Canada-U.S. Relations." In partnership with: The Institute for United States Policy Research/ School of Policy Studies; University of Calgary and the Canada Institute of the Woodrow Wilson International Centre for Scholars; and with the support of the CMSS and the Department of Foreign Affairs and International Trade.</p>	<p>80</p>	<p>Undergraduate and graduate students and faculty from CMSS, Political Science, History, and Security Studies, business leaders, campus community, general public, members of National Defence</p>

<p>12 March 2009 Canada's Army – Post-Peacekeeping Ross Ellis Memorial Lecture in Military and Strategic Studies. Speaker: MGen. Lewis MacKenzie (ret'd). In partnership with The Military Museums of Calgary, the Strategic Studies and Security Consortium, the Calgary Highlanders.</p>	175	Undergraduate and graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence
<p>12-14 March 2009 Conference: The Strategic Studies and Security Consortium (S3C) Student Conference. In partnership with Political Science, History, the President's Office, Chartwells.</p>	50	Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence
<p>23 March 2009 The Struggle for Kandahar: Canadian Soldiers Making a Difference in Afghanistan Colonel Jamie Cade, Deputy Commander Task Force Kandahar (May 08 – Feb 09). In partnership with DND Public Affairs Office Calgary.</p>	25	Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence
<p>31 March 2009 Who We Are: A Citizen's Manifesto Rudyard Griffiths; book reading.</p>	15	Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence
b) Interaction with Government Departments and with Canadian Forces		
Event	Number of Attendees	Audience Description
CMSS sponsored 46 events on security and defence with interaction with government departments and the Canadian Forces.	1500+	Graduate students, faculty, campus community, general public, members of National Defence

c) Interaction with Non-Governmental Organizations		
Event	Number of Attendees	Audience Description
<p>4-14 May 2008 Canadian Military Journalism Course Speakers: Eric Cameron, DND Public Affairs Calgary Office, Lt. (N) Desmond James, DND, Bruce Henwood, Kelly Cryderman, Calgary Herald, Mike ter Kuile, Calgary Police Service, M.Gen. Cameron Ross (ret'd), Bill Graveland, Canadian Press. In partnership with CDFAI, Calgary Poppy Fund, DND Public Affairs Office Calgary, Calgary Highlanders, the Military Museums, CFB Wainwright, Canadian Maneuver training Centre, CFB Edmonton, ATCO Frontec.</p>	12	Journalism students from across Canada, taught by CMSS Fellow, Dr. Bob Bergen.
<p>21 May 2008 The Proliferation of Small and Light Arms and Accentuation of Conflicts in Central Nigeria Dr. Olayemi Akinwumi, Nasawara State University, Nigeria; and Pablo Policzer, Director, Armed Groups Project, University of Calgary. In partnership with Armed Groups Project, UofC, Peacebuilding, Development and Security Program.</p>	20	Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence
<p>28 July 2008 PDSP Workshop</p>	20	Invited guests from various NGOs
<p>7-10 September 2008 Conference: Preparing for the Next Century of Canadian Sea Power In partnership with Canadian Forces, DND, the Canadian Navy, General Dynamics Canada, Canadian Forces College, the US Coast Guard, Lockheed, King's College London,</p>	100	Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, academics from across Canada, members of National Defence and Canadian Forces

