CONTENTS

3 Letter from the Director
4-7 Research Fellows: Publications
8-11 Research Fellows: Conference Papers / Presentations
12-13 Students Activities
14 Student conferences / Scholarship funding
15 CMSS Courses
15 Co-op Success
16 Convocation
17 Partnerships
18 2014-15 Events
18 2014 Ellis Lecture
19 Canadian Military Journalism Course
20-21 CMSS Media Coverage
22 Publications / Eyes High
23 Financial Update

CMSS STAFF
From left
Shelley Wind, Manager
Patrick Dunne, Communications Advisor
Nancy Pearson-Mackie, Outreach Coordinator
Donna Keene-Ochosky, Graduate Program Administrator

CMSS students share a joke during the 2014-2015 student Orientation.
LETTER FROM THE DIRECTOR

Centre changes its name to reflect focus on security

This year marks a pivotal point for CMSS as we begin the process of changing the Centre’s name to the Centre for Military, Security and Strategic Studies.

The addition of the word “security” is intended to truly reflect the full breadth of interdisciplinary collaboration and research in security studies undertaken at the Centre. The change defines what we have already become, not what we would like to be.

We did not take the decision lightly — knowing full well the solid reputation the Centre has developed over the years. So, we embarked on a period of extensive consultation with Research Fellows, students and alumni, and found there is clear support for the change.

In order to maintain a sense of continuity, the acronym for the Centre will remain CMSS but the official name will change to the Centre for Military, Security and Strategic Studies. The next step will be to seek approval from various University of Calgary governance bodies in the Fall of 2015.

This year, 11 students graduated with Masters of Strategic Studies: Michael Kuzik, David Moule, Jeffrey Rakebrand, Boris Tnavsksis, Braden Ambler, Kevin Brisson, Stephanie Maitland, Kelly Ogle, Anastassia Poukalenko, Brock Reumkens and Timothy Wright.

Congratulations are also in order to our students, who received more than $500,000 in scholarship funding through donor support and national academic funding.

Our students put on a highly successful 17th Annual Graduate Strategic Studies Conference in March of 2015. This year’s conference executive was chaired by Sam Hossack, with the support of Riley Collins and Alexander Salt. The team attracted a high-level group of speakers, including Brigadier-General Wayne Eyre, Mr. Francis Furtado, Dr. Michael Zekulin and Dr. Sarah Wagner.

I would like to give a warm welcome to two new Research Fellows at the Centre: Dr. Petra Dolata, Associate Professor in the History Department, Tier II Canada Research Chair - History of Energy, and Dr. Bernd Horn, a retired colonel in the Canadian Forces and an Adjunct Professor at the Royal Military College of Canada.

Long-term funding and succession planning remain priorities for CMSS.

David Bercuson, Director

MISSION STATEMENT

The Centre for Military and Strategic Studies at the University of Calgary remains committed to promoting and developing excellence in Military, Security and Defence Studies.
Sample publications of CMSS Research Fellows

**Andrew Andersen**

“Neoimperialisms mūsdienu Krievijā: slimības ārstēšana (Neo-imperialism in Modern Russia: Medical History), Mājas Viesis, Issue 11, 519 (June 6, 2014): pp. 22-26. (in Latvian)


**David Bercuson**

**Barry Cooper**


*What Makes the Middle East such a Difficult Place, Calgary, CDFAI Policy Paper, June, 2014.


**Petra Dolata**

**Dr. Petra Dolata**

**Dianne Draper**


**Andrew Godefroy**


**Jack Granatstein**


*“The Vimy Myth and the Hundred Days.” Dorchester Review, IV (Spring/Summer, 2014): pp. 127-34

*“Review of Campbell, The Aroostock War of 1839.” Choice, Jan 2014, p. 2827

*“Review of Courteaux, Canada Between Vichy and Free France.” Choice, March 2014, p. 4033


**hrach Gregorian**
*Bobo Haram, a Presidential Election, and the Price of Corruption in Nigeria, Policy Update, Canadian Defence and Foreign Affairs Institute, April 1, 2015.

*Reap the whirlwind: Climate change and terrorism, iPolitics, Canadian Defence & Foreign Affairs Institute, November 11, 2014. Co-authored.

**Waldemar Heckel**

*With J.L. McLeod, “Alexander the Great and the Fate of the Enemy: Quantifying, Qualifying and Categorizing Atrocities.” In *The Many Faces of War in the Ancient World*. 4
Holger H. Herwig

Irving Hexham

Maureen Hiebert
Co-edited with Henry Theriault. Genocide Studies International 8, No. 2 (Fall/September, 2014).