<p>the Otto von Bismarck Foundation University of Wollongong, Canadian Coast Guard.</p> <p>28 October 2008 <i>Canada in Afghanistan: A Snapshot</i> David Mulroney, Deputy Minister, Privy Council Office. In partnership with the Peacebuilding, Development and Security Program.</p> <p>20 November 2008 <i>Security Issues in the Andean Region</i> Jorge Ortiz-Sotelo. In partnership with the Latin American Research Centre.</p> <p>20 November 2008 <i>The History of Callao Naval Department (1746-1824)</i> Jorge Ortiz-Sotelo. In partnership with the Latin American Research Centre.</p> <p>20 November 2008 <i>Afghanistan</i> Dr. Anne Irwin, Department of Anthropology. In partnership with the Afghan Students' Union.</p> <p>3 February 2009 <i>Are We Meeting the Development Challenge in Kandahar</i> Adrian Walraven. In partnership with the PDSP, University of Calgary Special Projects.</p> <p>3 March 2009 <i>The Demobilization (DDR) Challenge in Stabilization Missions</i> Major (retired) Philip Lancaster, PhD. In partnership with, PDSP, Department of National Defence Public Affairs Office Calgary.</p>	<p>20</p> <p>30</p> <p>30</p> <p>40</p> <p>20</p> <p>10</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p> <p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p> <p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p> <p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p> <p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p> <p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
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<p>3 March 2009 <i>The challenges of contemporary international interventions in Africa</i> Major (retired) Philip Lancaster, PhD. In partnership with PDSP, DND Public Affairs Office Calgary.</p>	<p>15</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>3 March 2009 <i>From Theory to Practice: A Political Science Professor's Experience Inside the Harper Government</i> Jean-Sebastien Rioux, Senior Manager, Northern Business Development, ATCO Frontec.</p>	<p>12</p>	<p>Graduate students and faculty from CMSS, Political Science, History, and Security Studies, campus community, general public, members of National Defence</p>
<p>6-7 March 2009 Conference: "The Next U.S. Administration: Policy Directions & Implications for Canada-U.S. Relations." In partnership with: The Institute for United States Policy Research/ School of Policy Studies; University of Calgary and the Canada Institute of the Woodrow Wilson International Centre for Scholars; and with the support of the CMSS and the Department of Foreign Affairs and International Trade</p>	<p>80</p>	<p>Undergraduate and graduate students and faculty from CMSS, Political Science, History, and Security Studies, business leaders, campus community, general public, members of National Defence</p>

d) Efforts to speak to the general public and those beyond the regular audience of the Centre		
Event	Number of Attendees	Audience Description
<p>CMSS sponsored 46 events on security and defence with interaction with government departments and the Canadian Forces</p>	<p>1500+</p>	<p>Graduate students, faculty, campus community, general public, members of National Defence</p>

Section 3 – Financial Information

3.1 What is the overall budget for the Centre?	
NOTE: This figure must include all sources of revenue, including the SDF grant, ICF money, NCF money, Special Projects money, other DND money, funds from other government departments and outside sources of funds.	
Name of Awarding Organization	Amount Awarded
Opening Balance	
Arthur J.E. Child Foundation	\$3,348
Foundation Donation	\$251,300
Centre Donation	\$88,893
SDF Centre of Expertise Grant	\$214,244
SDF International and Domestic Conference Funds	\$140,000
SDF Special Projects Grant - Dr. Patrick Lennox	\$8,012.05
SDF Special Projects Grant - Navy Conference	\$7,250
SDF Special Projects Grant - Navy Conference	\$10,000
University of Calgary	\$386,231
Conference Registration and revenue	\$7,869
Total:	\$1,117,147

3.2 What research grants/awards on security and defence issues were awarded to the academic and research population within the Centre?	
NOTE: Please list all grants and who the recipient(s) were	
Name of Granting Organization and Recipient(s)	Amount Awarded
Graduate Student Funding	
University of Calgary – Faculty of Graduate Studies Scholarships	\$71,400
Carina McDonald, MSS student	
Michael Kuzik, MSS student	
Juliette Gonzalez, MSS student	
Simon Stone, MSS student	
Timothy Cake, MSS student	
Tushna Soonawalla, MSS student	
Marshall Horne, MSS student	
Chris Roberts, MSS student	
Herve St. Louis, MSS student	
Joseph Zeller, MSS student	
Hugh Munroe, PhD student	
Clayton Dennison, PhD student	
Corin Chater, PhD student	
Geoffrey Jackson, PhD student	
Ethan Johnson, PhD student	

<p>CMSS Program Awards</p> <p>Michael Kuzik, MSS student Juliette Gonzalez, MSS student Simon Stone, MSS student Timothy Cake, MSS student Herve St; Louis, MSS student Tushna Soonawalla, MSS student Corin Chater, PhD student Ethan Johnson, PhD student Jean-Pierre Shamvu, PhD student Valerie Yankey-Wayne, PhD student</p>	\$25,000
<p>Graduate Assistantships (Non-Teaching)</p> <p>Carina McDonald, MSS student Timothy Cake, MSS student Tushna Soonawalla, MSS student Joseph Zeller, MSS student Corin Chater, PhD student Ethan Johnson, PhD student Geoffrey Jackson, PhD student Valerie Yankey-Wayne, PhD student</p>	\$38,610
<p>Graduate Teaching Assistantships</p> <p>Clayton Dennison, PhD student Monika Riez, PhD student Hugh Munroe, PhD student Cindy Stromer, MSS student</p>	\$29,584
<p>CDFAI/Child Masters Scholarships</p> <p>Juliette Gonzalez, MSS student Simon Stone, MSS student Timothy Cake, MSS student Tushna Soonawalla, MSS student Joseph Zeller, MSS student Herve St. Louis, MSS student</p>	\$19,000
<p>CDFAI/Child PhD Scholarships</p> <p>Corin Chater, PhD student Ethan Johnson, PhD student Geoffrey Jackson, PhD student Valerie Yankey-Wayne, PhD student Jean-Pierre Shamvu, PhD student Monika Riez, PhD student</p>	\$60,000

Dean's Entrance Scholarship – University of Calgary Geoffrey Jackson, PhD candidate	\$6,000
Izaak Killam Memorial Scholarship Craig Mantle, PhD candidate	\$25,000
Queen Elizabeth II Graduate Scholarships Tim Cake, MSS student Chris Roberts, MSS student Tushna Soonawalla, MSS student Joseph Zeller, MSS student Simon Stone, MSS student Hugh Munroe, PhD student Clayton Dennison, PhD student Monika Riez, PhD student	\$60,200 \$15,000
DND Security and Defence Forum Masters Scholarship Michael Kuzik, MSS student Juliette Gonzalez, MSS student Simon Stone, MSS student Tushna Soonawalla, MSS student Chris Roberts, MSS student Herve St. Louis, MSS student	 \$52,500
Social Sciences and Humanities Research Council Masters Scholarship Cindy Stromer, MSS student Marshall Horne, MSS student Carina McDonald, MSS Student	 \$12,000
Alberta Graduate Student Scholarship Carina McDonald, MSS student Tushna Soonawalla, MSS student Joseph Zeller, MSS student Chris Roberts, MSS student	
TOTAL Graduate Student Support	<u>\$414,294</u>
Research and Conference Support	
Canadian Defence & Foreign Affairs Institute Canadian Military Journalism Course Grant	\$43,000
11th annual Strategic Studies and Security Consortium Student Conference , <i>“New Strategies for Security: Emergent and Innovative</i>	\$4,350

<i>Thought in Security and Defence Studies.</i> ” Sponsorship from University of Calgary departments, faculties, administration and donors	
Security and Defence Forum – Special Projects Grants	
<i>Preparing for the Next Century of Canadian Sea Power</i> Conference Grant – September 2008	\$10,000
Research Trip – Dr. Patrick Lennox, HMCS <i>Iroquois</i>	\$7,250
University of Calgary Professorship Research Grant	\$7,500
Dr. David J. Bercuson	
SDF RB Byers PostDoctoral Fellowship (2008-09)	\$35,000
Dr. Michael Carroll	
Earhart Foundation 2008	\$35,000
Dr. Barry Cooper	
Social Sciences and Humanities Research Council Aid to Scholarly Journals Program	\$29,450
Dr. John Ferris (\$87,850 – 2008-2011)	
SSHRC Standard Research Grant	\$16,665
Dr. Barry Cooper (\$50,000 over three years)	
Canada Research Chairs Secretariat (2001-2014)	\$200,000
Dr. Holger Herwig, Total Award: \$2,800,000	
SSHRC Standard Research Grant	\$13,000
Dr. Holger Herwig, 2008-2011	
Canadian Consortium on Human Security	\$10,000
Rob Barrett	
Donation – Supporting CMSS research and teaching	\$88,890
Foundation Donation (2005-2009, \$1,000,000)	\$214,244
Arthur J. Child Foundation (2005-2009, \$1,000,000)	\$251,300
Total Research and Conference Support	<u>\$965,649</u>
TOTAL GRANTS AND AWARDS	\$1,341,843

3.3 Completed Financial Information – Illustrates where SDF money is spent in relation to the Centre’s total budget.

Centre for Military and Strategic Studies - University of Calgary
2008-2009 Budget as at April 1, 2009 (Estimate)