With Joshua D. Goldstein, Strange Legacies of the Terror: An Hegelian Analysis of the Shape and Sequence of the Khmer Rouge Purges, The European Legacy. (forthcoming)

Alexander Hill

Rob Huebert

Thomas Patrick Keenan

**Michael Keren**


**Hendrik Kraay**


**Whitney P. Lackenbauer**


**Robert Murray**


**Jim Parker**


Karla Poewe


Dennis Rempe

Reviewed manuscripts for Journal of Cold War Studies and Small Wars & Insurgencies (Oct. 14, 2014)

Chui-Ling Tam


Terry Terriff


Frank Towers


Michael Zekulin


Augustine Brannigan

Paul Chastko

Barry Cooper


Civitas. Toronto, 2014. Chair of panel on Adam Smith.


Petra Dolata
Identity and Canadian Arctic Foreign Policy, British Association for Canadian Studies, Annual Conference, London, April 26, 2014.


Speaker at Atlantik-Brücke German-Canadian Conference, The Future of Energy, Calgary and Banff, September 17-20, 2014


Speaker at the DGAP (German Council on Foreign Relations). Canada as an Arctic Player: Implications for Europe, Berlin, Germany, November 26, 2014.

Speaker at the Amerika-Haus Canada’s Arctic und Energy Policy, Munich, Germany, November 28, 2014.


Panelist at Science is GREAT: UK & Canada Energy Futures and Carbon Capture and Storage, University of Calgary, February 26, 2015.


Organizer of Panel From Peacemaker to Warrior: Canadian Foreign Policy in Transition?, British Association for Canadian Studies Annual Conference, London, April 2014

Co-Organizer of Panel Global Governance, State and Regulatory Regimes in the Arctic Region, IPSA 23rd World Congress of Political Science, Montréal, July 23, 2014.

Participant in High North Study Tour, organized by the Royal Norwegian Embassy London, Tromsø & Svalbard (Longyearbyen, Ny-Ålesund), June 2-5, 2014

Andrew Godefroy


Guest lecturer, Military History and the Military Profession Course, Royal Danish Defence College, Copenhagen, May 2014.

Instructor, Joint Command and Staff Program, Canadian Forces College Toronto, August 2014 – January 2015.

Assistant Professor (Adjunct), School of Business, Laurentian University, 2013 – present.

Hrach Gregorian

Presentation: The Intersection of Development and Peacebuilding, Global Communities Inc., Silver Spring, MD, April 9, 2014.


Discussant: New Paradigms for Peacebuilding, Center for the Study of Narrative and Conflict Resolution, George Mason University, Fairfax, VA, March 18, 2015.

Teaching: American University, School of International Service. Peace Paradigms, Localizing Peace, Peacebuilding in Divided Societies, Graduate Practicum, and Art and Post-War Healing (Weekend Skills Institute).


Waldemar Heckel
The Conspiracy of Demetrius the Bodyguard, Sixth International Symposium on Alexander the Great, Salt Lake City, October 2014.


Holger H. Herwig


Slaughter at Gallipoli: A Germans First-Hand Account April-May 1915. 4th International Symposium on Gallipoli. Gallipoli Campaign: History, Myth and
External teaching: Guest Lecturer, 18th Annual Holocaust Education Symposium, Mt. Royal University, Calgary, Alberta, May 7, 2014.
Guest Speaker, Hitler's Attack on Western Oil, Civitas, Nineteenth Annual National Conference, Calgary, Alberta, May 2, 2015.
Guest Speaker, 19th Annual Holocaust Education Symposium, Mt. Royal University, Calgary, Alberta, May 14, 2015.

Irving Hexham
Conference Methodology and Topography for the Study of Religious Movements, April 6-10, 2015.
Also spoke at Sogang University, Seoul; Hanon University, Gwangju; and WonKwang University, Iksan.

Maureen Hiebert
Other Teaching: Faculty Member, Genocide and Human Rights University Program, International Institute for Genocide and Human Rights Studies (A Division of the Zoryan Institute) teaching graduate seminars on genocide theory, comparative methodology, and the Cambodian genocide, Summer 2006 to 2014
Lecturer, Holocaust Education Symposium (Calgary Jewish Federation, Jewish Community Centre, and Mount Royal University), teaching Calgary-area high school students the precursors and legacies of the Holocaust, May 2014 and 2015.

Rob Huebert
The International and Strategic Dimensions of Canada’s North. Lecture – Center for Polar and Oceanic Studies, Tong Ji University, Shanghai, China, May 14, 2014.
The Developing Arctic Security Regime and Current International Tensions. Conference – 3rd Sino-Canadian Arctic Exchange Program, Shanghai Jiao Tong University, Shanghai, China, May 12, 2014.

Thomas Patrick Keenan
The Political culture of Escapism in Israel. International Political Psychology Association meeting, IDC Herzlia, July 2013.
Michael Keren

Jews as Librators of the Promised Land in First World War Propaganda. Perspectives on the Great War, St. Mary’s College, London, August 2014.


Strategies of Legitimization and Validation Used by Intellectuals Facing Power. 5th Harvard Conference on Public Intellectuals, Cambridge, April 2014.


Moderator, Round Table on the Lavon Affair, Association of Israel Studies Annual Meeting, Sde Boker, Israel, June 2014.


Keynote speaker, Conference on Empiricism and Rationality, Max Stern Academic College, Israel, March 2015.


Speaker, New Media and the Posthuman Condition. Joint seminar of the departments of Political Science and Communication, Media and Film, University of Calgary, November 2014.

Hendrik Kraay


Whitney P. Lackenbauer


Aboriginal People(s) and the Great War, 1914-1918: The Making of the Modern World conference, University of Toronto, Toronto, ON, July 30, 2014.


Canada’s Arctic Foreign Policy, The Ottawa Forum 2014: Rethinking Canada’s International Strategy, Centre for International Policy Studies, University of Ottawa, Ottawa, ON, May 23, 2014.

China’s Arctic Interests: Canadian Perceptions.
Robert Murray
Arctic International Society: Applying the English School to the High North, presented at the annual ISA Convention (New Orleans, LA).
Doctrine, Discourse or Deterrent? R2P after a Decade, presented at the annual ISA Convention (New Orleans, LA).

Jim Parker

Aaron Plamondon
Teaches Military History at Mount Royal University. Selected as an Adjunct Professor at the Telfer School of Management, University of Ottawa.

Karla Poewe
Spoke at conference on Methodology and Topography for the Study of Religious Movements, April 6-10, 2015. Also spoke at Sogang University, Seoul; Hanon University, Gwangju; and WonKwang University, Iksan.

Jean-Sebastien Rioux
Block Course at SPP: The Current Geopolitics of Energy: Break from the past, or new realities?

Josephine Smart
Against the Odds? Freshwater Fish Farming in Hong Kong. Paper presented at the Chinese University of Hong Kong, February 13, 2015.

Chui-Ling Tam
Organizer, Special sessions I and II Alternative Geographies of Resource Management, Canadian Association of Geographers Annual Meeting, Brock University, Saint Catharines, ON, May 26-30, 2014.

Terry Terriff
‘My-Kraine’: An Analysis of the situation in Crimea, Russia’s Goals, Europe’s Response and what the US Might Do, presentation to the Political Science Association, University of Calgary, April 1, 2014.
From Battlefield Adaptation to Institutional Innovation: The US Military Services in Vietnam and Major Military Innovation in the Post-Vietnam Era. Lead researcher for a multi-person research project that will explore the connection between military battlefield adaption in Vietnam by each of the four US military services, plus US Army Special Forces, and subsequent major organizational innovation in each of the services.
Warriors and Innovators: Culture, Identity and Military Change in the U.S. Marine Corps from Vietnam to Iraq, book manuscript currently in writing.

Frank Towers

Michael Zekulin
STUDENTS

CMSS students (from left) Sam Hossack, Tim Choi, Ian MacMillan, Blake Barkley, and Katie Domansky.
CMSS finds success at RMC symposium

CMSS PhD student Capt. Kevin Klein (above left) won the Colonel Peter Hunter prize for his presentation at the 17th Annual Graduate Student Symposium at the Royal Military College of Canada in Kingston, Ontario, on October 17. Capt. Klein, along with Masters students Mathew Preston (right) and Samantha Hossack (top right), was representing CMSS at the annual conference, which was sponsored by the CDA Institute. Also in the above photograph: PhD graduate Dr. Craig Leslie Mantle (centre) and CMSS Graduate Program Administrator Donna Keene-Ochosky.

CMSS students Matt Preston, Tim Choi, and Danny Garrett-Rempel pose in front of the HMCS Vancouver after touring the warship in Victoria. The trio were in the B.C. capital from October 6-9 to attend the Maritime Security Challenges 2014 conference, which followed the theme of 'Pacific Seapower' amidst reports of increased naval buildup and aggressive clashes in the Indo-Pacific region.
CMSS students 2014-15

<table>
<thead>
<tr>
<th>Name</th>
<th>Supervisor</th>
<th>Degree Stream</th>
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<tbody>
<tr>
<td>Tim Choi</td>
<td>Rob Huebert</td>
<td>PHD</td>
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<tr>
<td>Stephen Brush</td>
<td>David Bercuson</td>
<td>PHD</td>
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<tr>
<td>Ian MacMillan</td>
<td>David Bercuson</td>
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<td>Kevin Klein</td>
<td>Gavin Cameron</td>
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<td>Carol-Ann Titus</td>
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<tr>
<td>Patrick Ulrich</td>
<td>Pablo Policzer</td>
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<td>Saira Bano</td>
<td>Jim Keeley</td>
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<td>Rebecca Jensen</td>
<td>Terry Terriff</td>
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<td>Shaiel Ben-Ephraim</td>
<td>Terry Terriff</td>
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<td>Katie Domansky</td>
<td>David Bercuson</td>
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<tr>
<td>William McAuley</td>
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<td>Timothy Cake</td>
<td>Jim Keeley</td>
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<td>Marshall Horne</td>
<td>David Bercuson</td>
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<td>Blake Barkley</td>
<td>Gavin Cameron</td>
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<td>Danny Garrett-Rempel</td>
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<td>Steffen Gaudig-Reuger</td>
<td>Erin Gibbs Van Brunschott</td>
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<tr>
<td>Mathew Preston</td>
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<td>MSS Course Based</td>
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<tr>
<td>David (Yi-Le) Zhou</td>
<td>Terry Terriff &amp; Alexander Hill</td>
<td>MSS Thesis Based</td>
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<tr>
<td>Robert Gibson</td>
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<td>Mercedes Stephenson</td>
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<td>Michael Worden</td>
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<tr>
<td>Andrey Shagalov</td>
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<td>William Carruthers</td>
<td>Rob Huebert</td>
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<tr>
<td>Nathan Hawryluk</td>
<td>Gavin Cameron &amp; Alexander Hill</td>
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<td>Maria Robson</td>
<td>John Ferris</td>
<td>MSS Thesis Based</td>
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<tr>
<td>Vincent Topping</td>
<td>David Wright</td>
<td>MSS Thesis Based</td>
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Highlights of Masters and PhD students who received scholarship funding