	Total Budget	SDF - DND	University of Calgary	Donations
Balance Forward	\$ 3,348.00	\$ 1,289.00	\$ -	\$ 2,059.00
Revenue				
SDF Centre of Expertise Grant	\$ 140,000.00	\$ 140,000.00		
SDF Special Projects Grants	\$ 17,250.00	\$ 17,250.00		
SDF International and Domestic Conference Funds	\$ 8,012.05	\$ 8,012.05		
University of Calgary Funding	\$ 324,424.00		\$ 324,424.00	
Donations	\$ 607,768.00			\$ 607,768.00
Conference and Other	\$ 16,344.95			\$ 16,344.95
Total Budget for 2008-09	\$ 1,117,147.00	\$ 166,551.05	\$ 324,424.00	\$ 626,171.95
Expenditures				
1 Salaries & Benefits	\$ 390,447.44	\$ 43,363.00	\$ 170,705.00	\$ 176,379.00
2 Research & Teaching Support	\$ 102,289.00	\$ 24,212.00	\$ 22,380.00	\$ 55,697.00
3 Graduate Student Support	\$ 266,859.79	\$ 57,878.00	\$ 40,919.00	\$ 168,063.00
Scholarships and assistantships				
4 Post-Doctoral Fellows and Interns	\$ 47,350.35			\$ 47,350.35
5 Conference and Publication Support	\$ 86,186.61	\$ 13,278.00		\$ 72,908.61
Conferences, speaker series, and publications				
6 Contracted Services	\$ 73,016.00		\$ 69,758.00	\$ 3,258.00
7 Materials and Supplies	\$ 60,353.00	\$ 14,526.00	\$ 8,298.00	\$ 37,529.00
8 Travel for students, fellows, and visiting professors/speakers	\$ 88,541.00	\$ 11,346.00	\$ 10,416.00	\$ 66,779.00
Total Expenditures	\$ 1,115,043.19	\$ 164,603.00	\$ 322,476.00	\$ 627,963.96
Closing Balance	\$ 2,103.81	\$ 1,948.05	\$ 1,948.00	\$ (1,792.01)

- 1 Includes support staff, administrative honorarium, graduate student research stipends
- 2 Research support for students, visiting professors, and fellows - research travel stipends for students included in travel budget
- 3 High priority for CMSS - a combination of funding, including scholarships and research support
- 4 Post-Doctoral Fellowship program and research allowance
- 5 Publication program enhanced. Includes *Calgary Papers for Military and Strategic Studies*
- 6 Contracted Services for special project assistance
- 7 Includes telephone, postage, maintenance of equipment, books and periodicals
- 8 Includes visiting professors (sessional instructors and speaker series), graduate student research and conference travel

3.4 Please include an estimated budget for the next fiscal year

Centre for Military and Strategic Studies - University of Calgary

DRAFT BUDGET - 2009-10

	Total Budget	SDF - DND	University of Calgary	Donations
Balance Forward	\$ 2,104.00	\$ 1,948.00	\$ 1,948.00	\$ (1,792.00)
Revenue				
SDF Centre of Expertise Grant	\$ 140,000.00	\$ 140,000.00		
SDF International and Domestic Conference Funds	\$ 16,000.00	\$ 16,000.00		
University of Calgary Funding	\$ 324,424.00		\$ 324,424.00	
Donations	\$ 601,000.00			\$ 601,000.00
Conference and Other	\$ 15,000.00			\$ 15,000.00
Total Estimated Budget for 2009-10	\$ 1,098,528.00	\$ 157,948.00	\$ 326,372.00	\$ 614,208.00
Expenditures				
Salaries & Benefits, faculty and administrative	\$ 395,000.00	\$ 40,000.00	\$ 170,705.00	\$ 184,295.00
Research & Teaching Support, including Peacebuilding, Development and Security Program	\$ 110,000.00	\$ 20,000.00	\$ 30,000.00	\$ 60,000.00
Graduate Student Support, including Scholarships and assistantships	\$ 267,528.00	\$ 57,948.00	\$ 41,667.00	\$ 167,913.00
Post-Doctoral Fellows and Research Allowance	\$ 53,000.00			\$ 53,000.00
Conference and Publication Support Conferences, speaker series, and publication series	\$ 80,000.00	\$ 10,000.00		\$ 70,000.00
Contracted Services	\$ 65,000.00		\$ 65,000.00	
Materials and Supplies	\$ 53,000.00	\$ 10,000.00	\$ 8,500.00	\$ 34,500.00
Travel for students, fellows, and visiting professors/speakers	\$ 50,000.00	\$ 20,000.00	\$ 10,500.00	\$ 19,500.00
Contingency	\$ 25,000.00			\$ 25,000.00
Total Expenditures	\$ 1,098,528.00	\$ 157,948.00	\$ 326,372.00	\$ 614,208.00
Closing Balance	\$ -	\$ -	\$ -	\$ -