**MSS STUDENTS**

**Blake Barkley**
Blake has been accepted into a PhD program at Carleton University. His CMSS Masters research has focused on the relationship between terrorist organizations and state failure in Somalia, studying a clan-based society and its subordination of a formal state infrastructure.

**Steffen Gaudig-Reuger**
Steffen's thesis looks at why Mexican drug trafficking organizations have chosen to stop working through Canadian middlemen and instead are establishing their own criminal networks in Canada.

**Adam Frost**
Adam is spending his summer in Washington, D.C., where he is working as an intern for the Smithsonian Institute’s media and business development office. He will be taking part in the CMSS Co-Op program upon his return to Calgary.

**PHD STUDENTS**

**Sam Hossack**
Sam’s research focuses on the use of intelligence to develop policy in the context of Afghanistan. Her thesis will compare the Soviet experience in 1979 to that of the American experience in 2001 to determine how intelligence impacted the policy development processes of both states during the decision to invade Afghanistan.

**David (Yi Le) Zhou**
His research focuses on the development of NATO interoperability standards.

CMSS students shine at ISA New Orleans

This past February, the International Studies Association (ISA) held its 56th Annual Convention in New Orleans, Louisiana. Again, the University of Calgary, with representatives from both the Centre for Military and Strategic Studies as well as the Department of Political Science, had a strong showing throughout the four-day conference.

PHD students Saira Bano, Shaiel Ben-Ephraim, Timothy Choi, and Rebecca Jensen, as well as Master’s student Blake Barkley, made up the CMSS student contingent. CMSS Associate Director Dr. Terry Terriff was also there — presenting a panel titled: “The Sources of Adaptation and Change in Military Doctrine and Organization.” Also in attendance were Political Science students Brice Coates (a CMSS grad), Adam Cote, and David Torre.

Despite coinciding with the general mayhem of Mardi Gras, the conference went off without a hitch, and everyone from the University of Calgary maintained their grace and composure through a hectic, but exciting week! Many are looking forward to a repeat of this year’s success, as abstracts for the ISA 2016 conference in Atlanta, Georgia have already been submitted.
Courses taken by CMSS students – 2014-15

P2014
- STST602A 2nd Term Co-Op Placement

S2014
- STST602B MSS 2nd Term Co-Op Placement
- STST649.4 Special Topics in Military and Strategic Studies-Geopolitics and Geostrategy
- STST649.5 Special Topics in Military and Strategic Studies-AQAP & the Yemini State
- STST751.2 Reading Seminar in Military Studies

F2014
- HTST526 The Canadian Military in the Second World War
- HTST690 Historiography and the Theories of History
- POLI523 Canada & the Circumpolar World
- POLI681 Adv Analysis of International Relations
- POLI683 Adv Studies in Foreign Policy
- POLI689 Unconventional Warfare
- STST611 Canadian Military Studies
- STST655 (HTST655) Classics of Strategy

W2015
- POLI633 US Security Policy
- POLI685 Strategic Studies
- STST601 MSS 1st Term Co-Op Placement

Incoming students 2014-15

<table>
<thead>
<tr>
<th>Name</th>
<th>Supervisor</th>
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<tbody>
<tr>
<td>Riley Collins</td>
<td>Sabrina Peric</td>
<td>MSS Thesis Based</td>
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<tr>
<td>Adam Frost</td>
<td>Sabrina Peric</td>
<td>MSS Course Based</td>
</tr>
<tr>
<td>Charles Hamel</td>
<td>David Bercuson</td>
<td>MSS Thesis Based</td>
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<tr>
<td>Samantha Hossack</td>
<td>John Ferris</td>
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<tr>
<td>Harris Stephenson</td>
<td>Terry Terriff</td>
<td>MSS Course Based</td>
</tr>
<tr>
<td>Alexander Salt</td>
<td>Terry Terriff</td>
<td>PhD</td>
</tr>
<tr>
<td>Amanda Stuart-Ross</td>
<td>Gavin Cameron</td>
<td>PhD</td>
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</table>

Two students impress with Co-op success

This year two of our Co-op students were successful in obtaining eight-month placements. Mathew Preston went to Toronto to work with Scotiabank while Danny Garrett-Rempel worked with the Calgary Police Service.

Both students were highly praised by their Co-op supervisors who were impressed with the students’ maturity, intellect and overall ability to adapt and take on new challenges. Scotiabank is keen to maintain an ongoing Co-op placement with CMSS.

Matt’s duties at Scotiabank included creating weekly, monthly, and ad hoc tactical and strategic reports for executives and senior directors. Analytical duties range from looking at Canadian bank robberies and co-coordinating with law enforcement and other banks concerning the robberies, to monitoring anarchist and labour protests in Peru and Chile and Mexican cartel violence. He’s currently working in a Joint Operations Centre with security personnel from CIBC and Scotiabank to cover the Pan American Economic and Climate summits and Pan Am games.

Danny’s main responsibility involves the creation of a comprehensive policy document that captures the strategic priorities and fundamental concepts on policing in Calgary. He is also providing strategic research and written reports for a number of projects across CPS.

Preston

Garrett-Rempel
Congratulations!
Masters of Strategic Studies graduate Kelly Ogle is congratulated by Bonny Dupont, Chair of the Board of Governors, and University of Calgary Chancellor Robert Thirsk after receiving his degree at the November 2014 Convocation.

Graduating students

JUNE 2014
MSS: Michael Kuzik
     David Moule
     Jeffrey Rakebrand
     Boris Trnavskis

NOVEMBER 2014
MSS: Braden Ambler
     Kevin Brisson
     Stephanie Maitland
     Kelly Ogle
     Anastassia Poukalenko
     Brock Reumkens
     Timothy Wright

Boris Trnavskis is all smiles as he prepares for the June 2014 Convocation ceremony. Boris received his Masters of Strategic Studies degree.

Braden Ambler (above) and Anastassia Poukalenko (right) receive congratulations from Chancellor Thirsk after receiving their MSS degrees at the November 2014 Convocation.
PARTNERSHIPS

International exchange programs through CMSS

CMSS has three international partnerships that allow students to take courses overseas and receive academic credit toward their degrees at the University of Calgary.

Our partners are: Helmut Schmidt University in Hamburg, Germany; University of Haifa in Haifa, Israel; and; Charles University in Prague, Czech Republic.

There is considerable variation in the courses offered at each institution. At University of Haifa and Charles University, for example, most courses are in English. At Helmut Schmidt, only six courses are available in English for the CMSS approved curriculum.

Charles University
The courses available at Charles University come under its Masters-level International Security Studies program. These courses make up their Masters in Security Studies, which is entirely taught in English. Students are eligible to take any of these courses, dependent on availability and having the right prerequisites.

University of Haifa
The University of Haifa has two different programs available to CMSS students, both taught in English.

1. National Security Studies Program — a Masters-level specialized political science program.
2. Peace and Conflict International Program — a Masters-level international program.

Students are eligible to take any of these courses, dependent on availability and having the right prerequisites.

Helmut Schmidt University
Six courses are available for CMSS students, including:

• Jonas: The German Question in Europe: History and Historiography
• Directed reading Class HT 2015
• Matthew-Neufeld: Early Modern Britain: politics and society 1500-1800
• Matthew Neufeld / Pranghoefer: Early Modern Prussia (Tutorial and Fieldtrip)

Students who want to undertake an exchange at any of these three universities must work through the University of Calgary International (see their Study Abroad section for details). This unit does all the work, up to and including finding the student a place to live and determining whether the courses the student would like to take are available.

CMSS students who take an exchange at one of these universities may get credit for the courses they take towards their course requirements for their MSS degree (thesis-, course- or coop-based). This means an appropriate course at one of these universities can be substituted for one of the three CMSS required courses. Students can undertake an exchange during the Fall or Winter Term (but more likely the Winter Term).
**EVENTS 2014 - 2015**

**April 3, 2014**
Stephen Saideman
Alliances are Hard

**April 15, 2014**
Bernd Horn
Reflections on Leadership: A Comparative Assessment of Military/Civilian Approaches
Ross Ellis Memorial Lecture in Military and Strategic Studies

**April 23, 2014**
Matthew Russell
Careers in the CV Reserves

**April 27-May 6, 2014**
Canadian Military Journalism Course

**June 20, 2014**
Book Launch
Long Night of the Tankers

**September 18, 2014**
Martin Middlebrook
Conflicts from 1916 through to the Falklands War in 1982

**September 25, 2014**
CMSS Annual Workshop in Grand Strategy: Total War – World War One

**September 25-28, 2014**
University of Calgary History Students Conference: The Great War’s Shadow

**September 29, 2014**
CMSS/ISPIA workshop: Why Security so often Fails and What You Can Do About It.

**October 17, 2014**
Capt. F. Fasquelle
The Mission and Capabilities of Canada’s military search and rescue

**October 24, 2014**
Dr. Uzi Arad
The Promise and Limits of Deterrence - Hamas, Hizballah, ISIS?

**December 2, 2014**
Gen. Chris Coates
General Discussion on Canada’s military

**December 5, 2014**
NATO Council of Canada
Roundtable on Canada's Involvement in Operation Reassurance with Dr. Rob Huebert and Lt.Col. David Pletz, Commander of Air Task Force Lithuania (via Skype)

**January 14, 2015**
Adm. Gary Roughead
Naval Perspectives on Global Security

**February 26, 2015**
Air Commodore Osinga
John Boyd and his theories

**March 2, 2015**
VADM Mark Norman
The Royal Canadian Navy – the Way Forward

**March 6-7, 2015**
S3C Student Annual Conference

**March 23, 2015**
Conference: Radicalization in Perspective - Truce, Communities and Engagement

**March 25, 2015**
Dr. Doug Bland
Is a First Nations' Insurgency Inevitable?

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**THE 2014 ELLIS LECTURE**

Colonel Bernd Horn, an adjunct professor at the Centre for Military and Strategic Studies and the Royal Military College of Canada, delivered an elegant presentation on leadership for the Ross Ellis Memorial Lecture on April 15, 2014.

Dr. Horn’s talk, titled Reflections on Leadership: A Comparative Assessment of Military / Civilian Approaches, examined what Canadians can learn from the military about leadership and, conversely, what the military can learn from Canadians. The lecture was based on Dr. Horn’s 30-year Regular Force career in the Canadian Armed Forces, as well as his perspectives as a military educator and academic studying the subject.

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Admiral Gary Roughead (right) with Dr. Rob Huebert

General Chris Coates leads a general discussion on Canada’s military.
Now in its 14th year, the Canadian Military Journalism Course remains an established and innovative leader in not only military journalism, but in Canadian journalism education as a whole. No Canadian university at any level offers its journalism students an opportunity to prepare for working with the Canadian Armed Forces or the Department of National Defence.

The aim of the course is to teach future journalists to learn how to learn about the military. The students had a great deal of hands-on experience and learning opportunities most of which was centered on how challenging it is to be reservist and regular force soldiers, and how different military culture is from civilian culture.

The course’s achievements were the result of being able to build on 12 years of previously accumulated lessons learned and wisdom. This year, thanks to the Lord Strathcona’s Horse (Royal Canadians), the students had invaluable exposure to military life in the field, sleeping in tents in their bivouac, dining with soldiers in the field messes socializing with them informally. They had unprecedented opportunities to observe training for the Royal 22nd Regiment, for future hybrid wars, including conventional battles and insurgent threats, during Exercise Maple Resolve 2015.

The course has an established reputation in Canadian journalism schools from coast to coast. There is a growing body of former students’ work that testifies to the success of the course over the years in traditional media and social media. When the students were asked how they learned about the course, the vast majority said the course was promoted by their respective programs or they were encouraged to apply by their professors. Others said they had learned about it from previous years’ students.

Credit for these successes must go to the Canadian Defence & Foreign Affairs Institute, the Centre for Military and Strategic Studies and to the Canadian Forces and the Department of National Defence in Calgary, Edmonton and Ottawa which supports it.

Bob Bergen, Ph.D.
SELECT NEWS COVERAGE

660 News – Canadians can back extended mission in Iraq (CMSS Research Fellow Michael Zekulin) Mar 26, 2015

CBC News – Canadians watch U.S. Arctic drilling review closely (CMSS Senior Research Fellow Rob Huebert) Mar 26, 2015

Globe and Mail – In rural Canada, Harper’s gun ownership comments ring true (CMSS Director David Bercuson) Mar 20, 2015

National Post – Opponents go after Dirks for conservative creationist beliefs (CMSS Research Fellow Irving Hexham) Mar 18, 2015

OurWindsor.ca – Senior lawyers join calls for changes to Tories’ terror bill (CMSS Research Fellow Barry Cooper) Mar 13, 2015

National Post – Being a creationist conservative in Canada ‘gives your opponents a tremendous amount of ammunition’ (CMSS Research Fellow Irving Hexham) Mar 13, 2015

CBC News – CMSS Research Fellow Barry Cooper testifies at hearings on proposed anti-terror provisions Mar 12, 2015

Globe and Mail – Who will be Canada’s next top military commander? (CMSS Director David Bercuson) Mar 5, 2015

Calgary Herald – Stopping home grown terrorists requires harsh medicine (CMSS Research Fellow Barry Cooper) Mar 4, 2015

660 News – Local political scientist calls West Edmonton Mall threat a cry for attention (CMSS Research Fellow Michael Zekulin) Feb 24, 2015


Globe and Mail – Anti-jihad videos can work – but not if they come from the government (CMSS Research Fellow Michael Zekulin) Feb 18, 2015

Calgary Herald – The right to be killed has to be the weirdest right of all (CMSS Research Fellow Barry Cooper) Feb 18, 2015

CBC News – ‘Breakthrough’ NSA spyware shows deep grasp of makers’ hard drives (CMSS Research Fellow Tom Keenan) Feb 18, 2015

Global News – No ground combat against ISIS, but mission parameters could change: Kenney

Globe and Mail – Good riddance, ‘Dutch disease’ (CMSS Director David Bercuson) Jan 23, 2015

The Gauntlet – Class studies causes of genocide (Senior Research Fellow Maureen Hiebert) Jan 14, 2015


Montreal Gazette – Debate shaping up about new law to fight terror in Canada (CMSS Research Fellow Michael Zekulin) Jan 10, 2015

Edmonton Sun – Canada is dragging its feet on counterterrorism, says security expert (CMSS Research Fellow Michael Zekulin) Jan 9, 2015

World Socialist Web Site – Tensions rise over Arctic after Denmark lodges territorial claim (CMSS Senior Research Fellow Rob Huebert) Jan 7, 2015

Globe and Mail – More ships in the Northwest Passage will boost our Arctic claim (CMSS Research Fellow Whitney Lackenbauer with Adam Lajeunesse) Jan 6, 2015

National Post – ISIS is watching us (CMSS Research Fellow Michael Zekulin) Jan 5, 2015

Calgary Herald – New year may bring new legislation to help combat lone wolf, foreign fighter phenomena in Canada (CMSS Research Fellow Michael Zekulin) Jan 5, 2015

Calgary Herald – Giving birth to new ideas and actions is worth celebrating (CMSS Research Fellow Barry Cooper) Dec 24, 2014
National Post – A new cold war: Denmark gets aggressive, stakes huge claim in Race for the Arctic (CMSS Senior Research Fellow Rob Huebert) Dec 17, 2014

Global News – Denmark claims North Pole through Arctic underwater ridge link from Greenland (CMSS Senior Research Fellow Rob Huebert) Dec 17, 2014

CBC News – The North Pole: Does Denmark have a legitimate claim? (CMSS Senior Research Fellow Rob Huebert) Dec 16, 2014

Medicine Hat News – Citizens of Burdett fought hard in First World War (CMSS Senior Research Fellow Pat Brennan) Oct 31, 2014

Globe and Mail – Terror shouldn’t break our ties with our soldiers CMSS Director (CMSS Director David Bercuson) Oct 22, 2014


Waterloo Region Record – Clashing military, economic interests at play in Arctic (CMSS Senior Research Fellow Rob Huebert) Sep 26, 2014.

The StarPhoenix – Threat to Canada can’t be dismissed (CMSS Research Fellow Michael Zekulin) Sep 22, 2014.

MacLeans – Finding Franklin: How a 169-year-old mystery was solved (CMSS Senior Research Fellow Robert Huebert) Sep 13, 2014.


660News radio – Canadian forces could see battle against ISIS threat, (CMSS Senior Research Fellow Rob Huebert) Sep 7, 2014.

Calgary Herald – U.S. politics make me glad to be Canadian (CMSS Senior Research Fellow Barry Cooper) Aug 30, 2014.


The Globe and Mail – Canadian icebreakers head out to map the Arctic sea floor, (CMSS Senior Research Fellow Rob Huebert) Aug 8, 2014.

The Globe and Mail – Princess Pats: ‘First in the field’ for 100 years (CMSS Director David Bercuson) Aug 3, 2014.


Calgary Herald – Machiavelli provides a perfect perspective on contemporary politics (CMSS Senior Research Fellow Barry Cooper).

Calgary Herald – virtual mobbing made Tom Flanagan an instant pariah (CMSS Senior Research Fellow Barry Cooper) Apr 30, 2014.
**PUBLICATIONS**

**Journal of Military and Strategic Studies**

*The JMSS* is an open access and peer reviewed publication that aims to disseminate original scholarship in strategic and military studies to an academic audience, and also a public one, both nationally and internationally, and to provide a forum for the discussion of issues related to Canadian security, broadly defined. It approaches these topics from an academic position, open to all sectors of opinion, rather than one of advocacy. It includes editorials, independent and critical, on matters of current affairs, but its editorial stance is distinct from its academic one.

**Calgary Papers in Military and Strategic Studies**

*CMSS* promotes excellence in military and strategic studies. Its members work in areas including military history, Canadian defence policy, and international strategic and security issues. Calgary Papers in Military and Strategic Studies presents their research to the public.

**EYES HIGH**

**The Centre** supports the University’s “Eyes High” vision and strives to contribute to the University’s Academic and Research Plans through its activities. Specifically, CMSS aligns its goals to sharpen our focus on research and scholarship, enrich the quality and breadth of learning, fully integrate the university with the community, maintain operational excellence, and be a global intellectual hub. CMSS research aligns with the University’s strategic research theme of contributing to human dynamics in a changing world; smart and secure cities, societies, and cultures. The Centre strives to match strengths with opportunities, increase research capacity, and create a dynamic research environment to promote research excellence.

**‘Eyes High’ Strategy Statement**

The University of Calgary will be a global intellectual hub located in Canada’s most enterprising city. In this spirited, high-quality learning environment, students will thrive in programs made rich by research and hands-on experiences. By our 50th anniversary in 2016, we will be one of Canada’s top five research universities, fully engaging the communities we both serve and lead.
### Centre for Military and Strategic Studies
#### Fund Report 2010-2015 (unaudited)

**March 31st** | **March 31st** | **March 31st** | **March 31st** | **March 31st** | **PROJECTION**
---|---|---|---|---|---
**2010-11** | **2011-12** | **2012-13** | **2013-14** | **2014-15** | **2015-16**

#### Opening Balance

<table>
<thead>
<tr>
<th></th>
<th>464,614</th>
<th>326,492</th>
</tr>
</thead>
</table>

#### Revenue

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Carthy Foundation ₁</td>
<td>200,000</td>
<td>200,000</td>
<td>200,000</td>
<td>200,000</td>
<td>112,000</td>
<td>-</td>
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<tr>
<td>University of Calgary ₂</td>
<td>396,812</td>
<td>418,513</td>
<td>433,598</td>
<td>384,412</td>
<td>391,965</td>
<td>328,864</td>
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<tr>
<td>Other funding ₃</td>
<td>381,462</td>
<td>280,062</td>
<td>600,000</td>
<td>197,310</td>
<td>207,630</td>
<td>507,630</td>
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<tr>
<td><strong>Total Revenue</strong></td>
<td>978,274</td>
<td>898,575</td>
<td>1,233,598</td>
<td>781,722</td>
<td>711,595</td>
<td>836,494</td>
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#### Expenses

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Salaries &amp; Benefits</td>
<td>354,322</td>
<td>259,091</td>
<td>294,571</td>
<td>328,155</td>
<td>406,724</td>
<td>354,803</td>
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<tr>
<td>Research Support</td>
<td>8,683</td>
<td>60,216</td>
<td>14,429</td>
<td>44,712</td>
<td>26,218</td>
<td>13,170</td>
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<td>Teaching Support</td>
<td>14,115</td>
<td>15,175</td>
<td>14,019</td>
<td>14,023</td>
<td>17,018</td>
<td>21,000</td>
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<tr>
<td>Graduate Student Support</td>
<td>270,546</td>
<td>213,486</td>
<td>373,046</td>
<td>282,814</td>
<td>272,151</td>
<td>403,814</td>
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<tr>
<td>Post-Doctoral Support</td>
<td>49,275</td>
<td>16,465</td>
<td>17,035</td>
<td>7,364</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Conference</td>
<td>50,135</td>
<td>37,168</td>
<td>9,425</td>
<td>37,786</td>
<td>9,637</td>
<td>23,000</td>
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<tr>
<td>Publication Support</td>
<td>4,920</td>
<td>54,610</td>
<td>8,000</td>
<td>14,967</td>
<td>7,200</td>
<td>8,000</td>
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<td>Contracted Services</td>
<td>64,853</td>
<td>56,721</td>
<td>48,304</td>
<td>46,552</td>
<td>63,186</td>
<td>57,630</td>
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<tr>
<td>Materials &amp; Supplies</td>
<td>51,068</td>
<td>19,520</td>
<td>8,877</td>
<td>7,533</td>
<td>39,695</td>
<td>34,250</td>
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<td>Travel ₄</td>
<td>46,566</td>
<td>54,284</td>
<td>54,668</td>
<td>55,761</td>
<td>7,889</td>
<td>15,000</td>
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<tr>
<td>Marketing &amp; Recruitment</td>
<td>399</td>
<td>14,528</td>
<td>-</td>
<td>6,064</td>
<td>-</td>
<td>5,000</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>914,883</td>
<td>801,264</td>
<td>842,373</td>
<td>845,732</td>
<td>849,717</td>
<td>935,667</td>
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</table>

#### Excess of Revenue over Expenses

<table>
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<tr>
<th>Year</th>
<th>63,391</th>
<th>97,311</th>
<th>391,225</th>
<th>(64,010)</th>
<th>(138,123)</th>
<th>(99,173)</th>
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#### Closing balance (carryover)

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<tr>
<th>Year</th>
<th>326,492</th>
<th>227,319</th>
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Notes:

₁ Annual Donations received from the Carthy Foundation

₂ University of Calgary support through CMSS

₃ Other funding includes donations from the Arthur Child Foundation, The Department of National Defence, and other sources. The $600,000 of funding given in 2012-13 was intended for a 3-year period.

₄ Travel includes support for visiting scholars & graduate students.